

1 PENNSYLVANIA GAMING CONTROL BOARD  
2  
3 PUBLIC INPUT HEARINGS  
4  
5 DREXEL UNIVERSITY  
6 MAIN AUDITORIUM MAIN BUILDING  
7 3141 CHESTNUT STREET  
8 PHILADELPHIA, PENNSYLVANIA  
9  
10  
11 APRIL 11, 2006, 8:28 A.M.  
12  
13  
14 BEFORE:  
15 THOMAS DECKER, CHAIRMAN  
16 MARY DIGIACOMO COLINS  
17 JEFFREY W. COY  
18 JOSEPH W. MARSHALL, III  
19 KENNETH W. MCCABE  
20 SANFORD RIVERS  
21 WILLIAM T. SIMMONS, PRESIDING OFFICER  
22  
23  
24  
25 HILLARY M. HAZLETT, REPORTER  
NOTARY PUBLIC

1 I N D E X 3

2	WITNESS	PAGE
3	Susan Patrone	119
4	Ed Gooppelt	121
5	Donald M. Healy, Jr.	124
6	Sarah Thorp	126
7	Barbara Dowdall	130
8	Linda Richardson	132
9	Edward Kirilin	135
10	John L. Braxton	138
11	John T. Childress	141
12	Patrick J. Eiding	146
13	Gehad Ali	148
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

I N D E X 2

1	WITNESS	PAGE
3	Coleen Puckett	10
4	Rene Goodwin	19
5	Julie Camburn	24
6	Patricia A. Coulter	32
7	Christine Meck	36
8	Ronald E. Hinton, Jr.	44
9	Richard E. Williams	50
10	Marcus Delgado	59
11	Greg Brinkley	62
12	Julie Stapleton Carroll	70
13	Sandy Salzman	74
14	Bonita Cummings	80
15	Teresa Johnson-Duncan	85
16	Cora M. Turpin	93
17	Michael A. Shechtman	96
18	Gina Snyder	99
19	Kathryn J. Keenze	101
20	Samuel Cook	104
21	Mary Keefe Kelley	106
22	Deborah Rudman	107
23	Ana Maitin	111
24	Jim Graham	113
25	Kathleen Chen	116

1 PRESIDING OFFICER SIMMONS: Our hearing  
2 will begin in two minutes if everyone could take  
3 their seats. Good morning. I'm William T. Simmons.  
4 I am the Presiding Officer for the Pennsylvania  
5 Gaming Control Board, Public Input Hearing.  
6 Before we begin, I would like to make some  
7 housekeeping remarks. Please turn off all your cell  
8 phones, beepers, blackberries, or at least put them  
9 on silent or vibrate so as not to disturb the  
10 speakers or others in the audience.  
11 I wanted to remind everyone that if you  
12 choose, you may make written comments to be included  
13 as part of the evidentiary record of these public  
14 input hearings.  
15 These written comments are an alternative  
16 to live testimony and may be submitted at this  
17 hearing or any of our live hearings or may be  
18 downloaded from our website and mailed to the Board.  
19 We will be accepting written comments until  
20 June 2nd, 2006 when the evidentiary record will be  
21 closed.  
22 As you may have observed, there are a  
23 number of media representatives present for the  
24 hearing. They have been furnished with our protocols  
25 and I ask them to please abide by those protocols.

1 No signs on sticks, poles, or anything else  
2 which might affect the safety of others is permitted  
3 inside the hearing auditorium.

4 Please make sure you are seated in your  
5 assigned seats. When you came in the door, you were  
6 given a number and the seats are numbered. So please  
7 make sure you are there to make our process easier.

8 At this time, I would ask that everyone  
9 please rise and join me in the Pledge of Allegiance.

10 (Pledge of Allegiance.)

11 PRESIDING OFFICER SIMMONS: Thank you. The  
12 April 11th, 2006 public input hearing of the  
13 Pennsylvania Gaming Control in Philadelphia,  
14 Pennsylvania regarding Category II applicants will  
15 now come to order.

16 This hearing is convened by the  
17 Pennsylvania Gaming Control Board pursuant to the  
18 authority of Act 71 of 2004 and PGCB Regulation  
19 Section 441.2.

20 The Board is present as a panel composed of  
21 the following members to my extreme left, which is  
22 Chip Marshall, next to him is Sanford Rivers, next to  
23 him is Mr. Kenneth McCabe, and good morning, Mr. Tad  
24 Decker, who is the Chairman of your Commission is  
25 being seated to my right and Mr. Coy is seated to my

extreme right. Welcome.

2 Our stenographer this morning is Hillary  
3 Hazlett. Our clerk to the Board is Mickey Kane.

4 We want to thank Drexel University for  
5 making this facility available for the hearing, their  
6 cooperation and hard work has been essential in  
7 bringing this public input hearing to Philadelphia  
8 and also the public input hearing that will be going  
9 on tomorrow.

10 This is the fourth in a statewide series  
11 of Gaming Control Board public input hearings  
12 designed to allow applicants for operator gaming  
13 licenses to simultaneously present their plans before  
14 the Gaming Control Board and the public.

15 These hearings will allow individual  
16 members of the public, community groups, elected  
17 officials, and local Government representatives to  
18 express their thoughts and share their concerns with  
19 the Board.

20 Today, we will be hearing testimony from  
21 community groups and individuals. The hearing will  
22 continue throughout the day and will end at the  
23 conclusion of the last speaker but no later than 6:00  
24 p.m., whichever comes first.

25 The rules and conduct of this public input

1 hearing are posted inside and outside of the hearing  
2 room and on the PGCB website and will be strictly  
3 enforced and will be adhered to by all participants.

4 The Board expects that it is my  
5 responsibility to insist that courtesy prevail among  
6 the audience, presenters, and speakers.

7 Therefore, audience outbursts, including  
8 applause are not permitted. I respectfully ask your  
9 assistance in complying with this courtesy for each  
10 speaker.

11 Vocal expressions from the audience  
12 complicate the task of assuring each speaker the use  
13 of the time for which he or she has prepared and will  
14 make the stenographer's task more difficult.

15 So let's do our best to let the registered  
16 speakers be heard. Much will be said here today.  
17 Each of us should expect that we are all interested  
18 in being able to hear it.

19 Speakers will not be interrupted and will  
20 be permitted to speak no longer than allotted time.  
21 If I determine that any conduct is disruptive to this  
22 hearing, I will call a recess and resume the hearing  
23 upon restoration of order.

24 Persons who refuse to acknowledge and obey  
25 the rules and code of conduct may be asked to leave

1 the room and the area.

2 The order of presentations today, as I  
3 suggested already, is community groups and  
4 individuals.

5 Spokespersons for community groups may  
6 speak up to no more than ten minutes. Members of the  
7 general public or individuals may speak for up to  
8 three minutes.

9 Each speaker will begin his or her remarks  
10 by stating his or her name, the municipality and  
11 state within which he or she resides, and the name of  
12 the entity on whose behalf he or she will speak.

13 Please make sure the clerk gets a copy of  
14 your testimony if you have extras. All speakers will  
15 be sworn in at one time at the conclusion of my  
16 remarks. Those who come in late will be sworn as  
17 they approach the speaker's podium.

18 To assist all of us in adhering to the time  
19 limits for each speaker and to assist us in having as  
20 many speakers heard in the time we have available  
21 today, an electronic stoplight timer is located on  
22 the stage directly in front of me.

23 There is also a timing device on the podium  
24 where you will be speaking from. The green light  
25 indicates that the speaker's time has started. When

1 the light turns yellow, 30 seconds will remain of the  
2 allotted time and the speaker should wrap up the  
3 presentation.

When the light turns red, a beeping sound will begin and the speaker must stop speaking and leave the microphone.

If anyone has any questions about this hearing or future hearings, please see a member of our staff stationed at the sign-in area outside of the hearing room.

We welcome and need your full attention and cooperation throughout this hearing. Finally, should it be necessary for you to have conversation not involving this Board or myself, please take it out in the hallway.

Thank you for your attention and cooperation. It is my pleasure to ask that those of you who have registered to speak today, please stand and raise your right hand, all who are going to give testimony.

Do you swear or affirm that the testimony you are about to give shall be the truth, the whole truth, and nothing but the truth, so help you God? Please answer, I do.

THE WITNESSES: I do.

1 purpose of reviewing and analyzing the Philadelphia  
2 Entertainment and Development Partners, here and  
3 after referred to as Foxwoods application for a  
4 casino license to be located at Columbus Boulevard  
5 and Reed Streets.

Gentlemen, let me start by saying, I don't envy you, the momentous task you have ahead. The state has taken away any local control Philadelphia could have exercised over where these casinos will be sited.

That great responsibility and burden now falls to you. You have to educate yourselves, sift through mountains of impact statements, traffic studies, and community testimony and come to a decision that is impartial, fair, and based on a realistic cost benefit analysis.

Which two sites will maximize revenues while doing the least harm? Further, you have to do all of this without benefit of knowing local conditions or understanding the neighborhoods that will be impacted.

My job today in the ten minutes I have is to help you as you begin to grapple with these questions by painting a picture for you of the cost benefit ratio to the city if you were to choose the

PRESIDING OFFICER SIMMONS: You may be seated. Thank you. Our first speaker this morning is Coleen Puckett, Queen Village Neighbors Association and Riverfront Community. Would you please approach the microphone?

MS. PUCKETT: Members of the Gaming Board, Chairman Decker, media representatives and fellow community members, good morning.

My name is Coleen Puckett and I'm here today representing Queen Village Neighbors Association.

I'm also here, somebody mentioned that I was lead hitter and all of the backup hitters are right behind me.

Queen Village is located across the street and just north of the South Delaware site. It spans the south side of Lombard Street on the north and extends south to the north side of Washington Avenue and from the Delaware River to the east side of Sixth Street.

I am also here as a member of the Riverfront Communities United, a coalition of eight civic associations and one business district, the South Street Headhouse Square District.

We formed our coalition with the express

1 Foxwoods site.

First, I would like to stipulate that, yes, casinos are revenue generators. That will be a given no matter which sites are chosen. Yes, jobs will be considered, again, no matter the sites.

So the question in front of us is will the benefits from the Foxwoods site outstrip the deleterious effects of its location. I say the answer is no.

Location, location, location. First, you could have the best application in the world; and if it's in the wrong location, the costs will outweigh the benefits.

While there are things that look appealing about this location; i.e., 42 percent of profits will go toward hand-picked charities, the location at Columbus Boulevard and Reed Street is the most problematic in terms of traffic, density, and negative economic impact to the surrounding communities.

Let's start with traffic. Will someone take the traffic, please? I'm not going to start were dueling traffic studies. Suffice it to say that the Orth-Rodger study conducted on behalf of Foxwoods was done in the dead of January 2006, post-Christmas

1 season, thereby grossly underestimating real numbers  
2 on Columbus Boulevard.

3 The city's own traffic study, undertaken  
4 the previous May, gives a more realistic snapshot.  
5 Under current conditions, 49,000 plus vehicles in a  
6 24-hour period on Saturdays and close to 45,000 cars  
7 on weekdays.

8 These numbers represent the highest current  
9 traffic volume of the five potential gambling sites  
10 according to the Mayor's Gaming Advisory Task Force  
11 and that is without a casino.

12 Add Foxwoods and figure on an additional  
13 24,700 cars on Saturdays and 10,800 cars during a  
14 typical weekday, again, according to the city's own  
15 figures.

16 These numbers are not surprising to anyone  
17 who has been caught in gridlock lately on their way  
18 to Lowes or IKEA. Traffic, like water, finds its own  
19 level.

20 Those who experience gridlock on Columbus  
21 Boulevard quickly realize that it can bleed into the  
22 neighborhoods and use Front Street or Second Street  
23 instead.

24 More important to the city, how many times  
25 will a suburban customer sit in traffic before

1 deciding to go elsewhere? Foxwoods' recommendations  
2 to ameliorate this huge problem are based on faulty  
3 logic.

4 I-95 ramp at Front and Dickinson, Foxwoods  
5 assumes that building a new I-95 off ramp at Front  
6 and Dickinson will be seamless, politically smooth,  
7 and fast. Not one of these is true.

8 First, memories run deep. There are many  
9 residents who remember the construction of I-95  
10 through the heart of our waterfront communities.

11 Neighborhoods have told me eminent domain  
12 horror stories of seeing whole city blocks torn down  
13 to make way for highway.

14 They have told me of hearth-wrenching  
15 family discussions around kitchen tables trying to  
16 figure out where they would live after the state  
17 demolished their homes.

18 They will not sit idly by and allow another  
19 outrage to be perpetrated on their community without  
20 putting up a fight.

21 Second, highways are regulated by an  
22 amalgam of Federal, state, and local agencies and  
23 monies. The process is time consuming, complicated,  
24 and costly. Is Foxwoods prepared to pony up \$40  
25 million and more toward the cost of the ramp?

1 Third, even in the best possible scenario  
2 from gleam in a traffic engineer's eye to completion  
3 of construction, adding an interstate ramp takes  
4 anywhere from seven to ten years.

5 Can the neighborhoods withstand choking in  
6 traffic during those seven to ten years without  
7 suffering irreparable damage to their health?

8 Finally, Foxwoods is assuming that most of  
9 the traffic will be arriving via interstate highway.  
10 May I remind you that the Foxwoods Casino will be  
11 planted in the midst of extremely dense  
12 neighborhoods?

13 Convenience casinos draw more than 70  
14 percent of their customers from less than 35 miles  
15 according to a University of Illinois study.

16 Isn't it reasonable to assume that many,  
17 many of the patrons will be city residents? These  
18 customers will be driving to the casino on city  
19 streets through city neighborhoods.

20 To effectively evaluate the total traffic  
21 impact, additional traffic studies would need to be  
22 done to determine changes in local traffic flow most  
23 likely necessitating directional changes to secondary  
24 and arterial streets.

25 Again, these changes would generate lots of

1 neighborhood anxiety and opposition. These are the  
2 political, financial and timing challenges Foxwoods  
3 would face if they decided to pursue a new I-95 ramp.

4 Directing patients to exit at Oregon Avenue  
5 and travel north on Columbus Boulevard. This  
6 approach does not take into account trucking  
7 activities of the food distribution center, traffic  
8 and deliveries generated by the 900 person UPS  
9 facility, SYSCO, and other industrial uses at the  
10 south end of Columbus Boulevard.

11 Heavily increasing traffic off the Oregon  
12 Avenue exit could have serious negative impacts on  
13 viable, existing industries.

14 Low balling residential and commercial  
15 density on Columbus Boulevard. Foxwoods' traffic  
16 studies did not include projected residential  
17 high-rise developments long the river, including  
18 Dockside 2, mixed use development plans at the sheet  
19 metal workers' site and other pockets of inflow  
20 development in the Queen Village and Pennsport  
21 neighborhoods.

22 It also assumed that a casino would be  
23 compatible with existing big box use on Columbus  
24 Boulevard.

25 Density. On paper and to those of you

1 unfamiliar with Philadelphia, one could be forgiven  
2 for thinking that I-95 and Columbus Boulevard are a  
3 reasonable buffer for our neighborhoods. This is  
4 simply not so.

5 The Foxwoods Casino is only 480 feet from  
6 the Pennsport boundary. This means our historically  
7 significant, economically viable, and densely  
8 populated residential neighborhoods are only a  
9 football field and a half away from a use that is  
10 projected to eventually draw up to 9 million visitors  
11 annually. This will crush our neighborhoods. We  
12 cannot observe this.

13 Negative economic impact to surrounding  
14 neighbors. In the Center City's district report  
15 residential development 1997 to 2005, the 19147 zip  
16 code, which covers Bella Vista, Queen Village,  
17 Pennsport, and parts of Whitman, all members of the  
18 Riverfront Communities United, the average sales  
19 price of homes rose 18 percent in one year to  
20 \$279,987.

