



The Meadows Racetrack and Casino

Diversity Plan

Revised 2014

DIVERSITY PLAN - Revised 2014

THE MEADOWS RACETRACK & CASINO DIVERSITY PLAN

Introduction

The Meadows Racetrack & Casino is committed to a policy of providing a casino and racetrack entertainment complex that achieves the following goals:

- Hire, retain and develop a talented staff of employees that represents the ethnic mix and cultural diversity of the Southwestern Pennsylvania market.
- Procuring our services, goods and products from a diversified group of vendors, contractors and professional service providers from the Southwestern Pennsylvania market so that we ensure a balanced representation of minority and women owned businesses and support the local economy.
- A multi-facet marketing effort that targets prospective patrons from all ethnicities in Southwestern Pennsylvania and surrounding areas.

The Meadows has continued to promote diversity and assure that all persons are provided equal opportunity in employment. This promotion of diversity extends to contractors, subcontractors, assignees, lessees, agents, vendors and suppliers. The Meadows Racetrack & Casino assures equal employment opportunity for all persons, regardless of race, color, religion, gender, age, national origin, citizenship status, veteran's status, or disability and is committed to:

- Remain proactive in addressing the issue of diversity with our employees, vendors, patrons and the community.
- Communicating with employees, patrons, and the community regarding diversity.
- Actively soliciting a diverse group of employees, contractors, subcontractors, assignees, lessees, agents, vendors, and suppliers.
- Develop and institute practical strategies to ensure diversity throughout all facets of operation.
- Promote and Support diversity throughout the entire organization.

Mission Statement

The Meadows Racetrack & Casino is dedicated to establishing an organization that reflects a fundamental respect for different ways of working and living. We intend to assure every individual the opportunity to reach his or her full potential. The Meadows Racetrack & Casino is committed to being proactive in promoting diversity throughout all aspects of its operations. We believe that all employees are responsible for contributing to a work environment free from discrimination and prejudice, regardless of position or title.

The Meadows Racetrack & Casino Diversity Plan

The Meadows Racetrack & Casino Diversity Plan is comprised of the following:

- Diversity Committee
- Building Community Involvement
- Recruitment & Employment
- Vendors and Suppliers
- Marketing and Entertainment
- Diversity Awareness Training Programs
- Description of Compliant Procedures
- Ownership Commitment
- Periodic Performance & Program Review
- Diversity Online
- Continuous Improvement & Industry Best Practices

Diversity Committee

The Diversity Committee is comprised of The Meadows Racetrack & Casino's General Manager, Director of Compliance, and Director of Human Resources. The committee consults with external sources on how to continually improve our efforts in exposing our diversity program. The committee monitors and reviews the progress and results of The Meadows Racetrack & Casino diversity program. All segments of the program, including recruitment and training of employees will be reviewed, along with the evaluation of the contractor, supplier and vendor initiatives. Minutes taken at committee meetings will be recorded and referred to in make recommendations to upper management. The Director of Internal Audit will also conduct bi-annual audits of the efforts and progress of the committee to ensure compliance with the plan.

Building and Maintaining Community Involvement

The Meadows Racetrack & Casino ensures that diversity is respected, encouraged and embraced throughout the organization. The Meadows Racetrack & Casino continues to develop relationships with local community colleges, employment placement services, non-profit charities, chambers of commerce, and other organizations, as well as using the internet and advertising opportunities to promote our diversity efforts. The Meadows continues to partner with Beaver County Community College in conducting training for the participants that were chosen to the dealer training School.

The Meadows Racetrack and Casino remains committed to making donations whenever possible to local civic and charitable causes. Ongoing efforts will be made to ensure that portions of those donations are dedicated to supporting minority and women based organizations.

Recruitment & Employment

We are committed to recruiting, retaining and developing the best employees regardless of race, color, religion, sex, age, disability, national origin, or veteran status. The Meadows Racetrack & Casino is an equal opportunity employer and remains in compliance with the Equal Employment Opportunity Act and all other related state and federal employment laws.

Recruiting tools that are utilized to help ensure a diverse workforce include participation in job fairs, promoting from within, employee referrals, advertising in targeted and local newspapers and other printed publications, posting open job positions on the Company website and working with local organizations, placement services, city and state occupational skill centers and chambers of commerce to attract a diverse group of applicants.

In an effort to retain employees and reduce turnover, The Meadows Racetrack and Casino offers employee programs such as the Premiere Performer recognition award, company sponsored events, Certified Coach opportunities, full medical benefit program, retirement plan, discounted extracurricular activities, paid vacation, and Company provided uniforms and meals.

Recruitment

- We have continued outreach efforts to trade schools, vocational centers and employment agencies that specialize in training and assistance to minorities, females, and disabled and economically disadvantaged persons to help attain our diversity goals.
- Publications are utilized to reach out to the local community regarding job opportunities.
- Civic groups and community organizations that represent diverse constituencies are used to assist the company in communicating employment opportunities to the local community.
- We will target diverse local websites offering them an opportunity to link to the employment section of our Meadows website.
- We continue work closely with local organizations that train and help secure employment for persons with disabilities.
- The Company continues to participate in programs developed by local civic organizations, minority groups, women's organizations, community agencies, community leaders, and community schools and colleges.

