



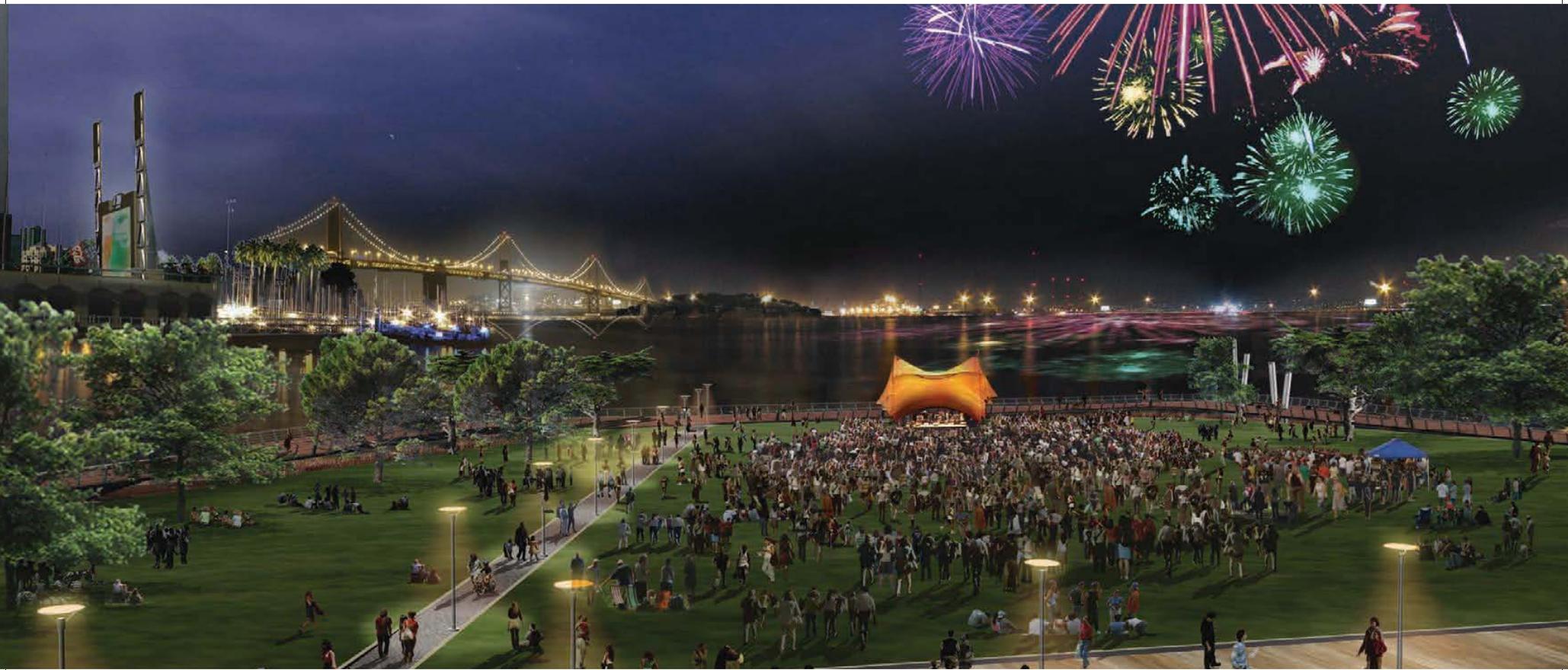


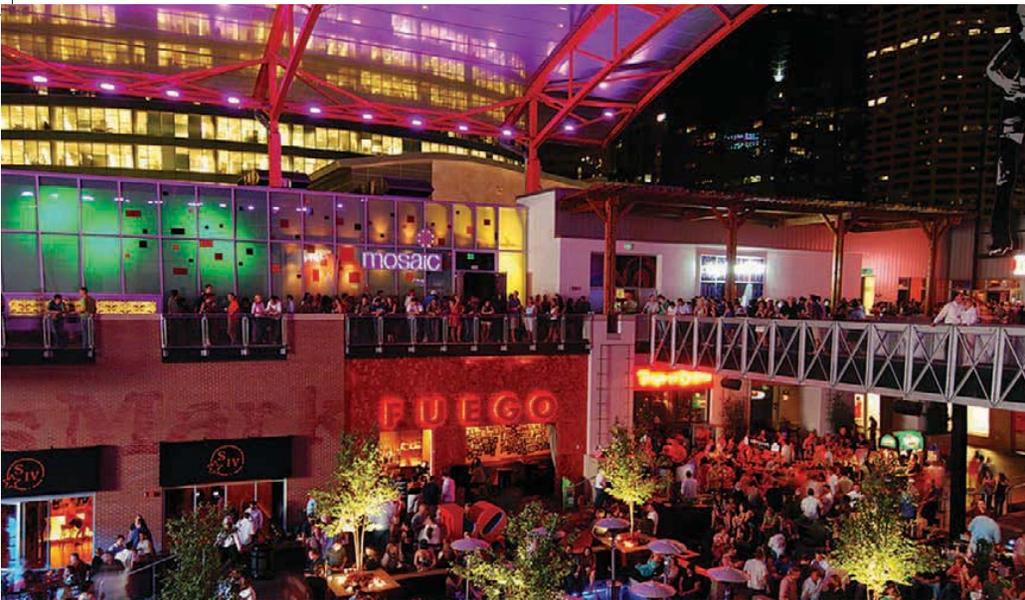
MISSION ROCK | SAN FRANCISCO, CALIFORNIA