21 The average price of the condominium rose 5  
22 percent to \$309,185. This is average. It's not  
23 unusual to see homes sell for half, three quarters,  
24 even a million dollars or more in these  
25 neighborhoods.

1 Median income by zip code for 19147 was  
2 \$40,304. These are economically viable communities.  
3 They are not in need of economic stimulus. They are  
4 booming already.

5 The people here are not daytrippers. They  
6 live and work here 24/7. They are buying homes.  
7 They are raising families. They are paying taxes.  
8 Everything we say we want for the long-term economic  
9 health of the city.

10 What do we risk by locating Foxwoods so  
11 close to these vibrant neighborhoods? Lower property  
12 values. Whoops. Does that mean I have 30 seconds  
13 left?

14 PRESIDING OFFICER SIMMONS: Yes.

15 MS. PUCKETT: Okay. Let me see. Okay.  
16 Unfortunately, there's a study that says that  
17 property values drop on average next to casinos by 4  
18 percent.

19 Ed Goppelt of Hallwatch applied these  
20 findings to the five proposed casino locations; and  
21 based on these, found that residents within a mile of  
22 the Foxwoods site would stand to lose the most, an  
23 estimated \$109 million in property value.

24 PRESIDING OFFICER SIMMONS: Thank you.

25 MS. PUCKETT: All right.

1 PRESIDING OFFICER SIMMONS: Rene Goodwin.  
2 MS. GOODWIN: Good morning, members of the  
3 Gaming Control Board, staff, residents of  
4 Philadelphia. I'm Rene Goodman, Philadelphia,  
5 Pennsylvania.

6 I speak here today as the designated  
7 speaker for the Pennsport Civic Association and as  
8 the Chair of the Riverfront Communities United, a  
9 coalition of eight community groups and one business  
10 organization, who have united and collectively  
11 opposed the Foxwoods site on the basis that it will  
12 exact a toll from the community that will far  
13 outweigh the benefits.

14 My application to speak today will take you  
15 briefly through the history of Pennsport. Pennsport  
16 is part of a section of Philadelphia that is truly a  
17 historic community approximately a mile and a half  
18 away from Independence Hall and an area that is rich  
19 in architectural diversity and cultural diversity as  
20 well.

21 Throughout the '50s, a man by the name of  
22 Edmund Bacon had a vision. That vision came true,  
23 that a Center City could come to life and be a vital  
24 part of the city. It is Society Hill.

25 That influence spilled over throughout the

1 '70s and '80s to other communities including Bella  
2 Vista, Queen Village Whitman, and certainly  
3 Pennsport, my very own community.

4 Today, Pennsport is one of the desired  
5 residential communities along the river. It is in  
6 the throws of a significant residential and economic  
7 boom. It should not be considered a coming up  
8 community.

9 It is already up. It is up in the number  
10 and quality of residential units both existing and  
11 under construction.

12 It is up in the presence of big box retail  
13 and first rate supermarkets, small individual and  
14 family-owned businesses who have invested  
15 significantly here to build here and provide shopping  
16 convenience.

17 It is up in its access to every major  
18 cultural institution in the City of Philadelphia, up  
19 in its access to other parts of the Delaware Valley  
20 and New Jersey.

21 Above all, it is up in the quality of life,  
22 which is near to the best of urban living, so much so  
23 that people are coming from other areas in which to  
24 live here.

25 We don't want or need the Foxwoods Casino

1 at Columbus Boulevard and Reed Street. There's just  
2 too much to lose and not enough to gain for the City  
3 of Philadelphia or our communities.

There are five specific categories that we  
4 feel are negative impacts on this. Traffic is  
5 certainly one of them. I think Coleen has addressed  
6 that to a certain extent.

7 There is also pollution, which we have not  
8 addressed. The air pollution from increased number  
9 of vehicles, the air pollution from buses.

10 Even if you provide off-site location  
11 parking for buses, buses still have to travel up and  
12 down Columbus Boulevard and/or I-95.

13 There's also the concern about the negative  
14 impact on real estate. There are approximately  
15 21,218 properties within one mile of the proposed  
16 Foxwoods site.

17 This is a community that is 84 percent  
18 residential with values that are now ranging from 400  
19 to \$700,000.

20 A recent study by Hallwatch showed that the  
21 largest loss to a community's residential value would  
22 occur in Pennsport as a result of the Foxwoods site.

23 A prominent Philadelphia realtor, Kathy  
24 Conway, has stated, a casino this close to the  
25

1 Consideration must be given to other  
2 factors and what location will have not only the  
3 highest revenue stream but the smallest price to pay  
4 for that revenue stream.

5 Although it is clearly understood that  
6 there must be revenue to run a city, one must also  
7 wonder what a city without quality of life would be  
8 like and is it worth running.

9 We are also concerned about other quality  
10 of life issues, an increase in the number of DUIs,  
11 gambling and drinking tend to go hand in hand.  
12 Increased danger to pedestrians. It is not a  
13 particularly pedestrian friendly area.

14 We are concerned about blocking off yet  
15 another section of our valuable resource, our  
16 waterfront, from the public.

17 Increase in demand for city services is a  
18 strain on the infrastructure, limited public access  
19 to the waterfront.

20 Finally, I would like to close with a  
21 little personal remark. There is a line from a song  
22 in a current Broadway hit, Wicked. The line goes  
23 something like, I'm not sure that I am -- that  
24 knowing you has made me better but I know it has  
25 changed me for good.

1 neighborhood will halt future and planned residential  
2 development and could very well kill sales in the  
3 work.

4 Inaccurate demographics listed the median  
5 income at 33,000 and represented our community as a  
6 blighted or depressed area. This is simply not so.

7 In terms of economic development, we can  
8 fear the negative impact on local businesses. There  
9 are a significant number of businesses both east of  
10 I-95 and both west of I-95.

11 I've personally spoken to some of those  
12 businesses. Traffic is already a problem in our  
13 community because it's a thriving, growing community  
14 that is experiencing a renaissance unlike any other  
15 community.

16 We generally feel that this is not the best  
17 site. It is not the best site because we understand  
18 the primary focus of this project is to create new  
19 revenue stream.

20 If the bottom line is to be considered,  
21 then that is all the more reason that the Foxwoods  
22 site is not the way to go.

23 What will the city gain if it creates a new  
24 revenue stream that will reduce the existing revenue  
25 stream of the surrounding community?

1 Ladies and gentlemen, if you bring the  
2 Foxwoods site to this wonderful community, I can say  
3 with absolute certainty that it will not change us  
4 for the better; and oh, my God. We'll be changed  
5 forever. Thank you.

6 PRESIDING OFFICER SIMMONS: Thank you very  
7 much.

8 Julie Camburn?

9 MS. CAMBURN: Good morning, Mr. Chairman,  
10 members of the Board and to the public, both press  
11 and residents of Philadelphia so concerned about  
12 gambling.

13 Thank you for the opportunity to speak to  
14 you. I'm Julie Camburn, a life-long resident of  
15 Philadelphia.

16 I am and have been for the last four years  
17 the president of the East Falls Business Association.  
18 I have owned and operated my own business in the East  
19 Falls section of Philadelphia for almost 25 years.

20 From yesterday's testimonies, it seemed our  
21 elected officials have thrown us to the wolves. At  
22 least two of the council people and one state  
23 representative who spoke told us how good TrumpStreet  
24 would be for communities surrounding the proposed  
25 Budd site location at Henry and Roberts Avenues in

1 East Falls and that the Trump team will support  
2 community initiatives.

3 Absolutely contrary to what their  
4 constituents tell them, these elected officials are  
5 spreading their arms to welcome gaming to a  
6 neighborhood of 25,000 plus homes and several hundred  
7 small businesses.

8 You say, this is good. This will  
9 revitalize these communities. They said that to you  
10 but to us they said, it's a done deal.

11 These private hotlines tell them that the  
12 Trump site will be one of the two chosen for  
13 Philadelphia and it is in their best interest to  
14 support them.

15 To us they say, go make your agreements  
16 with Trump. There will be a casino at the Budd site.  
17 They tell us you have decided already. I say  
18 otherwise.

19 I sat here yesterday and watched you. I  
20 saw you lean back and forward, twist, relax, shuffle  
21 papers. Body language speaks volumes.

22 What I saw told me is that you are  
23 listening. For that and indeed all of those  
24 presenting testimony are appreciative.

25 To us it says that if we present viable

1 are incapable of bringing to the Philadelphia region  
2 what the state had in mind when it approved gaming in  
3 Philadelphia, in Pennsylvania.

4 A slots parlor at the Budd site will be a  
5 convenience gaming revenue venue. This location will  
6 not attract tourists and tourist dollars. There is  
7 neither a boardwalk nor an ocean as in Atlantic City,  
8 nor will encounter exciting entertainment and glitzy  
9 show ala Las Vegas.

10 This venue is either the entrance to North  
11 Philly or the highway to the burbs. TrumpStreet  
12 offers nothing to make it a destination gaming site.

13 A convenience casino offers limited  
14 opportunity to do anything other than gamble. A  
15 convenience gaming site lures its gamblers from the  
16 local region. Money spent at a convenience casino  
17 will largely come from the people who live or work  
18 near the casino.

19 A convenience casino takes most of its  
20 revenue from the local region, draining more than it  
21 brings in.

22 Although it gives the appearance of  
23 economic development, convenience gaming sites  
24 negatively impact the local economy.

25 Local shoppers will avoid the high traffic

1 convincing information, statistics, exhibits,  
2 whatever it takes, you are listening and will weigh  
3 what we bring you.

4 If I say you are listening, you will heed  
5 our concerns. You will review our paperwork prepared  
6 not by large corporations with multi-bucks to spend  
7 but by concerned citizens making the most of limited  
8 resources. I am confident you will make the right  
9 decision. I say it's not a done deal.

10 Other community representatives have and  
11 will speak against the Trump Keystone proposal. Most  
12 as heads for organizations, most being members of our  
13 local Multi-Community Alliance, others as residents  
14 of the viable and stable communities in that  
15 alliance.

16 Traffic, addiction, the erosion of family  
17 stability, as well as housing values and crime; I'm  
18 not outlining their arguments, their concerns.  
19 They'll address these and other key issues. You will  
20 and should hear them perhaps several times over. I  
21 know you're listening.

22 I have only two points to press with you.  
23 First, the economic impact on businesses in the  
24 surrounding activities; and second, Trump  
25 Entertainment Resorts and Keystone Development Team

1 areas around the casino, contributing to the decline  
2 of local business, the economy.

3 Casino gambling redistributes. It does not  
4 create income for communities. Dollars invested in  
5 casino games result in reduced retail tax revenues.

6 Within three years of opening, two out of  
7 three convenience casinos closed. The money spent at  
8 TrumpStreet will come from the local economy; that  
9 is, the pockets of people who live and work nearby.

10 Studies have shown the convenience casinos  
11 extract 85 percent of their revenue from the local  
12 community.

13 So money that would have been spent at  
14 local retail stores, restaurants, pizza shops, and  
15 other eateries will be spent instead at the casino.

16 In Atlantic City after the introduction of  
17 casinos, there was no upsurge in local shops, such as  
18 hardware, furniture, or clothing stores, restaurants,  
19 or even corner bars but a decline.

20 Where once there were 12,000 small  
21 businesses, now there are only about 150. As  
22 recently as yesterday, it was reported that the only  
23 supermarket in Atlantic City was closing. Atlantic  
24 City residents will have to travel about 13 miles to  
25 Ventnor if they want to shop in a supermarket.

1 Most casinos attract 80 percent of their  
2 market from within a 35 to 55 radius. They also  
3 absorb existing entertainment, restaurant and hotel  
4 business and drain dollars available to other retail  
5 businesses.

6 In addition to eliminating jobs, this  
7 depletes a business' sales, employment, and property  
8 tax contributions.

9 Within ten years of the initial opening of  
10 casino Atlantic City, 40 percent of the restaurants  
11 had closed. Within 20 years, 90 percent of the  
12 businesses closest to the casinos had ceased to  
13 exist.

14 By 1994, 25 percent of all Atlantic City  
15 small businesses had closed. The one type of  
16 business that thrived was pawn shops.

17 Local employment takes a big hit when  
18 casinos open. In his book, *The Luck Business*,  
19 Dr. Robert Goodman notes that unemployment in  
20 Atlantic City was 30 percent above the state average  
21 before casinos.

22 Ten years later, the unemployment rate  
23 climbed to 50 percent above the state average.  
24 Casinos suck the life blood out of local businesses.

25 Let's turn to the casino at hand,

1 TrumpStreet, a Trump Entertainment Resorts venture,  
2 and consider some key factors the Board will need to  
3 weigh when awarding its gaming license.

4 A casino at the Budd site will face  
5 competition from a saturated market. Two racinos  
6 will lie within ten miles of the proposed TrumpStreet  
7 site.

8 East Falls is not a major tourist  
9 destination. It will not attract the tourists  
10 dollars so badly needed for today's casinos to  
11 survive.

12 Four proposals have been submitted for  
13 location along the Delaware, planned as destination  
14 casinos. Any one of them will strangle TrumpStreet.

15 The Board needs to consider the financial  
16 capacity, stability, integrity including personal  
17 bankruptcies, responsibility, and most importantly  
18 operational liability of each casino applicant.

19 In November of 2005, Trump Hotel and Casino  
20 Resorts, Inc. filed for bankruptcy with a \$1.8  
21 billion in debt and siting the aging Trump  
22 facilities, the intense competition in the casino  
23 market and its substantial debt as primary factors.

24 This is the second bankruptcy for the Trump  
25 empire. It had filed for Chapter 11 in '92 as well,

1 although that was only a \$1 billion deal.

2 For its latest reorganization, the former  
3 Trump Hotels and Casino Resorts has the new name,  
4 Trump Entertainment Resorts, Inc.

5 Needless to say, this restructuring was not  
6 overwhelmingly embraced by shareholders. It included  
7 a 1,000 for one reverse stock split, so holders of  
8 common stock saw their existing shareholder interest  
9 decimated.

10 It has been estimated that when Trump filed  
11 for bankruptcy and was freed from \$400 million in  
12 debt, 137 purveyors went under as well. What does  
13 this say for the Trump team's financial capacity and  
14 operational viability?

15 Let's also consider Trump's team  
16 suitability, that is character, reputation,  
17 integrity, business probity, and experience of the  
18 development team.

19 The Trump Keystone Development Team, aside  
20 possibly from Trump Entertainment Resort's own  
21 administration, completely lacks experience in the  
22 gaming and hospitality industry, key components to  
23 creating a viable casino venue.

24 Under no circumstances should the Trump  
25 Keystone team be granted a license. It's a lose/lose

1 scenario. I'm confident your investigations will  
2 indeed convince you to say no to Trump. Thank you.

3 PRESIDING OFFICER SIMMONS: Thank you very  
4 much.

5 At this time, I would like to welcome  
6 Commissioner Mary Colins who has joined us on the  
7 panel this morning.

8 Welcome, Commissioner.

9 Patricia Coulter?

10 MS. COULTER: Good morning to Mr. Chairman  
11 and to the Gaming Board, to the press, media, and all  
12 of those Philadelphia concerned citizens.

13 My name is Patricia A. Coulter. I'm  
14 president and CEO of the Urban League of  
15 Philadelphia. The Urban League of Philadelphia is  
16 affiliated with the National Urban League, which is a  
17 civil rights organization founded in 1910 and  
18 comprised of a federation of over 100 community-based  
19 organizations across the United States.