Employment

- Job descriptions are carefully written to not include restrictive and unnecessary minimum requirements that might restrict our ability to employ ethnic minorities and the disabled.
- We continue to provide a workforce that represents the diversity that exists in the general population of the Southwestern Pennsylvania communities.
- We continue to provide training and educational development to our current employees so that excellent employees who are either women or ethnic minorities can be qualified to assume positions of management responsibility.
- We continue to complete and provide a Workforce, Job Group, Availability and Utilization Analysis detailing the diversity in our employment.
- We continue to provide management development programs and tuition reimbursement to ensure that everyone has an equal opportunity to enhance his/her professional development.
- We continue to keep the lines of communication open with employees through email, payroll stuffers, board postings, quarterly employee meetings and an electronic media service notification system.

Vendors and Suppliers

The Meadows Racetrack & Casino will utilize the Pennsylvania Gaming Control Board's list of minority and women's business to ensure that we procure goods and services from a number of qualified companies that are owned by women and ethnic minorities. Additional planned efforts include:

- Networking with ethnic chambers of commerce and civic organizations to help recruit qualified vendors.
- Utilize niche media to help attract qualified vendors.
- Utilize public information that lists businesses owned by women and ethnic minorities.

Marketing and Entertainment

The Meadows Racetrack & Casino continues to market to ethnic minorities and niche groups to patronize the casino racetrack complex. Such efforts have included:

- Radio advertising.
- Advertising in targeted ethnic publications.

- Motor coach bookings of ethnic and religious organizations.
- Ethnic entertainment events, food festivals, and other forms of special events.
- A diverse program of lounge performers that will allow us to offer something that is appealing to a variety of ethnic groups.

Diversity Awareness Training Program

The objective of the diversity awareness training program is to employ a staff that is cognizant of the needs of its fellow employees and also the diverse customer base that patronize The Meadows Racetrack & Casino. Our training efforts are designed to ensure that all employees are aware of diversity issues, and have an understanding and respect for ethnic/cultural issues in the workplace. In order to provide the very best customer service, it is necessary for our employees to understand the importance and appreciation of difference, so that stereotypes and prejudices may be overcome. We have a zero tolerance policy towards discrimination. All employees are required to complete the diversity awareness training program, upon his/her hire, during employee orientation and every two years thereafter.

Diversity Training for Managers

In addition to training provided during new employee orientation, all members of management are required to attend harassment/diversity training every 2 years. Topics presented in the class include review of the diversity mission statement, the definition of diversity, the importance of diversity, cultural and racial sensitivity, stereotypes and personal awareness activities, in addition to a clear procedure for reporting complaints. All members of management are expected to promote & respect diversity throughout their respective departments.

Ownership Commitment

The Meadows Racetrack & Casino diversity plan will only prosper with a top down commitment to diversity throughout the Company. Therefore, the owners of The Meadows Racetrack & Casino are committed to ensuring a respect for diversity throughout the Company.

Periodic Performance & Program Review

The Diversity Committee will conduct quarterly review meetings to ensure compliance with all aspects of The Meadows Racetrack & Casino diversity program. The review will assess the overall effectiveness of the program, centered on the diversity of employees, contractors, vendors and suppliers. The diversity goals for the next period will be presented by The Meadows Racetrack & Casino management. The Diversity Committee will submit the Diversity Performance Program Review and recommendations for improvement to the owners of The Meadows Racetrack & Casino parent company Cannery Casino Resorts for review and compliance. In addition, to comply with The Pennsylvania Gaming Control Board's Regulation 481.5. (Reports of Participation), annually

The Meadows Racetrack & Casino will file a report with the Board concerning the performance of our diversity plan. The Meadows Racetrack & Casino will continue to maintain records and databases of the following information:

- Employment data, including information on minority and women representation in the workforce in all job classifications; salary information; and recruitment and training information, including executive and managerial level recruitment and training; and retention and outreach efforts.
- The total number and value of all contracts or transactions awarded for goods and services.
- The total number and value of all contracts or transactions awarded to minority and women's business enterprises.
- The total number and value of all contracts awarded that contain a participation plan.
- The total number and value of all subcontracts to be awarded to minority and women's business enterprises under contracts containing a participation plan.
- An identification of each subcontract actually awarded to a minority or women's business enterprise under contracts containing a participation plan during each calendar quarter and the actual value of each such subcontract.
- An identification of each contract or transaction awarded to a minority or women's business enterprise.
- A comprehensive description of all efforts made by the licensed entity or applicant to monitor and enforce the participation plan.
- Information on minority and women investment, equity ownership, and other ownership or management opportunities initiated or promoted by The Meadow Racetrack & Casino.
- Other information deemed necessary by the Board to ensure compliance with the act and the diversity requirements 481.1 – 481.5.

Diversity Online

The Meadows Racetrack & Casino understands that continuing success in diversifying the employee, vendor and supplier base is contingent upon the company's ability to identify greater numbers of quality and diverse people and companies. The Meadows Racetrack & Casino maintains a website www.meadowsgaming.com that allows potential employees, as well as minority and women-owned business to obtain information on employment and vendor opportunities with The Meadows Racetrack and Casino.

Continuous Improvement & Industry Best Practices

The Meadows Racetrack & Casino continuously looks for opportunities to improve existing operations and to ensure that industry best practices are utilized whenever possible.