Developed in partnership with the San Francisco Giants, Mission Rock is a dynamic mixed-use district that will transform an underutilized twenty-seven acres just south of AT&T Park into a world class destination featuring a spectacular waterfront park, dramatic waterfront residences, innovative work environments, original shops and cafes and a refurbished historic pier. The public park, uniquely positioned on the San Francisco Bay, will provide residents and visitors with unrestricted ocean access and open the district to spectacular views of the world famous bay. Mission Rock will also provide an efficient, long-term parking solution for AT&T Park.

**MISSION
ROCK**

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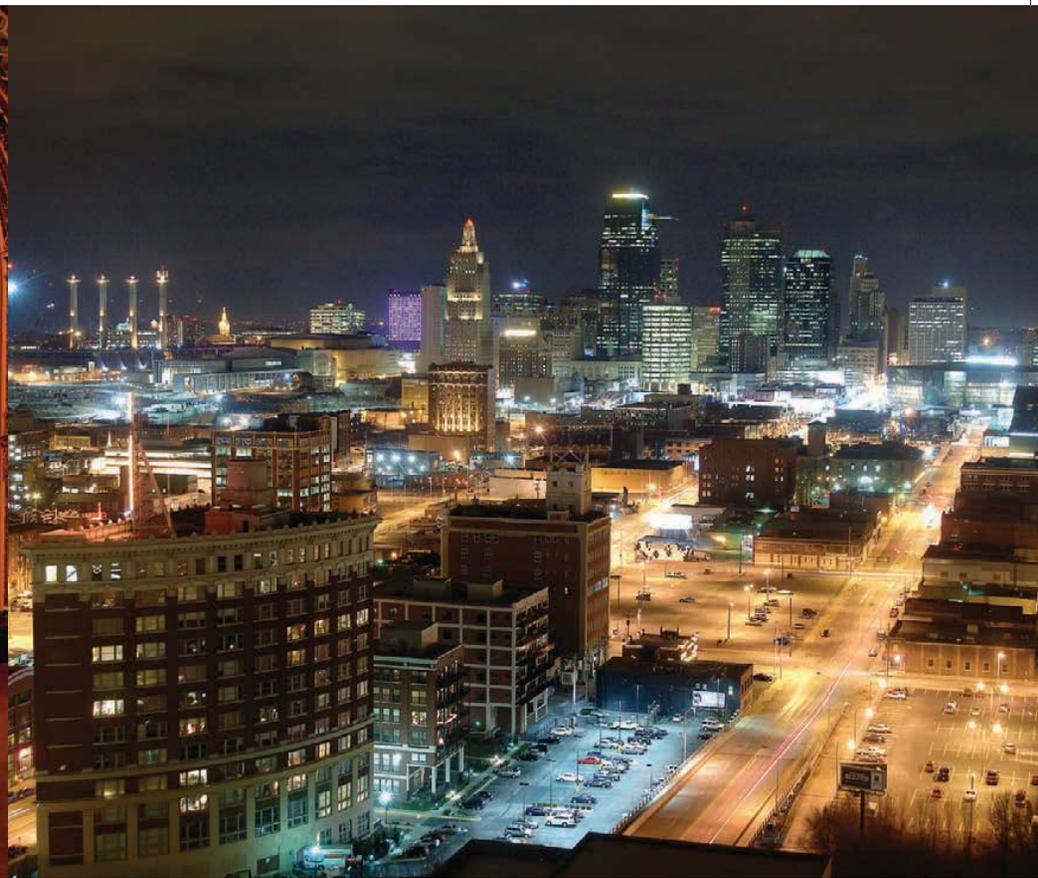
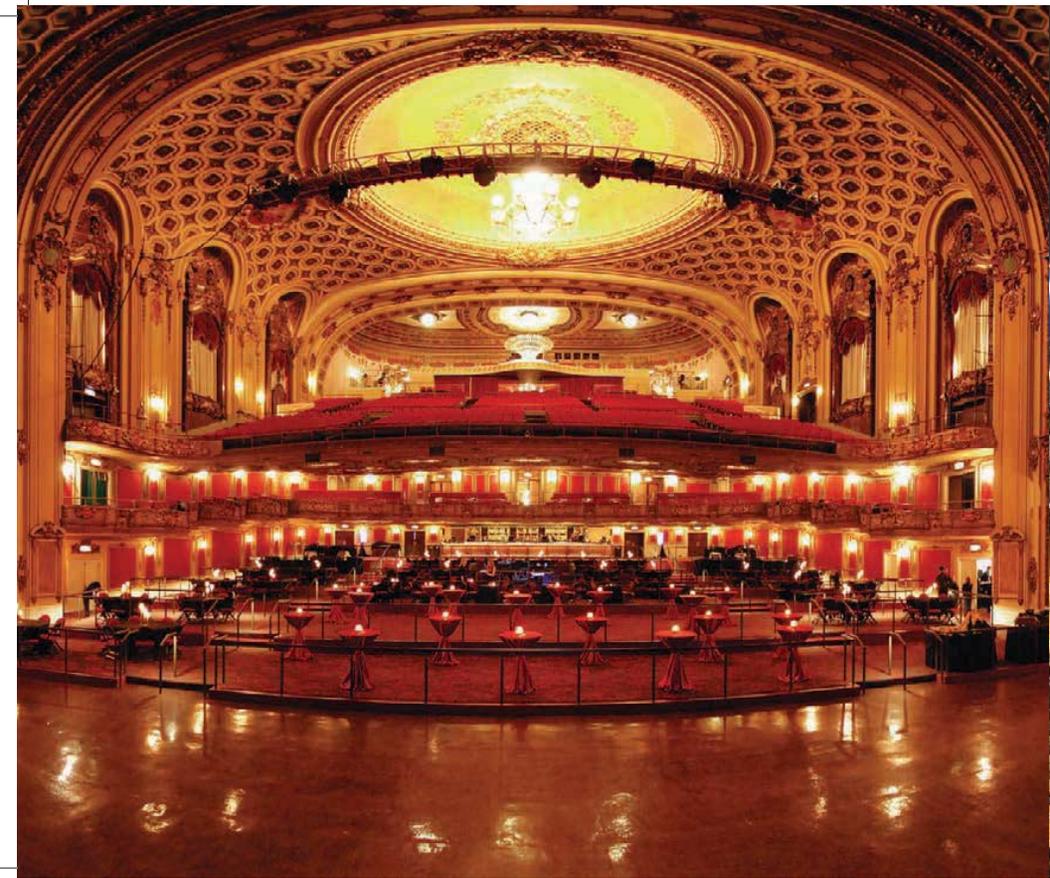
POWER & LIGHT DISTRICT | KANSAS CITY, MISSOURI

The Kansas City Power & Light District is a dynamic 8 city block retail, entertainment, office and residential district located in the heart of downtown Kansas City and directly adjacent to the 21,000 seat Sprint Center Arena. The Power & Light District is the cornerstone of a massive \$5 billion urban renaissance which includes a new performing arts venue, arena, convention center expansion and 10,000 new urban loft units. Among other highlights, the Power & Light District features anchors such as the renovated Midland Theatre, AMC Flagship, the AMC Mainstreet Theatre and the world headquarters of H&R Block. The \$850 million district is the largest and most exciting new development in the mid-western United States. The Power & Light District was the recipient of the Urban Land Institute Award of Excellence in 2009.













POWER PLANT | BALTIMORE, MARYLAND

Developed in partnership with the City of Baltimore, the Power Plant is considered one of the leading entertainment projects in the United States. The Power Plant is a mixed-use project that features Hard Rock Café, Barnes & Noble and Maryland's famed Phillips Seafood, along with spectacular loft offices. The Power Plant attracts over ten million visitors to Baltimore's Inner Harbor annually. Prior to The Cordish Companies' involvement, the building sat vacant for approximately ten years in the hands of various developers. Based on its success, the Power Plant was expanded with the construction of the adjacent Pier IV retail/entertainment and office building.