20 The Urban League provides integral  
21 services, advocacy, and training programs that  
22 contribute to the growth, stability, and prosperity  
23 of local urban communities across the country.

24 Directly serving more than 2 million people  
25 in 2004, with another 50 million people being served

1 indirectly in that same year through job and housing  
2 fairs, on-line employment services, book  
3 distributions, and radio and television programs.

4 In Philadelphia, the Urban League has  
5 operated for 53 years. In 2004, the Urban League of  
6 Philadelphia directly served nearly 17,000 people and  
7 indirectly nearly 1 million people.

8 Our mission is to secure economic and  
9 social equality for African Americans by focusing on  
10 an empowerment strategy for economic advancement,  
11 educational achievement, and engagement.

12 The gaming industry in Philadelphia and  
13 across the Commonwealth of Pennsylvania is a once in  
14 a lifetime opportunity for African Americans to  
15 secure economic advancement, like it's never been  
16 done before.

17 With gaming industry annual revenues of 70  
18 billion in the United States, with annual revenues of  
19 this industry being projected at 600 to 750 million  
20 in Philadelphia, with the fact that one third of  
21 Philadelphians gamble, the window of opportunity for  
22 African Americans to have ownership and to get a fair  
23 footing on contracts and jobs is now.

24 In Philadelphia, the population is nearly  
25 50 percent African American and more than 60 percent

1 of the children in our public schools live in  
2 families that are at our below the poverty guideline,  
3 which is \$19,000 for a family of four.

4 The interest of Urban League and the gaming  
5 industry is as an advocate for African Americans  
6 getting a real slice of the economic pie.

7 Given the rates of poverty in our city, the  
8 numbers of African Americans unemployed, the high  
9 rate of youth who drop out of high school, it could  
10 take some time for economic parity to be achieved.

11 The greatest assets African Americans can  
12 have in this context is to secure one of the gaming  
13 licenses. This impact will translate into benefits  
14 for the minority vendors and entrepreneurs.

15 It will secure that outreach to African  
16 American and Latino communities will be done. An  
17 African American licensee would ensure that minority  
18 vendors who are consistently left out of bidding  
19 processes would be afforded fair access to business  
20 opportunities resulting from bringing gaming to  
21 Philadelphia.

22 The current participation rate of minority  
23 vendors and Government contracts stands at an award  
24 rate of less than 2 percent to all minority  
25 entrepreneurs.

1 Minority groups such as African Americans  
2 and Latinos continue to lag behind in all facets of  
3 wealth, income levels, home ownership, net worth.

4 In fact, the Urban League's 2006 State of  
5 Black America report states that the net worth of  
6 African Americans is \$6,100 as compared to whites at  
7 \$67,000.

8 This is an economic gap and other  
9 discrepancies such as access to education,  
10 healthcare, and stability of families and  
11 communities.

12 As the Gaming Control Board appointed by  
13 the Commonwealth of Pennsylvania is in a position to  
14 award the licenses for two Category II slot parlors  
15 in Philadelphia, we hope that the Board recognizes  
16 its ability to make significant progress in this area  
17 of economic equity with the awarding of these  
18 licenses.

19 The Urban League is asking the Gaming  
20 Control Board to pay close attention to each  
21 applicant's specific plans relating to minority  
22 entrepreneurs and that you get specific commitments  
23 from them toward these goals.

24 We ask that the diversity plan that is  
25 required by each applicant as per the Gaming Control

1 Board's rules and regulations not only include a  
2 separate goal of diversity and ownership,  
3 participation and operation of and employment at the  
4 proposed licensed entity, but that it also include a  
5 community benefits model that outlines how people in  
6 the neighborhoods where these parlors would exist are  
7 being engaged in the financial success of the gaming  
8 business.

9 The Control Board has an opportunity to  
10 make history here. You can either make this business  
11 as usual or you can use this as an opportunity to  
12 truly make a difference in the lives of people in our  
13 Philadelphia neighborhoods.

14 You can use this as an opportunity to  
15 empower our communities for economic growth and  
16 stability of families to provide a bright future for  
17 their children by awarding one of the two licenses to  
18 the majority/minority applicant.

19 On behalf of the Urban League of  
20 Philadelphia, I thank you for your time and  
21 attention.

22 PRESIDING OFFICER SIMMONS: Thank you very  
23 much.

24 Chris Meck?

25 MS. MECK: Here I am. Good morning, Board

1 members. My name is Christine Meck. I'm here  
2 representing Passyunk Square Civic Association and  
3 Riverfront Communities United, a coalition, which  
4 includes Society Hill, South Street Headhouse  
5 District, Queen Village, Pennsport, Whitman, Bella  
6 Vista, Hawthorne, and Passyunk Square.

7 These neighborhoods and business district  
8 are among the most vibrant, historically significant  
9 and well established neighborhoods in Philadelphia.  
10 This coalition is opposed to Foxwoods Casino.

11 I am here today representing my family  
12 because I do not want to raise my children next to a  
13 casino. The Foxwoods impact report was made public  
14 March 10th. We had less than one month to understand  
15 the issues and prepare our testimony.

16 Four weeks ago, I posed a question, is it  
17 feasible for a project of this magnitude to be built  
18 on top of this densely populated, row home community  
19 without negatively affecting the quality of life?

20 The answer is no.

21 We oppose the Foxwoods Casino because this  
22 site is not the most mutually beneficial to the  
23 community and the applicant.

24 Foxwoods Casino is next to the most densely  
25 populated neighborhoods compared to any other

1 It is less than 1300 feet away.

2 Only two blocks away, children play in an  
3 elementary school playground within view of the  
4 entrance of the proposed casino.

5 Society Hill is the nation's first urban  
6 renewal project based on preserving the past. The  
7 average aggregate household income for Society Hill  
8 is over \$300 million.

9 South Street Headhouse District is our  
10 modern, eclectic marketplace drawing tourism and  
11 stimulating our local economy. Traffic is already a  
12 major issue.

13 Queen Village, Bella Vista and Hawthorne  
14 have seen home values increase 65 percent since 1999  
15 and continue to rise due to the desirability of this  
16 neighborhood.

17 Pennsport and Passyunk Square, home of the  
18 Mummies and Philly cheesesteak, rich in architecture,  
19 music and history, these neighborhoods are the  
20 backbone and the heart of Philadelphia.

21 An average city block is 400 feet. Only  
22 480 feet away from the proposed casino, homes are  
23 selling for \$500,000. Home prices have tripled what  
24 they sold for six years ago.

25 The 2000 census data used by Foxwoods

1 proposed site; and therefore, these neighborhoods  
2 stand to lose the most.

3 The Foxwoods impact report grossly  
4 misrepresents the effect on the surrounding  
5 communities.

6 This site will excessively degrade  
7 Philadelphians' quality of life because of the high  
8 volume of traffic, the proximity to densely populated  
9 thriving historic neighborhoods, and the negative  
10 social impact on the community.

11 Neighborhood character will be negatively  
12 affected. The city and state cannot afford the  
13 anticipated negative impact on both the quality of  
14 life and the economic health of the member  
15 communities.

16 Foxwoods Casino claims that the average  
17 annual household income in this area is \$33,000.  
18 They imply that this is a blighted area in need of  
19 revitalization. Their implications are wrong.

20 Foxwoods Casino will destroy neighborhood  
21 character in some of the most historic, thriving  
22 neighborhoods in the city. There are 15 schools and  
23 37 churches within the one-mile impact zone.

24 Old Swedes' Church is the oldest church in  
25 Pennsylvania and the second oldest in the country.

1 assessment is obsolete. Mr. Thomas said yesterday  
2 that their casino would add to the quality and  
3 aspiration of South Philadelphia. How can he claim  
4 to understand our aspirations if he cannot understand  
5 our community?

6 Traffic is the major negative impact of  
7 this community. There is already major gridlock on  
8 Washington Avenue and Columbus Boulevard.

9 Everyone that I have talked to regarding  
10 the site is concerned about traffic. However, the  
11 solutions fall short of reality.

12 Foxwoods projects 9 million people visiting  
13 this site annually. How will it funnel traffic  
14 through single-lane, one-way neighborhood streets?

15 What about the ripple effect of this much  
16 traffic? Foxwoods claims that most people will use  
17 I-95 and Columbus Boulevard to approach the site, but  
18 what will that volume do to the people who currently  
19 use Columbus Boulevard? It would push them into our  
20 neighborhoods.

21 There is no consideration of the current  
22 growth on Columbus Boulevard that will affect the  
23 total volume of traffic when added to the total  
24 volume of casino customers. How will this volume  
25 affect 84 percent residential neighborhoods?

1 Since the big box stores were put in on  
2 South Columbus Boulevard, Second Street which is  
3 parallel to Columbus has become an ancillary highway.

4 Even the UPS trucks have been driving down  
5 Second Street returning to their facilities to avoid  
6 the late afternoon traffic on Columbus Boulevard.

7 People already use the city street to get  
8 around the congestion on Columbus. Additional casino  
9 traffic will simply push more cars and trucks into  
10 our neighborhood.

11 Foxwoods does not take this into  
12 consideration. They claim that the impacts of its  
13 operation should only have minor negative impacts on  
14 the city and neighboring communities. That statement  
15 is wrong.

16 Foxwoods proposes to add an I-95 ramp that  
17 will touch down on Front Street and allow traffic to  
18 enter the casino on Reed Street. What will happen to  
19 the brand new \$500,000 home?

20 Foxwoods Casino will excessively degrade  
21 the quality of life in our neighborhoods. Traffic  
22 combined with the increase of crime will also bring  
23 lower property values.

24 Amazingly enough, Foxwoods claims the  
25 casino will increase property values surrounding the

1 reversal of economic prosper in this community.

2 Another report titled, does crime affect  
3 property values, proves that crime increases in an  
4 area surrounding a casino.

5 The document says the casino related crime  
6 increase is reflected in depressed property values.  
7 This study shows that land values surrounding a  
8 casino in Atlantic City are excessively depressed  
9 reflecting the loss of millions of dollars.

10 Aside from traffic and crime, the negative  
11 social impact will also drive people away. The list  
12 of negative social impact is long.

13 A few considerations include 24-hour light  
14 pollution affecting neighbors who live just over a  
15 city block from the entrance of the casino, sound and  
16 vibration from traffic affecting historic landmarks  
17 that are so close. Air quality, Philadelphia is  
18 already designated as non-attainment for pollution.  
19 What will nine million visitors to this location do  
20 to the pollution levels in our densely populated  
21 community?

22 I found one of the most disturbing social  
23 issues in a recent article by Mr. Apuzzo. Foxwoods  
24 plans to market to minorities including African  
25 Americans, Asians, and Hispanics.

1 casino site claiming increasing wealth of neighboring  
2 landowners, which is the Wal-Mart parking lot and the  
3 Comcast property.

4 What they fail to reflect is the decreased  
5 value of surrounding homes and neighborhoods. There  
6 are plenty of studies that reflect the deleterious  
7 effect on property values.

8 Just last week, as we have heard before,  
9 Hallwatch.org analyzed the average loss per nearby  
10 home. The total loss to the community surrounding  
11 the Foxwoods site would exceed \$100 million.

12 Another study cites the Foxwoods Casino in  
13 Connecticut decreased the residential value by 10  
14 percent.

15 A recent study by Mr. Aborn shows that  
16 introducing a casino to a community will increase  
17 crimes from alcohol-related traffic accidents,  
18 prostitution, petty thefts, embezzlement, sexual  
19 assaults, and drug arrests. A rise in crime is  
20 inevitable and it will be taxing on the legal system,  
21 including the jails, Aborn said, thus putting a  
22 financial strain on our community.

23 Traffic and crime will turn away potential  
24 buyers and scare away current homeowners.  
25 Philadelphia and Pennsylvania cannot afford the

1 This article was talking about  
2 incorporating diversity in their workforce. It was  
3 talking about their plan to target these minorities  
4 to increase their business.

5 These groups represent a community of rapid  
6 growth in our neighborhoods but also of lower income.  
7 The proximity of this casino will lure our  
8 disadvantaged community to waste their dollars.

9 How will we all be affected by this social  
10 follow of gambling addiction, child abuse, marital  
11 problems? The future growth of our city relies upon  
12 the wealth of our community.

13 If we lose this wealth, there will be a  
14 zero net gain from Foxwoods Casino. This site will  
15 bring the gradual disintegration of our  
16 neighborhoods.

17 Foxwoods Casino will excessively degrade  
18 our community's quality of life. Mr. Green stated  
19 yesterday that Foxwoods wants to be a good neighbor  
20 but we do not want this casino in our neighborhood.

21 PRESIDING OFFICER SIMMONS: Thank you very  
22 much.

23 MS. MECK: Thank you.

24 PRESIDING OFFICER SIMMONS: Ronald Hinton?

25 MR. HINTON: Good morning, Chairman,

1 honorable members of the Gaming Board and media and  
2 residents of the City of Philadelphia.

3 My name is Ronald E. Hinton, Jr. I am  
4 president of an organization known as the Allegheny  
5 West Foundation and a resident of the area where this  
6 proposed casino is being proposed.

7 The Allegheny West Foundation is a  
8 Pennsylvania non-profit community development  
9 corporation that was founded in 1968 and incorporated  
10 in 1974 as part of a community-approved initiative of  
11 the Tasty Baking Company.

12 The boundaries of the Allegheny West  
13 project are Bridge Avenue to the west and Broad  
14 Street to the east and Lehigh to the south and  
15 various railroad lines north of Allegheny Avenue  
16 encompassing the industrial area, which is defined  
17 here today as the Budd Commerce Center and home of  
18 Tasty Baking Company.

19 The mission of Allegheny West is to improve  
20 the quality of life in the Allegheny West community  
21 by achieving the following goals:

22 Increasing the supply of affordable housing  
23 through the development of sale and rental housing  
24 and developing service to encourage home maintenance.

25 Nuturing economic growth in the Allegheny

West area by encouraging business development and  
2 revitalization of commercial and industrial areas.

3 Increasing the employment opportunities for  
4 adults to secure stable living wage jobs,  
5 strengthening the social fabric of the community by  
6 addressing problems identified by local residents,  
7 including access to healthcare, education, and other  
8 services.

9 Promoting civic engagement of area  
10 residents through local leadership development and  
11 improving the quality of education and job training  
12 available to children and youth by providing  
13 work-based learning opportunities, college exposure  
14 programs, reading enrichment programs, and basic  
15 computer instruction for young people in our  
16 communities.

17 I am speaking here today because proposed  
18 activities outlined in the TrumpStreet project are  
19 aligned with some of the strategic missions and goals  
20 of the Allegheny West Foundation.

21 As the Allegheny West community continues  
22 to evolve physically and the Allegheny West  
23 Foundation has evolved organizationally, it has  
24 become clear that an even broader and stronger  
25 coalition of stakeholders is needed to meet the new

1 challenges of community development.

2 These new challenges were created by less  
3 and robust economy, changes in the business and  
4 employment needs and increasingly less reliance on  
5 Government in general.

6 Allegheny West believes that these new  
7 challenges represent new and improved opportunities  
8 to stimulate private investment in specific segments  
9 of the community that will shape its immediate and  
10 long-term direction.

11 For the past 37 years, the Allegheny West  
12 Foundation has been chiefly responsible for the  
13 revitalization of this neighborhood, a neighborhood  
14 that is most impacted by the TrumpStreet Casino  
15 project.

16 I am speaking to you today as a community  
17 organization that is in support of this project. The  
18 TrumpStreet project will provide jobs to area  
19 residents, encourage and stimulate economic activity  
20 in the area and will provide the resources for the  
21 reinvestment in neighborhoods.

22 Many of the strategic goals of the  
23 Allegheny West Foundation can be maximized with a new  
24 and committed partnership with the TrumpStreet  
25 project.

1 There have been many community meetings  
2 about this proposal. I will not mislead you. There  
3 are residents in the surrounding neighborhoods that  
4 do not support this project.

5 I would also like to inform you that there  
6 are many residents and civic groups who do support  
7 the project.

8 As people began to understand the project  
9 and were given information that addresses concerns  
10 about eminent domain, traffic concerns, job  
11 opportunities, and the impact of crime in the area,  
12 more and more people have begun to express support  
13 for the project.

14 Is it 100 percent? Of course not. A  
15 project of this magnitude will never be able to meet  
16 the needs of all.

17 There is a sense of excitement in the  
18 community, and I am extremely encouraged about the  
19 opportunity to develop a strategy that creates a  
20 momentum that spreads the community improvement  
21 proposed by TrumpStreet to the surrounding  
22 neighborhoods.

23 Yes, the opportunity to transform the  
24 community is the highlight of this proposal.  
25 Community improvement opportunities include nearly

1 500 million in new investment in the area when you  
2 consider the Trump investment and other investments  
3 that are already being made in that area.

Nearly 1,000 new jobs, 75 percent of which  
have been offered to local residents.

6 Enhancement to transportation systems and  
7 roadways.

8 Commitments to provide resources to  
9 stimulate community reinvestment.

10 New business development.

11 Job training programs.

12 Homeownership opportunities that can be  
13 maximized by employer assisted housing for new  
14 employees of the project.

15 Home repair programs for seniors.

16 Increased police protection of the  
17 surrounding neighborhoods.

18 Drug and alcohol prevention programs.

19 Support for local schools and expanded  
20 after-school opportunities for local youth are just  
21 some of the things that can be realized from these  
22 partnerships.

23 I can go on, but I don't have much time.

24 This subject, community improvement, which is my  
25 life's passion, is a subject that you will not see in

1 gambling in the Commonwealth.

2 Open and transparent dialogue to receive  
3 feedback from all stakeholders impacted by gaming is  
4 the best and only way to approach this challenge in a  
5 manner sensitive to the needs of all of us.

6 For your background and introduction,  
7 CityTeam is an international non-profit organization  
8 headquartered in San Jose, California.

9 Our mission is to glorify God by serving  
10 people in need, proclaiming the gospel and  
11 establishing disciples among the disadvantaged people  
12 of cities.

13 We are long-term members in good standing  
14 of the 300 member Kansas City based Association of  
15 Gospel Rescue Missions, of which 11 of those members  
16 are here in Pennsylvania.

17 CityTeam's Philadelphia area mission is  
18 located in the City of Chester, Pennsylvania, about  
19 15 miles south of Center City.

20 By the grace of God, many lives have been  
21 saved and transformed since CityTeam came to Chester  
22 18 years ago.

23 During our first 14 years in Chester, we  
24 completely renovated a 30,000 square foot abandoned  
25 building at 634 Sproul Street, which now serves over

other proposals before you today.

2 Activities that invest in community,  
3 activities that invest in people, activities that  
4 reinvest in and stimulate economic opportunities for  
5 residents and business opportunities in the area.

6 What a wonderful opportunity.

7 I look forward to working with the Trump  
8 Organization in partnership with local residents,  
9 businesses, and city and state representatives to  
10 create a complete transformation of a declining  
11 economy, of a struggling neighborhood into a robust  
12 and energized one.

13 I thank you for the opportunity to speak to  
14 you today. I hope the many comments at that this  
15 hearing help to guide your decision in favor of the  
16 TrumpStreet project.

17 PRESIDING OFFICER SIMMONS: Thank you very  
18 much, Mr. Hinton.

19 Richard Williams?

20 MR. WILLIAMS: On behalf of CityTeam  
21 Ministries and our 15,000 supporters throughout the  
22 Delaware Valley, I would like to thank the officials  
23 from the Pennsylvania Gaming Control Board and Drexel  
24 University for allowing us the opportunity to offer  
25 our testimony here today in regard to legalized

1 14,000 people per year.

2 While my remarks today are to advise the  
3 Pennsylvania Gaming Control Board and the citizens of  
4 the neighborhoods where the 14 licenses are to be  
5 issued, when I mention Chester or Harrah's  
6 frequently, I'm referring to any one of the other 13  
7 sites and any other of the 13 successful applicants  
8 for a gaming license.

9 One of the first gaming licenses to be  
10 issued will likely be the Harrah's Casino and  
11 Racetrack located less than 10 blocks from our rescue  
12 mission.

13 Construction of this \$392 million racino  
14 appears to be well past the midpoint. Because of our  
15 close proximity to this high visibility project, over  
16 the last three years, our supporters have continually  
17 expressed their deep concerns about the future  
18 sustainability of the quality CityTeam's essential  
19 life saving services.

20 We've had a lot of time to focus on this  
21 issue and have developed a keen interest in how  
22 gaming might impact the low income people we serve.

23 We shared those concerns with our  
24 supporters, the churches and the industry colleagues,  
25 CityTeam ministers to the most basic felt suffering

1 needs of the poorest of our poor neighbors.  
 2 Large numbers of people with serious issues  
 3 will be coming to town and finding their way to our  
 4 door. This will produce an adverse effect on our  
 5 daily operations, much in the same way that these  
 6 large numbers of people with issues will impact the  
 7 operations of local police, emergency medical  
 8 services, and other service organizations.

9 From our perspective, it is a serious  
 10 oversight and ultimately an injustice to the entire  
 11 community to invite these problems to our doorstep  
 12 without offering support to a viable strategy to  
 13 address it.

14 Since there are no other announced plans to  
 15 develop other types of entertainment venues that  
 16 would make Chester a destination for tourists and  
 17 entertainment that is increasing the selection of  
 18 things to do other than just gamble, more and more  
 19 people will be coming to town for that one specific  
 20 purpose.

21 Studies indicate that approximately 30  
 22 percent of the gambling revenues come from the local  
 23 area. Unless that entertainment mix is expanded to  
 24 attract a wider range of affluent people to do other  
 25 things other than just gamble, people living in and

near our neighborhoods that are poor to begin with  
 2 will be losing more of their money. That is a  
 3 disaster waiting to happen.

4 Neither Chester's residents, the police,  
 5 emergency medical services, hospitals nor churches or  
 6 rescue missions, shelters, like CityTeam Ministries  
 7 can endure the concentration of problems that  
 8 predominantly gaming only venues will visit upon us.

9 For over 30 years, Chester's reputation  
 10 kept people from coming here. When the racino was  
 11 fully operational, planners anticipate 15 to 17,000  
 12 visitors per day, who would bring with them many  
 13 problems.

14 Lessons learned from the Atlantic City  
 15 experience are important and pertinent to our  
 16 testimony today. I dare say that there is hardly a  
 17 person here today who hasn't been to Atlantic City  
 18 and either heard, read, or seen firsthand some of the  
 19 sad stories that have happened in that town over the  
 20 last 28 years.

21 Atlantic City and Chester are both similar  
 22 in population size, between 35 and 37,000 people.  
 23 However, Chester is part of a major metropolitan  
 24 area, whereas Atlantic City is not.

25 In the late 1970s, the Atlantic City Rescue

1 Mission was considering closing its doors. At that  
 2 time, they had 55 beds that were mostly unused and  
 3 very few people were using any of their services.

4 Very soon after the first casino opened in  
 5 May of 1978, every bed was taken. As of last June  
 6 when I visited Atlantic City with two of my  
 7 colleagues, Mr. Fred Soper, the Chief Operations  
 8 Officer and vice president of the Atlantic City  
 9 Rescue Mission told us they had expanded to 250 beds  
 10 but unfortunately were sleeping on an average of 430  
 11 per night anywhere they could fit them.

12 This, plus the increased numbers for meals  
 13 and other services, have placed an obvious strain on  
 14 the Atlantic City Rescue Mission.

15 We were shocked at the prison-like  
 16 appearance of the reception area. As we came through  
 17 the front entrance, there were three large men  
 18 standing guard behind bulletproof glass to protect  
 19 them from the hoards of people that were there for  
 20 services.

21 By contrast, if you visit CityTeam today --  
 22 and I hope that in the future you will -- you will be  
 23 greeted by a very pleasant female receptionist, who  
 24 happens to be blind, sitting along behind an open  
 25 counter, always accommodating our clients in any way

1 she can.

2 By comparison to Atlantic City, our  
 3 homeless shelter and recovery center, we have a total  
 4 of 77 beds and are near capacity.

5 Currently, we are already sleeping more  
 6 than five times the number that the Atlantic City  
 7 Rescue Mission was prior to gaming arriving in that  
 8 city.

9 If we haven't experienced even remotely  
 10 close to Atlantic City's putting significant more  
 11 numbers of people on our streets with no place to go,  
 12 what happens then?

13 These are very real and near concerns.  
 14 Regarding the long term, with no exit strategy,  
 15 should the gaming industry eventually decide to pull  
 16 out of the City of Chester, which could happen for a  
 17 number of reasons, it certainly wouldn't be the first  
 18 time something in the City of Chester had pulled out.  
 19 What happens then? What will be left behind is  
 20 increased blight and homelessness.

21 To date, I have not heard any discussion  
 22 about this. Perhaps some serious consideration  
 23 should be given establishing a rainy day fund or  
 24 other alternatives for that reason.

25 At CityTeam, we foresee at least three of

1 our programs being impacted to the poorest of our  
2 poor neighborhoods.

3 The first is our Addiction Recovery  
4 Program. Large numbers of gamblers coming to town  
5 will bring with them many issues, including gambling  
6 addictions.

7 It is generally accepted that people with  
8 one addiction are more a risk to develop another. 30  
9 percent of substance abusers meet the criteria for  
10 gambling problems and 50 percent of problem gamblers  
11 meet the criteria for substance abusers.

12 CityTeam's experience across all six  
13 cities that we operate drug and alcohol recovery  
14 programs point to a fundamental relationship between  
15 these addictive behaviors.

16 We have a lot of experience in working with  
17 drug and alcohol addicts just here in Delaware  
18 Valley.

19 A large percentage of the 35 to 40 men in  
20 our recovering program are also suffering from gaming  
21 addictions.

22 In addition, our homeless shelter will see  
23 increased numbers of people coming to town and  
24 straining the shelters.

25 The public feeding program, increased

1 numbers of people coming to this town will strain all  
2 providers with free hot meals.

3 Based on the information that we have  
4 learned from other rescue missions in the early  
5 stages, we can expect to see, and I quote, busloads  
6 of people begin to appear for our public evening  
7 meals.

8 I'm going to go directly to our request and  
9 recommendations. You can see the rest of our  
10 comments in the written script that I've left with  
11 you.

12 It is our understanding that the statute is  
13 now written provides \$1.5 million statewide to treat  
14 casino patrons and employees with suspected and known  
15 compulsive and problem gambling behaviors.

16 In addition to this, we also ask the  
17 Pennsylvania Gaming Control Board to make allocation  
18 for direct financial assistance for rescue missions,  
19 shelters, soup kitchens, churches and other  
20 established and social service organizations, whose  
21 primary business is providing food, shelter, and  
22 addiction recovery that are within a ten mile radius  
23 of the casinos.

24 I would suggest that an agreement be put in  
25 place and perhaps through the gaming regulations that

1 requires the casinos to contribute a said amount to  
2 each rescue mission and/or human service organization  
3 dealing with homeless and addictions within that set  
4 radius.

5 This amount needs to be determined by the  
6 number of people the organization sees per month and  
7 the actual services provided.

8 This way, as a service organization and  
9 numbers increases over time, they will be able to  
10 fund more of the growing population.

11 PRESIDING OFFICER SIMMONS: Thank you,  
12 Mr. Williams. You may submit the rest of your  
13 testimony to the clerk.

14 Will Mr. DelGado, Mr. Brinkley -- no, I  
15 need you to stand to be sworn -- Miss Carroll, Ms.  
16 Salzman, Miss Cummings, please rise and raise your  
17 right hand to be sworn.

18 Do you all swear or affirm that the  
19 testimony you're about to give shall be the truth,  
20 the whole truth, and nothing but the truth, so help  
21 you God?

22 THE WITNESSES: I do.

23 PRESIDING OFFICER SIMMONS: Mr. DelGado,  
24 would you please approach the podium.

25 MR. DELGADO: Good morning to the members

1 of the Pennsylvania Gaming Control Board, to the  
2 local residents, and the media.

3 My name is Marcus DelGado. I am vice  
4 president of for Asociacion Puertorriquenos en  
5 Marcha. I'm here to read testimony on behalf of the  
6 president and CEO, Nilda Ruiz.

7 Nilda Ruiz, President and CEO of Asociacion  
8 Puertorriquenos en Marcha, a social service and  
9 community development organization.

10 We have been a fixture in north central  
11 Philadelphia for over 35 years. Almost everybody in  
12 the community has had some extended contact with APM,  
13 whether in our housing and economic development  
14 programs or in our extensive social services.

15 We are here because we care for what is  
16 best for the people we serve. Over 120,000 Latinos  
17 live and work in Philadelphia.

18 While the city's population decreased in  
19 the last census report, the Latino population has  
20 increased and invigorated the city's economy.

21 Our neighborhood, which is next to the  
22 proposed site for the casino, is the home of the  
23 great majority of Latinos.

24 Because our agency works with many of the  
25 people you hope to be your employees and your

1 customers, we worry about the social effects the  
2 casinos will have on our neighborhoods.

3 Casinos need to provide an extra layer of  
4 social support, day and night care for children to  
5 help families take jobs at all hours of the day,  
6 improved transportation to get work at odd times and  
7 improve capacity to perform well so that our people  
8 cannot only get jobs but keep them so they and their  
9 families can prosper.

10 We're concerned about the negative effects  
11 in gambling in the community. We serve communities  
12 of low income families. We worry that family members  
13 will squander their resources and create additional  
14 burdens in the same neighborhood where young men and  
15 woman fall too easily as prey to other addictions.

16 We would like to see job training for  
17 inexperienced and displaced workers to join the  
18 workforce in well compensated jobs. We would like to  
19 see social and health services become more available  
20 to the many underserved people in our neighborhood.

21 No, we do not expect everything to happen  
22 at once but we must maintain the health and welfare  
23 of our community.

24 Thank you very much for your attention, and  
25 I wish you luck in making the right decision. Thank

1 our community, the advent of casino gambling.

2 For your information, the Abbottsford Home  
3 Development is the most immediately situated  
4 residential area amongst all of the most  
5 presentations expected before you.

6 Currently, the location for the Trump  
7 Gaming Initiatives main interest will be situated at  
8 Henry and Roberts Avenue. This location is located  
9 directly across from the development.

10 A main traffic artery proposed by this  
11 venture would be the Roberts Avenue corridor by way  
12 of Stockley Street adjacent to the Route 1 corridor.

13 The proposed site of this venture is  
14 located in the East Falls section of the city. In  
15 order for this Commission to appreciate the concerns  
16 of the residents of the Abbottsford community, we  
17 need to provide you some historical perspective  
18 concerning Abbottsford.

19 What I would like -- I have presented on  
20 the record for the Commissioners review an article  
21 from a group that studies casino gambling. The title  
22 -- it says casino gambling in Atlantic City, a sure  
23 bet for whom?

24 I won't go through it all because I've made  
25 copies of it, but I would like to read some abstracts

you.