POWER PLANT







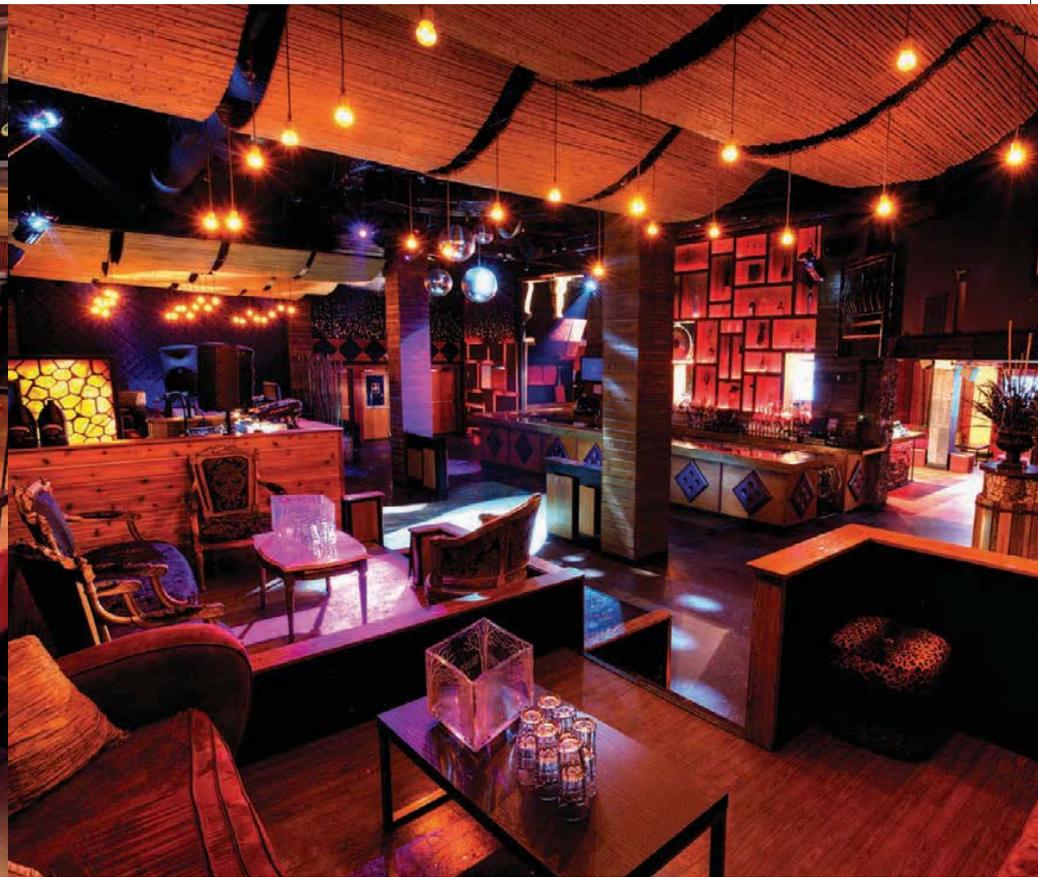




POWER PLANT LIVE! | BALTIMORE, MARYLAND

Developed in partnership with the City of Baltimore, Power Plant Live! has become the region's dominant entertainment destination attracting millions of visitors annually since its launch in 2001. Power Plant Live! is the redevelopment of two vacated city square blocks into an exciting \$35 million, 550,000 square foot entertainment district, offering a range of restaurants, bars, comedy and a 1,500-occupancy state-of-the-art music venue. Located just one block from Baltimore's World Famous Downtown Inner Harbor and just a short walk from downtown hotels, Pier Six, Concert Pavilion, Oriole Park at Camden Yards, Ravens M&T Bank Stadium and other major attractions, Power Plant Live! underwent a \$10 million renovation in 2011 and now boasts a soaring outdoor roof covering the main plaza, permanent stage and outdoor LED screen, stunning multi-seasonal beer garden and a circular valet entrance.

POWER PLANT
Live!









SEMINOLE HARD ROCK HOTEL & CASINO | HOLLYWOOD, FLORIDA

Developed on behalf of the Seminole Tribe of Florida along with its sister project in Tampa, FL, the combined \$500 million project includes a 4-star Hard Rock Hotel, Hard Rock Casino, a 6,000 seat live performance venue, and 350,000 square feet of the country's leading restaurant, retail and entertainment tenants. The project is located on the Florida Turnpike, 2 miles from I-95 and 5 miles from downtown Fort Lauderdale and is one of the most successful gaming destinations in the world.