2 PRESIDING OFFICER SIMMONS: Thank you very  
3 much.

4 Mr. Brinkley?

5 MR. BRINKLEY: For the record, it's  
6 pronounced Brinkley.

7 PRESIDING OFFICER SIMMONS: What is it,  
8 sir?

9 MR. BRINKLEY: Brinkley, with a K.

10 PRESIDING OFFICER SIMMONS: Let the record  
11 reflect that.

12 MR. BRINKLEY: Greetings. My name is Greg  
13 Brinkley. I'm here today on behalf of the  
14 Abbottsford Home Tennant Management Corporation.

15 In addition, I come here today speaking as  
16 a long term fixture in this community, having lived  
17 in this development for a significant period of time.

18 I was raised in this complex and to date  
19 continue to have siblings who reside within the  
20 confines of this development.

21 On behalf of the Tenant Management  
22 Corporation and the residents of this development,  
23 thank you for providing this community with the  
24 opportunity to speak on this most important and  
25 significant life altering event to present itself to

1 because I was here yesterday.

2 It was very interesting when I listened to  
3 Mr. Bob Pickus from Trump Casino indicate when he  
4 talked about the traffic study that no residential  
5 area would be affected by the traffic study, we, the  
6 Abbottsford Home is directly across the street.

7 It is home to 1,000 residents,  
8 predominantly kids, approximately 750 kids in the  
9 neighborhood. It was rather striking to me because  
10 we have meetings with Mr. Pickus where he has been on  
11 that site.

12 For him -- I just wanted to -- he said that  
13 yesterday, that the traffic wouldn't affect that  
14 area, and it certainly would.

15 In addition to that, it's important for the  
16 Commission to know that on that same corridor of  
17 Roberts Avenue, there's a playground and there's a  
18 basketball court that sits right where most of the  
19 traffic would come. There's an incline there where  
20 the children play and have played for years.

21 Abbottsford has been a fixture for 60  
22 years. It is a Federally funded housing development  
23 and the concerns of the residents are heightened by  
24 the advent of casino gambling.

25 I will just abstract from what I think you

1 need to know. This is a comprehensive study that  
2 deals with the casinos in Atlantic City from start to  
3 finish.

It talks about the community or development  
reinvestment authority, when that was created and  
changes that went on before Atlantic City up to 1999.

This is the latest data that we have, but  
we had a gentleman speak at a community meeting that  
we had where he actually talked about this is still  
going on. I just want to read a few excerpts.

This paper examines the impact of casino  
gambling as a tour of economic development and urban  
revitalization in Atlantic City, New Jersey.

Focusing on the legal frame, working with  
redevelopment has occurred and balance of power  
within the redevelopment partnership.

It argues that the consequences of casino  
driven growth have not been evenly distributed.  
Although casino gambling in Atlantic City has created  
thousands of jobs and generated billions of dollars  
in tax revenue, it has done little to revive the  
City's high level of unemployment and city small  
businesses or revitalize the city's most distressed  
neighborhoods.

Another excerpt from that is some low

1 summed up in the following quote by Pierre  
2 Hollingsworth, retired Atlantic City Fire Chief and  
3 former president of the Local National Association  
4 for the Advancement of Colored People.

Will more casinos make the difference?  
How? You have 13 now and you still have rundown  
neighborhoods everywhere.

Atlantic Avenue is dead as a doornail.  
Pacific is shot and you still have double digit  
unemployment. That's how much casinos have helped  
Atlantic City so far.

What are five or six more going to do for  
the people who live here because nobody cares about  
the people who live here. That's very important.  
You will get into -- once you read that, you will get  
into more detail because it actually provides figures  
and it actually challenges some of the comments that  
were made by Mr. Trump yesterday.

Yes, it will be vibrant. Yes, it will be  
valued but for who? I come before this Commission  
today. I don't have -- I'm not Boyz 2 Men. I'm not  
Pat Croce. We don't have none of that.

I represent Miss Jones. I represent Ms.  
Hood. I represent the people. This is what this is  
about, the advent of casino gambling.

income homeowners have not been able to afford the  
increase in property taxes while many landlords have  
raised rents to cover costs.

As a result, many of the resorts low income  
residents, particularly senior citizens and  
minorities, have been pushed out of their housing. A  
social fabric of the neighborhoods they inhabited has  
been destroyed.

Ironically, like the resort small business  
owners, many of the residents displaced by  
redevelopment efforts had voted in favor of the  
referendum with the hope that casino gambling would  
revitalize the neighborhoods.

For many of Atlantic City's poor and  
minority residents, casino gambling has not met  
expectations. Proponents of casino gambling assert  
that the residents of Atlantic City have expected too  
much.

However, resident expectations were largely  
shaped by promises made by state and local -- and  
local officials.

The last thing I want to read from here is  
this. Many long-time residents distrust the  
Government and the industry. The skepticism and  
frustration felt by many of the resort's residents is

1 The residents in Abbottsford voted against  
2 casino gambling after even knowing and hearing the  
3 proposal about the 900 jobs.

Because when you talk about the jobs,  
that's a great public relations representation. But  
when you get into the specifics of the jobs and this  
Commission, when you talk about the employment and  
the disclosure form, first of all, there's a fee for  
that \$350.

So if you're talking about creating jobs  
for people who don't have jobs, where are they going  
to get that money from?

Then you talk about more or less the  
criminal background, even if they pass that. That's  
a 50-page document that asks you everything about, if  
you have an insurance claim or your old girlfriend.

I understand the frustration that people  
will have. I'm not so sure that we actually have  
that market to facilitate the type of jobs that  
Mr. Pickus represented here yesterday.

What I will say is this: The majority of  
those jobs and I have union background for 22 years  
and I've negotiated contracts. I do know this, that  
those jobs and this document illustrates that will be  
low paying jobs, no question about that, although

1 they take exception with that.

2 I'm going to tell you why. When you look  
3 at the figures that Mr. Pickus talked about  
4 yesterday, the jobs that they propose or the amount  
5 of wages are like 11 to \$12, that does not support  
6 the higher rents that is going to be affected by the  
7 advent of casino gambling.

8 When you get -- those jobs that pay the  
9 \$350, everybody is going to meet that so you have the  
10 lower paying jobs of those persons that are not part  
11 of the licensing procedure.

12 If I was negotiating that contract, there  
13 would be a two tier wage system. There would be a  
14 wage for those persons that have a license because  
15 they have more to lose and more to gain versus those  
16 persons who don't.

17 Those that are in the lower rim of that are  
18 those persons who will clean in those situations,  
19 situations similar to that.

20 I want to say this, the city -- the city's  
21 task force, when they did a polling that they said in  
22 their impact study, it's ironic, not one person was  
23 asked from the Abbottsford community, which sits  
24 directly across the street.

25 It's almost like they are trying to ignore

1 the persons that are evaluating this situation to  
2 residents that are there.

3 Although the residents there don't own  
4 their homes, a lot of residents work. They're  
5 taxpayers. More importantly, there is something that  
6 money can't buy.

7 A lot of them have established  
8 relationships, raised families there. Whenever  
9 persons think about public housing, we still have  
10 that love and that respect for one another.

11 Abbottsford, even though it's a public  
12 housing development, is one of the safest areas in  
13 that area and that can supported by the crime blotter  
14 from the 39th Police District.

15 People stay at Abbottsford because it is  
16 safe because it's homebound. No one, Pat Croce, Boyz  
17 2 Men, none of those gentlemen or entities said what  
18 they would do if Abbottsford was affected, and it  
19 will be affected because of the higher rents that  
20 they are charging of the people in Abbottsford.  
21 Thank you very much.

22 PRESIDING OFFICER SIMMONS: Thank you very  
23 much, Brinkley.

24 Julie Stapleton Carroll.

25 MS. STAPELTON CARROLL: Good morning. My

1 name is Julie Stapleton Carroll. I am the chief  
2 executive officer of the Wissahickon Charter School.  
3 I'm here to represent the Board of Trustees, parents,  
4 faculty and students of Wissahickon Charter School.

5 We are a kindergarten through eighth grade,  
6 eco-friendly public charter school serving 410  
7 students in Northwest Philadelphia.

8 In September of 2002, we opened our doors  
9 at 4700 Wissahickon Avenue directly around the corner  
10 from the proposed TrumpStreet Casino development.

11 We are a community of learners who take  
12 pride in being active members of the community. We  
13 have built many positive relationships with local  
14 community groups, including the Friends of Frenhill  
15 Park, the neighbors of Deacon and Robert Streets,  
16 Resources for Human Development and the Association  
17 for Independent Growth.

18 Service learning or community service is an  
19 important piece of our educational structure, and we  
20 strive to teach our students of the importance of  
21 being active members of society.

22 As an educational institution of many  
23 neighborhood children, there are serious questions  
24 that our parents and staff have about the benefits of  
25 a casino establishment in our community.

1 Our concerns specifically relate to the  
2 projected increase in traffic on an already dangerous  
3 road, which is Wissahickon Avenue, the potential for  
4 intoxicated patrons of casino driving in close  
5 proximity of our school and students, the uncertainty  
6 of what other businesses may thrive near a slots  
7 parlor and the lack of clarity with regards to the  
8 specific benefits for our community and our role in  
9 the decision making process.

10 Finally, many of us are concerned about  
11 sending our students a mixed message concerning  
12 social practices with potentially negative  
13 consequences.

14 I'll be honest with you, however, that we  
15 have been presently surprised by the openness,  
16 responsiveness, and accessibility of Trump  
17 Entertainment Incorporated and their partners in the  
18 TrumpStreet project.

19 Not only have they made themselves  
20 available to our board, our staff, and our parents,  
21 they have responded thoughtfully to our concern and  
22 demonstrated a commitment to addressing them should  
23 this process move forward.

24 The proposed traffic solution outlined in  
25 their application to the Gaming Board would actually

1 serve to lessen the traffic issues that we already  
2 face on Wissahickon Avenue.

3 We also recognize the potential for  
4 economic growth that can be generated from the  
5 establishment of a large scale enterprise, such as  
6 the TrumpStreet Casino.

7 Given our interactions with members of the  
8 Trump Organization thus far, we have no reason to  
9 believe that they will not uphold their stated  
10 commitment to us, to be active and positive members  
11 of our community.

12 As such, our community is conflicted. Our  
13 Board has adopted a resolution that I'll read to you  
14 now.

15 Whereas, the Wissahickon Charter School  
16 Board of Trustees, the Board recognizes that with  
17 regard to the proposed Trump Casino located on the  
18 Budd site in close proximity to the school, there are  
19 those within the WCS community with concerns about  
20 negative impacts the casino may have on the school,  
21 its community, and its mission.

22 And whereas, the Board also recognizes that  
23 there are those within the WCS community who see the  
24 possibility for positive partnerships among the  
25 school, the casino, and its partners and the

community at large.

2 And whereas, the Board does not feel there  
3 is enough of a consensus around either of these  
4 perspectives to take a strong position either for or  
5 against the proposed Trump Casino.

6 Therefore, be it resolved that the Board of  
7 Trustees of the Wissahickon Charter School takes a  
8 position of official neutrality regarding the  
9 proposed Trump Casino Development and that a  
10 representative of the Board will testify to this  
11 position at the hearing scheduled for April 2006.

12 In the spirit of our mission that strives  
13 to teach our children to be active members of their  
14 community and to take ownership of decisions, we  
15 intend on being active participants in whatever is  
16 developed in the Budd site regardless of the outcome  
17 of these hearings. I thank you for your time and  
18 consideration.

19 PRESIDING OFFICER SIMMONS: Thank you very  
20 much.

21 Sandy Salzman?

22 MS. SALZMAN: My name is Sandy Salzman.  
I'm executive director at New Kensington Community  
Development Corporation. I should walk up a little  
further so you can hear me, right?

1 New Kensington Community Development  
2 Corporation has been around for 21 years. We're  
3 located in the Fishtown, New Kensington and Port  
4 Richmond section of the city.

5 Our neighborhood actually has two of the  
6 casinos directly within our boundaries. One of the  
7 casinos is about three blocks from us. So we have  
8 Pinnacle, SugarHouse, and then Riverwalk, which is  
9 right outside of our neighborhood.

10 Our neighborhood started as a small fishing  
11 village back in the late 1600s. Pinnacle is actually  
12 right next to the site where Cramp Shipyard used to  
13 be. We also have Penn Treaty Park within the  
14 boundaries of our neighborhood, which is where  
15 William Penn made his famous treaty with the Indians.

16 Our neighborhood is very historic and very  
17 old, which is one of the problems that we have  
18 because of our small side streets but we'll get to  
19 that.

20 The neighborhood, we've had a number of  
21 community meetings with the neighbors. We haven't  
22 had any real opposition to this. However, we do have  
23 many, many concerns about the gambling coming into  
24 our neighborhood.

25 Our area over the past few years has

1 started to see a revitalization, Girard Avenue, we've  
2 been working with the Girard Avenue Coalition to  
3 bring back the commercial strip along that area.

4 We've also been working with the Department  
5 of Commerce to bring back Frankford Avenue as an arts  
6 corridor.

7 With gambling, what will happen we're  
8 concerned is that having all of this traffic coming  
9 over Girard Avenue and Frankford Avenue could be an  
10 impediment to the further revitalization of our area,  
11 because people will not be able to get to the  
12 businesses because there's so much traffic, but we do  
13 recognize that this here, if done properly, could  
14 really be a boom for our neighborhood.

15 We recognize that this will bring jobs to  
16 the area. It could also have a spill over effect  
17 with economic development.

18 There will also be entertainment in our  
19 area, but we recognize that if it is not done  
20 properly that it really could be a deterrent to  
21 future development in our neighborhood.

22 It could also impact greatly on the quality  
23 of life of our residents. So those are things that  
24 we are really concerned about.

25 However, we're most concerned that there is

1 an option to have two casinos in our neighborhood.  
 2 While everybody recognizes fairly well that we don't  
 3 have a say in this, we do recognize that if we had  
 one, we could probably live with it and make it work  
 because we have met with all of the casino developers  
 and they are willing to work with the community, but  
 two casinos in our neighborhood would really be a  
 detriment that I don't know that we could overcome.

9 18,000 cars would be coming through our  
 10 neighborhood with just one casino, doubling that or  
 11 even tripling that with two would really be something  
 12 that could be very problematic. So we are hoping  
 13 that you would not put two within our neighborhood.

14 Let's see. As I was saying, we are really  
 15 concerned about the traffic. As you heard from the  
 16 casino operators yesterday, one of the biggest  
 17 problems is that all of the traffic, especially  
 18 southbound traffic, will dump onto Girard Avenue from  
 19 I-95.

20 From there, it will have to go down our  
 21 small streets to get down to Delaware Avenue. Our  
 22 streets are typically one lane wide. Houses are  
 23 built right up to the street so they're not set back.  
 24 So there's maybe 50 feet from house to house with one  
 25 lane of traffic.

1 18,000 cars going down there is going to  
 2 really be problematic. Frankford Avenue, which is  
 3 the major street that people talk about traffic going  
 4 down, if you've never been on it, it sounds like it's  
 5 a big boulevard but it's not. It's two lanes of  
 6 traffic.

7 There is plans by PennDOT to put a new  
 8 interchange so that I-95 will go over onto Delaware  
 9 Avenue. That is not scheduled to happen until 2011.

10 We believe this needs to happen and happen  
 11 now if this is going to happen because otherwise,  
 12 it's just going to be impossible to get around our  
 13 neighborhood.

14 So we would hope that the Gaming Commission  
 15 would help us to work with PennDOT and with whoever  
 16 is the licensee to make sure that this would happen  
 17 at around the same time that the casino would open  
 18 because otherwise, I just really worry about our  
 19 children.

20 I mean, traffic, the pollution -- we  
 21 already -- we just heard there was a study out that  
 22 asthma is up 25 percent in children due to traffic  
 congestion. Having this traffic come down our small  
 streets is just going to be horrendous.

25 I did have a handout. There are some

1 pictures in there of our small streets, just so that  
 2 you can get, you know, a feel for what I'm talking  
 3 about.

4 We also have some concerns about how  
 5 Philadelphia has been disenfranchised from this whole  
 6 process.

7 This House has passed a Bill stating that  
 8 the City of Philadelphia has absolutely no rights  
 9 over zoning or anything else. That's a concern that  
 10 we have and we would hope that there could be some  
 11 kind of a solution and that the Senate and the  
 12 Governor doesn't sign that bill.

13 But for now, we are also concerned about  
 14 liquor laws. We don't know, for example, we  
 15 understand these casinos are going to be open 24/7.

16 In Pennsylvania, you have to stop serving  
 17 liquor at, what, 2, 3:00, if you're a private club.  
 18 Will the casinos be exempt from that? That's one of  
 19 the questions we have that nobody has been able to  
 20 answer.

21 Will they be able to serve liquor 24/7? It  
 22 happens in Atlantic City so we're assuming it's going  
 23 to happen but that is a worriment for us.

24 We also just, you know, want to thank you  
 25 for at least allowing us to have a voice in these

1 hearings, because we don't feel that we have had much  
 2 of a voice up until this point.

3 In conclusion, I would like to say that,  
 4 you know, our waterfront is really a great historic  
 5 and cultural asset for our neighborhood.

6 We need to have this done right. So any  
 7 help you can give us in making sure that that happens  
 8 we would really appreciate. Thank you.

9 PRESIDING OFFICER SIMMONS: Thank you very  
 10 much.

11 I remind all of you, if you have any extra  
 12 testimony, to give it to our clerk seated to my right  
 13 on the floor.

14 Bonita Cummings?

15 MS. CUMMINGS: Good morning, Gaming  
 16 Commission Members, to the community and the media.  
 17 My name is Bonita Cummings, Director of Strawberry  
 18 Mansion Community Concern, elected Committeewoman,  
 19 28th Ward, 13th Division, community activist, and  
 20 Multi-Community Alliance member.

21 George Washington, former President and one  
 22 of six founding fathers of the Constitution of the  
 23 United States, said, Government is not reason. It is  
 24 not eloquence. It is a force.

25 Like fire, it is a dangerous servant and a

1 fearful master. Never for a moment should it be left  
2 to irresponsible action.

3 Further, the Declaration of Independence  
4 states that all men are created equal, that they are  
5 endowed by their creator with certain unalienable  
6 rights and among these are life, liberty, and the  
7 pursuit of happiness, that to secure these rights  
8 Government are instituted among men deriving their  
9 just powers from the consent of the governed, that  
10 whenever any form of Government becomes destructive  
11 over these ends, it is the right of the people to  
12 alter or to abolish it and to institute new  
13 Government, laying its foundation on such principles  
14 and organizing its powers in such form as to them  
15 shall seem most likely to affect their safety and  
16 happiness.

17 The Tiago, Allegheny, Hunting Park, East  
18 Falls, Ridge Avenue, Germantown, and Strawberry  
19 Mansion neighborhoods would surround the proposed  
20 slot parlor at the Budd site in Philadelphia where in  
21 pursuit of that safety, life, liberty, and happiness,  
22 forming alliances, learning together, and planning  
23 economic development, building playgrounds,  
24 libraries, helping our youth, restore historical and  
25 cultural pride with our anti-bondage day festival,

1 restoring our commercial corridors, and saving our  
2 beloved MCP Hospital.

3 Boom. The idea of gambling came to the  
4 mind of State Government and the Budd site on Henry  
5 Avenue, a location for slot parlors.

6 Suddenly, war was waged against us and a  
7 few short months before it's even a reality, it has  
8 destroyed the lives of our very congenial  
9 relationships, constructive people and community.

10 The eye of this storm is so ferocious and  
11 violent, it has cowered or silenced our very  
12 immediate righteous pastors, clergy, rabbi, and imam,  
13 leaving their parishioners and church members and  
14 followers hopelessly wandering like the lost sheep  
15 forgetting his very commandment, thou shall not  
16 gamble.

17 It will only be a miracle or more like the  
18 grace of God that our working relationships ever get  
19 fully restored.

20 We have pondered the thought posed to us,  
21 should a gambling slot parlor be put in a residential  
22 neighborhood. With this, we took the lead, trying to  
23 be responsible and we did what was required.

24 Our community groups, residents, and the 20  
25 plus Multi-Community Alliance member groups have met

1 and unanimously say no.

2 Our repeated meetings, petitions, surveys,  
3 and pleas have been answered by interested parties,  
4 only with repeated injury, each occurrence more  
5 savage than the one before it.

6 The matter of slot parlors, there really is  
7 no such thing as the neighborhood closest to or  
8 furthest from. We're one community.

9 Still, the question of the impact to the  
10 neighboring Strawberry Mansion has not been fully  
11 considered or answered.

12 Full disclosure, still the many questions  
13 not answered totally truthful such as state  
14 application fees associated with some of the jobs,  
15 the size \$100 or more. Residents feeling hope for  
16 jobs, still aren't aware of every aspect.

17 Therefore, we ask the Pennsylvania Gaming  
18 Control Board to honor the founding fathers and to  
19 carry out the ultimate act, the ultimate act of  
20 responsibility and do not reward Keystone  
21 Redevelopment or any gaming applicant that would  
22 demean the residents of a community by qualifying  
23 their worth or not and purposefully using deceitful  
24 tactics, bribery, lies, dishonor, and all other  
25 unscrupulous behavior to rip a community apart to

1 achieve their means.

2 Say no to slot parlors at the Budd site on  
3 Henry Avenue in Philadelphia. Set a precedent, send  
4 a strong message that vicious, predatory abuses to a  
5 community will never be honored.

6 I would also like to say that if I could  
7 wrap my loving arms around my community and around  
8 the community representation and like a mother cat,  
9 lick her kittens' wounds, I would do so. But I am  
10 not at liberty to right the wrongs of men.

11 However, this Board can do that, and the  
12 viciousness that has attacked our community and torn  
13 us apart in ways that some of us could never even  
14 fathom can be justified and righted by the decisions  
15 that you make and putting gambling sites in locations  
16 where they have done a great injustice.

17 Further, the communities would like to not  
18 have to be further torn apart by having our local  
19 legislators not have any input as to where gaming  
20 casinos can be placed in our City of Philadelphia as  
21 it relates to our zoning.

22 So we ask that all of these conditions be  
23 taken into consideration from our testimony today and  
24 that you do set a precedent and send a strong message  
25 that vicious predatory abuses to a community will

1 never be honored. Thank you.

2 PRESIDING OFFICER SIMMONS: Thank you very  
3 much.

4 At this time, the Board will take a brief  
5 10 to 15 minute break. We will reconvene in 10 to 15  
6 minutes. Thank you.

7 (Break.)

8 PRESIDING OFFICER SIMMONS: If we could all  
9 take our seats so we can resume our hearing. Our  
10 recess is over and the hearing will now come to  
11 order.

12 Theresa Johnson-Duncan, if you would please  
13 approach the microphone. Would you raise your right  
14 hand to be sworn.

15 Do you solemnly swear or affirm that the  
16 testimony you're about to give shall be the truth,  
17 the whole truth and nothing but the truth, so help  
18 you God?

19 MS. JOHNSON-DUNCAN: Yes, I do.

20 PRESIDING OFFICER SIMMONS: You may begin,  
21 ma'am.

22 MS. JOHNSON-DUNCAN: Good morning, a  
23 pleasant good morning -- it might be almost afternoon  
24 -- to each of you, members of the Pennsylvania Gaming  
25 Control Board.

1 I want to thank you for the privilege and  
2 the opportunity to just kind of talk with you for a  
3 few brief moments about this project called  
4 TrumpStreet in our area and what it could mean to the  
5 northwest section of the City of Philadelphia.

6 My name is Theresa Johnson-Duncan. I'm  
7 proud today to represent the Whittington-Finch  
8 Housing Corporation of Philadelphia.

9 It is a nonprofit housing corporation that  
10 has provided technical assistance. It's provided  
11 housing consultant, development, and rehabilitation  
12 services not only here in Philadelphia but also in  
13 Maryland and in several cities and communities in  
14 Virginia since 1983.

15 We continue to work in the East Falls  
16 section of the City of Philadelphia and more  
17 specifically on a neighborhood of Deacon Street 2600  
18 and Roberts Avenue. They are adjacent to the Budd  
19 Commerce Center.

20 Before I really get into the substance of  
21 my testimony today, I would like to thank Preferred  
22 Real Estate Investments Association, Mr. Bob Pickus  
23 of the Trump Organization for their accessibility to  
24 us, their professionalism, and also their frankness  
25 regarding the commitment, not only to this project in

1 East Falls but also the surrounding areas in  
2 Germantown, Nicetown, and Tioga.

3 These meetings that we've been having in  
4 the neighborhood, some small, some large, some small  
5 normal, some loud, some heated about the acceptance  
6 of this opportunity coming into our neighborhood.

7 I want to say to you that as I worked on  
8 today's remarks, I reflected on my life in the  
9 neighborhood.

10 I was born in the neighborhood, and I  
11 remember the Budd Company. I remember  
12 Midvale-Hippinstall. I remember Morris Wheeler. In  
13 fact, my first job was at the Cinderella dress  
14 factory.

15 So many of my friends that I grew up with,  
16 their parents worked for the Budd site. They worked  
17 for the other agencies. You know, it was a nice  
18 community.

19 We had supermarkets. We had various kinds  
20 of stores. It was really an interesting kind of  
21 thing.

22 Well, those kinds of things have changed  
23 over the years and the Budd Company closed, Morris  
24 Wheeler was sold off and our little pocket kind of  
25 became isolated.

1 We just actually saw that our community was  
2 going down. There was a presence of isolation,  
3 exclusion, if you will, by other groups in the area  
4 and our youth had no real employment opportunities.

5 Our neighborhood became that of gapped  
6 tooth housing where there was some houses on blocks,  
7 other houses were torn down by city agencies.

8 So we had no solid homeowner base. We had  
9 not provided anymore of that steady tax revenue that  
10 we had before to the city.

11 What changed all of that? Our country, of  
12 course, and our corporations decided to take our jobs  
13 and go elsewhere, our livelihood outside of the  
14 United States for lower wages and bigger profits, we  
15 understand that but our families began to suffer  
16 because of the layoffs and because of the  
17 joblessness. It's definitely taken its toll.

18 We've lost, as I said before, our housing  
19 stock and many today remain vacant, some were  
20 demolished and it lessens our property values.

21 So that some of the symptoms that we've  
22 seen is a sense of abandonment, no communication,  
23 just virtual the haves and have nots where we're  
24 contiguously set, a neglect and abuse of our parks  
25 and just comprises stress on the population there.

1 But let me say to you that we at  
2 Whittington-Finch feel as though there's some  
3 solvability here with what is left.

4 We've seen something that occurred, sort of  
5 a paradigm shift, if you will. So that the  
6 possibility of economic development, businesses,  
7 small businesses, companies coming in the area, the  
8 possibility of new housing, new growth, and yes, of  
9 course, the most recent, the possibility of a slots  
10 casino and entertainment complex.

11 We've taken a lot of surveys as many other  
12 groups have done. We've gotten some very important  
13 feedback and I just want to share a few things with  
14 you before I close.

15 One of the points that we noticed that it  
16 was obvious that many residents that live in this  
17 area really care about the positive possibilities and  
18 the activities that can come from such a development,  
19 and also from the commitments that these  
20 organizations and their individuals have made to the  
21 residents.

22 We also know that this type of investment  
23 would be long term, something that will sustain the  
24 community and the residents.

25 We also have a lot of our residents who are

1 very talented and very skilled professionals who live  
2 and work in the area, some at Temple University as  
3 professors, others who are at local schools in the  
4 area.

5 So what we're seeing is that these people  
6 would be interested in remaining in the community if  
7 something viable could happen on a long-term basis.

8 Core businesses that were there before  
9 would come back. They would locate on the Budd site.  
10 I think a lot of the information has been people are  
11 just, you know, they're looking at one particular  
12 thing and any type of economic development people  
13 know that there have to be anchor tenants. They have  
14 to be people there on the long term.

15 I think that people, adults, make conscious  
16 decisions, knowing the consequences when they want to  
17 partake of something.

18 I think overall that the ability for this  
19 organization, this particular applicant, the Keystone  
20 Partners, to deal with the infrastructure that has  
21 really been riddled and torn apart by large trucks  
22 over a period of time coming down in our area on  
23 Wissahickon Avenue, on Roberts Avenue.

24 We're looking at the possibility of a new  
25 highway being done so that people could live in

1 peaceful enjoyment, enjoy the Fernhill Park that is  
2 there.

3 The other big piece, I believe, is the  
4 accessibility. The transportation is wonderful with  
5 Route 1, 76, Hunting Park Avenue. Even when the Budd  
6 Company had some 20,000 workers, you could get  
7 anywhere in the city within 15 to 20 minutes.

8 I think the accessibility for the residents  
9 and possible business is really a successful kind of  
10 point.

11 All of these, I think, factors kind of lead  
12 to the community being a renewing spirit. They  
13 actually feel that there is going to be some hope  
14 that is actually going to have coming back to their  
15 community, an essence and a quality of a real  
16 community, a real neighborhood again.

17 I remember we used to have a Penn fruit  
18 store, an AMP store. We used to walk to the stores.  
19 We don't have that anymore.

20 People talk about crime. Crime is  
21 everywhere. I remember as a kid when the police came  
22 to our school, we thought somebody got sick. That's  
23 not the case today.

24 I think that if people are able to have  
25 jobs, meaningful jobs, training, when they have a

1 paycheck, they really think about putting their lives  
2 back together.

3 I think there's a commitment on the part of  
4 this applicant that has been working with us in our  
5 neighborhood that we feel that we can monitor, trust,  
6 and watch. I think that's what any of the  
7 neighborhoods would be doing.

8 My father had a saying with that, what can  
9 a watchdog teach us about honesty, integrity, and  
10 economic development. The answer is, if you make the  
11 right choice, you only need one.

12 Finally, I would like to look at some  
13 similarities between baseball, which is one of my  
14 favorite sports, and economic development, just a few  
15 little items here.

16 It's competitive. It's team versus team,  
17 location verse location. If you don't understand how  
18 the game is played, you won't win.

19 Spectators and owners expect results; and  
20 no matter how talented the players are, they cannot  
21 win without quality coaching and error can cost you  
22 the game.

23 Wins are produced by base hits, not just  
24 home runs. Have a plan for the season and a game  
25 plan.

1 PRESIDING OFFICER SIMMONS: Thank you very  
2 much.

3 MS. JOHNSON-DUNCAN: Thank you.  
4 PRESIDING OFFICER SIMMONS: At this time,  
5 we're going to change to our individual testimony.  
6 I'm going to ask that all individuals who are here to  
7 testify please rise so that you can be sworn.

8 Would you raise your right hands? Do you  
9 solemnly swear or affirm that the testimony that  
10 you're about to give in these hearings shall be the  
11 truth, the whole truth, and nothing but the truth, so  
12 help you God?

13 THE WITNESSES: I do.

14 PRESIDING OFFICER SIMMONS: You may be  
15 seated. Our first speaker this morning is Dr. Cora  
16 Turpin.

17 MS. TURPIN: Good morning. My name is  
18 Dr. Cora M. Turpin. I have been a resident of  
19 Northern Liberties since 1977.

20 I have come to plead to the Gaming Control  
21 Board to address issues of resident welfare for those  
22 long-time residents who will be greatly impacted by  
23 the establishment of casinos in this area.

24 Establishing partnerships and coalitions  
25 between residents, nonprofit groups, the 501(c)(3)s

before 2005 and the casinos will mitigate expected  
2 cost increases, as well as quality of living  
3 problems.

4 Only a fraction of the billions projected  
5 in casino profits will be needed to support  
6 humanitarian efforts by subsidizing mortgages, taxes,  
7 and additional expenses related to the establishment  
8 of the casinos by providing funding for property  
9 maintenance, property improvement, landscaping, snow  
10 removal, tree pruning, tree planting, fencing and  
11 other needs necessary for quality homes in the casino  
12 environment, by supporting community gardens, open  
13 spaces, and recreation areas, by making significant  
14 contribution to senior programs that address senior  
15 needs, by establishing area supermarkets and other  
16 essential services, by providing adequate security  
17 and technological surveillance, by assisting in the  
18 implementation of excellent educational programs in  
19 public schools and private venues, and by employing  
20 and training community residents as a priority in  
21 this enterprise.

22 While new residents are given tax  
23 abatements for ten years, older residents have had  
24 exponential increases in their taxes.

25 While new residents have opportunities for

1 increasing their income, older residents have fixed  
2 income and diminishing Social Security benefits.  
3 The time has long passed for Philadelphians  
4 to sacrifice dollars that benefit everybody else as  
5 our schools decay, our neighborhoods deteriorate,  
6 public services minimized, and our seniors and  
7 children do without.

8 Philadelphia is the birth place of many  
9 industries that have netted billions of dollars.  
10 These dollars have not benefited the city in the long  
11 run.

12 For example, Silicon Valley has an enviable  
13 standard of living while we suffer with all of these  
14 city problems.

15 Casino/resident/nonprofit coalitions can  
16 develop effective means to erase the perceived  
17 scourge this business brings.

18 Let us change the disastrous consequences  
19 of Atlantic City and bring this to a win/win  
20 situation where everyone benefits. I have the whole  
21 submission here.

22 PRESIDING OFFICER SIMMONS: You can give it  
23 to the clerk.

24 MS. TURPIN: Okay.

25 PRESIDING OFFICER SIMMONS: Thank you very

1 much.

2 Michael Shechtman?

3 Let me remind the individual speakers that  
4 you have three minutes and that the yellow light, you  
5 have 30 seconds to wrap up your testimony; and the  
6 red light, we ask you to stop.

7 MS. SHECHTMAN: Good morning, members of  
8 the Board. I'm Michael A. Shechtman, Esquire. I'm  
9 here on behalf of my client, Penn Treaty Park Place  
10 Limited, the owners of a multi-story commercial  
11 office building located at 1341 North Delaware  
12 Avenue.

13 I'm offering comment on specific aspects of  
14 the PNK proposal as they pertain to the termination  
15 of Beach Street in a cul-de-sac at Dyott Street.

16 This proposal will necessitate the  
17 alteration of SEPTA Bus Route 43 traffic, as well as  
18 ingress and egress to my client's building for its  
19 tenants and commercial deliveries and most  
20 importantly emergency vehicles; thus, adversely  
21 impacting SEPTA riders, as well as long existing  
22 commercial businesses in the area.

23 Beach Street is a necessary thoroughfare  
24 for SEPTA riders and for commercial tenants at Penn  
25 Treaty Park Place.

1 I would like to point out that  
2 approximately 500 to 600 people per day work at Penn  
3 Treaty Park Place.

4 SEPTA Route 43 southbound traverses Beach  
5 Street to Penn Treaty Park and then onto Columbia  
6 Avenue and then south onto Delaware Avenue.

7 The SEPTA stop on Columbia Avenue is  
8 designed for a handicapped pickup so that bus patrons  
9 utilizing wheelchairs do not have to cross Delaware  
10 Avenue during rush hour or during any hours for that  
11 matter.

12 Beach Street is also a necessary  
13 thoroughfare for access for the I-95 northbound ramp  
14 at Aramingo Avenue. Delaware Avenue is a divided  
15 highway at this juncture. There is no U-turn  
16 available.

17 Vehicles can only turn right on to Delaware  
18 Avenue, then to Beach Street, then to Penn Treaty  
19 Park Place to gain access to Penn Treaty Park Place.

20 In addition, Beach Street is also available  
21 as an alternative route to Richmond Street if  
22 northbound Delaware Avenue is blocked with either  
23 rush hour traffic for the I-95 northbound ramp or if  
24 an accident is tying up traffic at Richmond and  
25 Aramingo. Beach Street allows traffic to flow north

1 Gina Snyder.

2 MS. SNYDER: Good morning, Chairman and  
3 members of the Board. Thank you very much for the  
4 opportunity to speak today.

5 My name is Gina Snyder. I live in East  
6 Falls. I'm the director of the East Falls  
7 Development Corporation, the organization dedicated  
8 to the economic revitalization of East Falls.

9 The proposed TrumpStreet project is in East  
10 Falls and falls within our planning area. We are  
11 also a member of the Multi-Community Alliance.

12 I'm here today speaking not on behalf of my  
13 organization because our organization, the  
14 community's voice actually comes through the East  
15 Falls Community Council who is speaking tomorrow but  
16 I did want to give you some information.

17 I live within a mile of the proposed  
18 TrumpStreet location. First, regarding the selection  
19 criteria of location.

20 The MCA came together because the developer  
21 bought this land with the hope of developing it well  
22 before TrumpStreet was proposed. The Budd site will  
23 be developed regardless of this proposal.

24 We are leading a master planning process on  
25 Henry Avenue with the support of State Representative

1 on to Richmond.

2 If any slot parlor facility is erected on  
3 North Delaware Avenue and continued vehicular traffic  
4 on Beach Street is blocked off or is not allowed to  
5 traverse rather, this will be crucial for safety on  
6 North Delaware Avenue by allowing a second means of  
7 access in addition to Delaware Avenue for emergency  
8 equipment to the area in general and to Penn Treaty  
9 Park Place specifically.

10 In addition, the anticipating increase of  
11 volume of vehicular traffic will substantially  
12 increase on North Delaware Avenue.

13 If this approval by PNK is approved and  
14 access to Beach Street is terminated, the area  
15 surrounding Penn Treaty Park Place will certainly  
16 experience gridlock, which will be deleterious and  
17 detrimental to the commercial tenants of Penn Treaty  
18 Park Place, as well as the surrounding businesses and  
19 residents to the area.

20 On behalf of my client, Penn Treaty Park  
21 Place, and the tenants of the buildings and the  
22 residents of the area, I wish to thank you for the  
23 opportunity to address the Board.

24 PRESIDING OFFICER SIMMONS: Thank you,  
25 Mr. Shechtman.

1 Joel Williams and Councilman Michael Nutter and  
2 engaging in the community in a planning process to  
3 make sure that Henry Avenue looks good and works in  
4 the neighborhood. That will happen as the  
5 communities work together.

6 Second, you're looking at the local impact  
7 in your selection criteria. I want you to know that  
8 the community process has been a good community  
9 process.

10 We provided non-biased materials to the  
11 neighborhoods in their community meetings. We  
12 provided PowerPoint materials. We provided surveys  
13 that asked people if they were pro and con and also  
14 gave them an option of saying they supported with  
15 particular criteria if they only wanted the slots  
16 parlor with certain criteria.

17 After all of these surveys -- and I'm not  
18 just talking about East Falls. I'm talking about all  
19 of the residential neighborhoods around the area --  
20 the resounding vote has been no. That is simply a  
21 fact.

22 Actually, that voice has been growing since  
23 the time that we did the surveys, the neutral  
24 surveys. In fact, last week at a preview of the  
25 presentation of yesterday, there was a meeting in our

1 community. It was broken up because there was so  
2 much disruption.

3 On a personal note, I moved into East Falls  
4 because it's a beautiful, residential neighborhood.  
5 We don't live near tourist attractions and  
6 entertainment centers. It's a strong and great  
7 housing market in East Falls.

8 People are happy with their quality of  
9 life. It's a fragile thing to keep a neighborhood  
10 like that alive in East Falls.

11 I would urge you in your duty to protect  
12 the public, to protect a neighborhood like East  
13 Falls. It's a valuable treasure. Thank you.

14 PRESIDING OFFICER SIMMONS: Thank you very  
15 much.

16 Kathryn J. Keenze.

17 MS. KEENZE: Good morning, and thank you  
18 for this opportunity. I'm Kathryn Keenze. I live in  
19 East Falls on Midvale Avenue under -- within 4,000  
20 feet of the proposed TrumpStreet.

21 I'm here to voice my opposition to the  
22 parlor and to speak about the negative impact on  
23 residential properties when casinos are built in  
24 established neighborhoods such as East Falls.

25 First, I must put this issue in context but

1 noise that negatively impact residential properties.

2 Ed Goppelt, Philadelphia's own Government  
3 expert, applied the Nevada findings to the five  
4 casino locations proposed for Philadelphia.

5 Using sales data for 2005, his analysis  
6 shows a potential loss to residents near TrumpStreet  
7 of at least \$30.6 million.

8 Robert Elfant, President of  
9 Elfant-Wissahickon Realtors in Northwest  
10 Philadelphia, visited the site and followed the  
11 likely routes for accessing and leaving the  
12 development.

13 His conclusion is there is the potential  
14 for a negative impact on East Falls primarily from  
15 the increase in traffic, which the casino would bring  
16 to the area. It certainly seems likely that a  
17 percentage of the traffic would find shortcuts to  
18 major arteries.

19 In closing, I urge this Board to carefully  
20 examine the Trump application and impact reports.  
21 The deliberate misrepresentation of a demographics  
22 and economic vitality of East Falls and other nearby  
23 neighborhoods are but two of the serious inaccuracies  
24 in the proposal.

25 This Board has made absolutely certain that

1 telling you that the Trump proposal paints a picture  
2 of a blighted community by arbitrarily drawing  
3 boundaries around a limited portion of the impact  
4 area.

5 In fact, within a one-mile radius of the  
6 proposed parlor entrance on Roberts and Henry Avenues  
7 are many vibrant streets with more than 23,000 homes  
8 ranging from small row houses to elegant large  
9 signals. The area is 82 percent residential.

10 Trump should have studied the impact of a  
11 slots location on residential property values.  
12 Instead, he assumed the common view that property  
13 values will arise producing additional wealth for the  
14 homeowners and the city.

15 Research by the University of Nevada at Las  
16 Vegas reports otherwise. In addition to the downtown  
17 strip in Las Vegas, there are numerous casinos close  
18 to established residential areas and surrounding  
19 suburbs.

20 Homes sales data indicate that after a  
21 casino opened, the value of each home within one mile  
22 fell as much as 4.6 percent depending on casino size.

23 While the exact impact may vary depending  
24 on the city, results from near Las Vegas suggest that  
25 a casino is a nuisance, bringing traffic lights and

1 Trump would be a suitable operator, that he has the  
2 professional integrity that is not evident in the  
3 preparation of this proposal and that he has the  
4 required financial capacity. Thank you very much.

5 PRESIDING OFFICER SIMMONS: Thank you very  
6 much.

7 Samuel Cook?

8 MR. COOK: Thank you very much, Board. My  
9 name is Samuel Cook. I'm a committee person, 11th  
10 Ward, 4th Division.

11 Yes, I would like to speak about the Tioga  
12 United Organization. I'm also a member. I think  
13 over in the west side of Broad Street, we haven't had  
14 really a good chance of having a good input and good  
15 conversation with the school boards, also health  
16 directors in our community.

17 Also, we were concerned with meeting with  
18 the deacons and the religious clergy. In our area,  
19 also, we would like to have the Gaming Board send out  
20 some people to talk to the people on the west side of  
21 Broad Street around the Temple University Hospital  
22 area.

23 Right now, we would like to keep the  
24 process open for the TrumpStreet Casino. Also, we  
25 are right now having a situation where we are

1 disputing among each other as far as the community  
2 groups.

3 I haven't so far seen a lot of input with  
4 the Community Development Corporations on the west  
5 side of Broad Street on the 11th Ward, 4th Division  
6 area having any kind of input.

7 I understand that a lot of people down in  
8 that area, we just did a petition, survey for a  
9 TrumpStreet organization.

10 We found out once you explained to the  
11 people about a lot of things that can become of this  
12 venture coming into the community, they are becoming  
13 open-minded.

14 Once you explain to them that we had  
15 planned on talking to Trump people about health  
16 clinics in the community, daycare clinics, we also  
17 ask for our annual endowment if the slots gaming  
18 proposal do get approved by the Gaming Board.

19 We also would like to have further studies  
20 by the Pennsylvania Gaming Board on traffic impact  
21 studies.

22 Also, you know, we would like to hear a  
23 little more from the Trump organization about  
24 gambling addiction and how they plan on helping the  
25 community in that area.

1 is directly east of Center City.

2 This site is directly east of Center City  
3 and directly east of a series of Center City  
4 residential neighborhoods, including Society Hill,  
5 Queen Village, Pennsport, South Philadelphia, and a  
6 series of neighborhoods in that vicinity.

7 Because of the proximity to Center City and  
8 these residential neighborhoods, locating this  
9 casino, the Foxwoods Casino on this site will lead to  
10 serious and possibly unmanageable traffic and  
11 congestion problems. That is the second point I  
12 would like you to remember.

13 This is the site that is adjacent to Center  
14 City and it will lead to serious and possibly  
15 unmanageable traffic problems for this end of  
16 Delaware Avenue and also for the Center City  
17 neighborhoods, which are residential neighborhoods  
18 directly across from this casino location.

19 Thank you.

20 PRESIDING OFFICER SIMMONS: Thank you very  
21 much.

22 Deborah Rudman?

23 MS. RUDMAN: My name is Deborah Rudman. I  
24 live on Fairmont Avenue, two blocks away from the  
25 proposed Riverwalk Casino site, to the busy

1 Also, we're concerned about the crime. We  
2 already know crime do exist as far as right now in  
3 our area, but we're worried about that, bringing this  
4 project when more crime comes to the area.

5 So a lot of questions haven't been answered  
6 yet. We would like to see the process move forward  
7 so we can get the correct answers and the correct  
8 information for the west side of Broad Street. Thank  
9 you.

10 PRESIDING OFFICER SIMMONS: Thank you very  
11 much, Mr. Cook.

12 Mary Kelley?

13 MS. KEEFE KELLEY: Thank you and good  
14 morning. I'm here as an individual. I live in  
15 Society Hill and I work in Old City, which is the  
16 neighborhood just north of Society Hill. So I live  
17 at the Fourth and Locust Street area. I work in the  
18 Second and Market Street area.

19 I want to fix two ideas in your mind in the  
20 next two minutes and that is that I am opposed to  
21 Foxwoods Casino, this casino site for the following  
22 two reasons. This is what I want your take away  
23 message to be.

24 I am against Foxwoods Casino because this  
25 casino site is located on Columbus Boulevard, which

1 intersection of Spring Garden Street and the Delaware  
2 River.

3 The riverfront is a great asset to the  
4 city, which should be appreciated and protected.  
5 This site does not allow for anything but a narrow  
6 walkway along the river inaccessible to the public.

7 The Delaware River is being developed  
8 without regard for the enjoyment and ecological  
9 enhancement of our waterfront.

10 Philadelphia was founded on the belief in  
11 urban green space and this is not as it should be  
12 along our river.

13 It is not too late yet to make this a  
14 priority of urgent environmental concern. There has  
15 not been any real study done to determine the actual  
16 environmental impact to our river upon which we  
17 depend for our drinking water.

18 Northern Liberties is positively exploding  
19 with new development. This is already a very  
20 congested area with thousands of new residential  
21 units now being built in close proximity.

22 I'm concerned that the Riverwalk proposal  
23 does not take this into account. Traffic to  
24 Riverwalk will come down Spring Garden, an already  
25 overcrowded street, that cannot accommodate such an

1 increase without cutting off all of the north river  
2 communities from Old City and downtown.  
3 It is by far the smallest of the proposed  
4 sites and would force the operator to put expanded  
5 slots and eventual table games on upper floors, which  
6 is not considered best practice in the gaming  
7 industry.

8 My husband and I rehabbed our home  
9 together. We love the lively creativity of the  
10 Northern Liberty's community and want to contribute  
11 to that vitality.

12 We regularly participate in a variety of  
13 cultural activities that have made this neighborhood  
14 a well publicized magnet for positive development and  
15 a model for Philadelphia's renaissance.

16 A casino attracts those interested in  
17 gambling and drinking and a casino is designed to  
18 keep people doing just that. The last thing we need  
19 in our neighborhood is another liquor license.

20 At the Spring Garden Street Station, I will  
21 no longer feel safe riding home from work at night or  
22 waiting for the train at any time of day.

23 Those gambling patrons who have spent their  
24 last quarter would also be too close to my home for  
25 comfort.

1 PRESIDING OFFICER SIMMONS: Thank you.  
2 Ana Maitin?

3 MS. MAITIN: Good morning. I live and  
4 work in the Passyunk Square Neighborhood Association  
5 area and we don't want Foxwoods here.

6 Foxwoods projected one-mile radius of  
7 impact report is completely arbitrary and wrong.

8 In reality, the area of impact would be  
9 much wider. People will travel from one hot spot in  
10 Philadelphia to another at all hours of the night  
11 through our neighborhoods.

12 Crime, noise, traffic, and trash will  
13 increase along those routes, already shown here to be  
14 a very historic and densely populated area.

15 The neighborhoods adjoining the site are 84  
16 percent residential with the first houses being only  
17 450 feet from the casino site.

18 Crime rates will skyrocket. Research shows  
19 that the brain responds to slot machines the same way  
20 it does to cocaine, creating psychological addiction  
21 and craving.

22 The rate of problem and pathological  
23 gambling doubles within 50 miles of a casino. There  
24 are increases in assault, robbery, DUIs, drug  
25 arrests, embezzlement where casinos open.

1 At our neighborhood meeting, it was stated  
2 by a Riverwalk representative that gambling is coming  
3 to Philadelphia whether we like it or not. That  
4 doesn't mean that bad decisions should be made in  
5 haste.

6 Riverwalk doesn't have enough land to  
7 dephase construction, meaning they will have to rush,  
8 likely, shoddy permanent construction and perhaps  
9 even miss the legal deadline for opening.

10 They must pay rent to Penn's Landing  
11 Corporation and because the community has no say in  
12 their landlord's operation, Riverwalk is the only  
13 applicant not proposing to provide significant  
14 reinvestment resources directly to the communities of  
15 impact.

16 My neighbors and I may also see a  
17 significant drop in the value of our homes. A lot  
18 more damage would be done here than any possible  
19 good.

20 Bringing gambling to Philadelphia should be  
21 done right. A slots casino on this site will not  
22 enhance the environment of the riverfront or the  
23 surrounding community creating unmanageable  
24 congestion, crime, and a negative impact on our  
25 neighborhood's promising future. Thank you.

1 Banks, convenient stores, homes, and  
2 individuals near and along routes to casinos are most  
3 often victimized.

4 Between 1990 and 1998, the crime rate in  
5 Ledyard, Connecticut where Foxwoods now is rose by  
6 532 percent.

7 Atlantic City's increasing crime extended  
8 outward at least 30 miles to suburban areas and along  
9 highways.

10 Crime related to Connecticut casinos  
11 crossed state lines into Rhode Island. 28 years  
12 after the first Atlantic City casino, the city has  
13 three times as many police officers per capita than  
14 the average for all northeastern cities. Yet, the  
15 current crime rate is still more than three times  
16 higher than the national average.

17 Obviously, extra police does not reduce the  
18 crime rate. Crime is not just statistics as the  
19 impact reports seem to suggest.

20 Each single crime affects many people's  
21 lives and makes us live in fear. The impact report  
22 is incomplete and inadequate.

23 What happens outside of the casinos? Other  
24 businesses that prey upon the desperate, depressed  
25 and addicted. You will see pawn shops, cheap motels,

1 check cashing shops, beer stores, and peep shows and,  
2 of course, prostitution and pan handling.

3 People living nearby will flee the  
4 neighborhoods and the community will crumble. In  
5 addition to a dramatic increase in car traffic, the  
6 report didn't mention the trucks for service,  
7 deliveries, and pickups, garbage removal, tour buses,  
8 which will add to the noise pollution and traffic  
9 congestion in the area.

10 They underestimated the police need.  
11 Foxwoods, the largest of the applicants, has the  
12 lowest estimated policing costs. It makes no sense.

13 They didn't mention the added weight to the  
14 already overburdened criminal justice system. Tax  
15 money from the casinos will be quickly eaten up by  
16 the cost related to crime.

17 The statistics in the impact study are  
18 outdated and don't reflect the current economic and  
19 ethnic mix. I hope you all will not let that --

20 PRESIDING OFFICER SIMMONS: Thank you very  
21 much, Ms. Maitin. You may submit the rest of your  
22 statements to the clerk.

23 Jim Graham?

24 MR. GRAHAM: Good morning, members of the  
25 Pennsylvania Gaming Control Board. My name is Jim

1 is constantly backed up. This is at the very front  
2 door of Foxwoods proposed casinos.

3 In the evening, the United Artist Movie  
4 Theater alone creates so much traffic at this light  
5 that I've seen cars cut through the Staples parking  
6 lot to avoid this light all together.

7 I've been on Columbus Boulevard at peak  
8 time and watched an ambulance desperately try to  
9 maneuver through the stalled traffic. This will be  
10 twice or three times as bad if the casino is allowed  
11 to build here.

12 If a casino comes to Reed Street, the  
13 additional vehicle congestion will cause nearby  
14 parallel streets to pick up more of the overflow.  
15 Drivers will be forced to seek alternative routes.

16 As I have stated before, I have lived on  
17 10th Street since 1999. I have noticed a direct  
18 correlation between the traffic on Columbus Boulevard  
19 and in front of my house.

20 There are days that 15 to 20 cars will go  
21 by me as I try to pull out of my parking spot. In  
22 1999, this never happened.

23 I now have a three year old and a one and a  
24 half year old. I want to live in this neighborhood  
25 until they go to college. I do not want to see my

1 Graham. I live in the Passyunk Square area of  
2 Philadelphia, Pennsylvania. I'm here today to oppose  
3 the Foxwoods Casino site at Reed Street and Columbus  
4 Boulevard.

5 I have lived and worked adjacent to  
6 Columbus Boulevard for the past seven years. I live  
7 at 10th and Dickinson and I work at 2nd and Ray  
8 Streets. It is a two-mile commute.

9 I have seen my commute from work to home  
10 increase from eight minutes in 1999 to almost half an  
11 hour this past Friday and almost every Friday.

12 There are some evenings that the traffic  
13 will back up all the way to Dock Street in Center  
14 City.

15 When there's a sporting event in the  
16 stadium area south of this site, Columbus Boulevard  
17 becomes a parking lot.

18 Sometimes you can look over to I-95 and see  
19 that they're not moving any faster than you are since  
20 both of you are standing still.

21 On the weekends, it is a drag strip for  
22 motorcycles that race from light to light. Add to  
23 this a Phillies game or an event at the Spectrum or  
24 the Comcast Center and traffic just stops.

25 At Columbus and Reed Streets, the traffic

1 children and my neighbor's children become a  
2 statistic due to this doubling to tripling of the  
3 local traffic in front of my house.

4 Foxwoods' traffic study shows that at peak  
5 times on Columbus Boulevard, 42 to 48,000 cars travel  
6 this street currently.

7 Foxwoods estimates in their proposal that  
8 28,000 visitors cars will increase the peak number to  
9 70,000 vehicles. This is only after Phase 1. What  
10 happens after Phase 2 and 3 are completed?

11 The area around Reed and Tasker Street  
12 cannot handle this magnitude of traffic volume  
13 increase. It has already reached a dangerous level.

14 My family and friends have welcomed the  
15 development of a riverfront development along  
16 Delaware; but a casino does not expand the  
17 residential quality of our neighborhood. Please do  
18 not allow a casino to be built on the Reed and  
19 Columbus Boulevard site and destroy this extremely  
20 viable neighborhood. Thank you.

21 PRESIDING OFFICER SIMMONS: Thank you very  
22 much.

23 Kathleen Chen?

24 MS. CHEN: Good morning, everyone. My name  
25 is Kathy Chen. I live nine blocks away from the

1 Foxwoods Casino site.

2 Did you know that within one mile of the  
3 proposed casino at Columbus and Reed Street, there  
4 are 16 schools? There are 13 K to H schools and  
5 three high schools. This is an area where thousands  
6 of children and teens live and get their education.

7 I'm here with others from Passyunk Square  
8 to speak about why we oppose the Foxwoods Casino  
9 project.

10 As a former pediatrician and a mother of  
11 two, I am especially concerned about the impact a  
12 casino would have on children and teens in our  
13 community.

14 Based on data from census 2000, within one  
15 mile of the proposed casino, there reside at least  
16 10,300 children under 18 and 2800 teens. The number  
17 has since grown with the recent influx of families  
18 with children.

19 The news is replete with articles of  
20 children neglected and abandoned in cars, casino  
21 lobbies, and homes while their caretakers gambled.  
22 Some have even died in overheated cars. These have  
23 been noted in the National Gambling Impact Study  
24 Commissioner Report in 1999.

25 In it, it says, it was brought to the

1 addiction is over 2 to \$9 million a year just within  
2 the one-mile radius of the casino.

3 When you consider that gambling addiction  
4 doubles, then we will see a rise of 2 to \$9 million  
5 in cost for teenage gambling in our area.

6 I know myself, more than a handful of Asian  
7 families are affected adversely by gambling and we,  
8 as a community, do not find it acceptable to have a  
9 casino here.

10 I urge you not to put a casino within  
11 walking distance of our children and teens. Thank  
12 you.

13 PRESIDING OFFICER SIMMONS: Thank you very  
14 much.

15 Susan Patrone.

16 MS. PATRONE: Good morning. My name is  
17 Susan Patrone. I live in the Passyunk Square Civic  
18 Association boundaries and I am on its Board. We are  
19 also on part of the riverfront community's united  
20 coalition opposed to gambling at the Foxwoods site.

21 I am a third generation Italian American.  
22 My grandmother came over in 1904 and arrived at  
23 Delaware and Washington about four blocks from the  
24 proposed site.

25 I have raised my family, and I would like

1 Commission's attention that cases of parents leaving  
2 their children in the Foxwoods Casino parking lot  
3 became so commonplace that Foxwoods management posted  
4 signs warning that such incidents would be reported  
5 to the police.

6 I am concerned about the rise in child  
7 neglect and abuse that would result in our community.  
8 The Commission's report noted that 10 to 17 percent  
9 of children of problem gamblers have been abused and  
10 that gambling addiction doubles within 50 miles of a  
11 casino.

12 That would then lead to a doubling of  
13 children in our neighborhood being abused and  
14 neglected from gambling addiction as a result of the  
15 presence of a casino nearby. Studies show that teens  
16 are more likely than adults to succumb to gambling  
17 addiction.

18 Earl Grinols, an economics professor at  
19 University of Illinois, presented data before the  
20 Pennsylvania legislature in 2003 that states that the  
21 social cost is at about \$10,000 per year per  
22 pathologic gambler.

23 With the estimates of 7 to 34 percent of  
24 teens with gambling addiction multiplied by 28,000  
25 teens, the projected social cost of teen gambling

1 to continue raising my family. I would like to see  
2 my children continue living in the neighborhood that  
3 my grandmother came to and that my family still  
4 lives.

5 I would like to make two points today. The  
6 first point comes from the first remarks I had just  
7 made.

8 We are Passyunk Square and the Coalition of  
9 Civics include some of the oldest pedestrian, real  
10 neighborhoods in this United States.

11 We are a mix of upper income level, working  
12 class, and even non-working individuals, truly a  
13 diverse community. We have been here a long time.

14 Our neighborhood is thriving now and is in  
15 a renaissance in spite, in spite of a lack inspired  
16 leadership and planning on many levels and that will  
17 go to the next remark, which I would like to make and  
18 I would like you folks to listen to.

19 I'm bothered on many levels with gambling  
20 coming to the riverfront and gambling in general.  
21 What really concerns me is that with the -- we have  
22 historic non-planning and non-vision in a municipal  
23 and state level.

24 There's been a lack of cooperation and  
25 communication for decades. What is going to happen

1 to one of the most historical neighborhoods in the  
2 nation when we get the casino of this magnitude?

3 We're looking at a possibility of 9 million  
4 people a year at the end of Phase 3. How is this --  
5 how are we going to accommodate this kind of what is  
6 termed development?

7 I guess the last comment I would like to  
8 make is that with this historical non-communication  
9 and uncooperative, what is going to happen? Is it  
10 going to be planned? Is it going to be something  
11 where there's dialogue?

12 Or is it going to be -- as I would like to  
13 end this remark with -- is it going to be a crap  
14 shoot? Thank you.

15 PRESIDING OFFICER SIMMONS: Thank you very  
16 much.

17 Ed Goppelt.

18 MR. GOPPELT: Good morning. I would like  
19 to thank the Board for this opportunity to testify.  
20 My name is Ed Goppelt. I'm here today to express my  
21 opposition to the proposed Foxwoods Casino in South  
22 Philadelphia.

23 What happens to area home values when a  
24 casino moves in? This question was studied by  
25 Professor Terrance Clauretie and colleagues at the

1 Like other neighborhoods close to Center  
2 City, the Foxwoods impact zone has seen a phenomenal  
3 run up in home values in the last few years.

4 Since 2000, homes in South Philadelphia  
5 have appreciated by almost 200 percent according to  
6 Dr. Kevin Gillen, a Wharton researcher, who studies  
7 the Philadelphia real estate market.

8 It is into this densely populated area with  
9 increasing to home values that Foxwoods wants to  
10 build this casino.

11 Foxwoods Philadelphia is comparable in size  
12 to the largest casino hotels in Las Vegas. At  
13 160,000 square feet, Foxwoods would possess a gaming  
14 floor just marginally smaller than the MGM Grand Las  
15 Vegas at 172,000 square feet.

16 In their economic study, Foxwoods says  
17 their casino will cause area property values to go up  
18 but when I asked the study's author, he was unable to  
19 cite any research in support of Foxwoods opinion.

20 I see my time is running out and that  
21 concludes my testimony. I thank the Board.

22 PRESIDING OFFICER SIMMONS: Thank you very  
23 much, Mr. Goppelt.

24 Donald Healy?

25 MR. GOPPELT: I would ask that --

University of Nevada, Las Vegas.

2 The Nevada researchers found that home  
3 values declined by 4.6 percent in Henderson, Nevada,  
4 a suburban community 11 miles from the Las Vegas  
5 strip.

6 Using real estate data from my website  
7 Hallwatch.org, I applied these findings from Nevada  
8 to Philadelphia.

9 I found that Philadelphians who live within  
10 a mile of Foxwoods will see their homes decline by an  
11 average of \$6,600.

12 Altogether, homes within the Foxwoods  
13 impact zone would lose a grand total of \$109 million  
14 in value. \$109 million. That is a huge number.

15 Or as I try to put it, it's about two to  
16 three times what the other casino applicants would  
17 cost their respective communities.

18 The Foxwoods impact zone is one of the most  
19 densely populated areas of our city. About 50,000  
20 Philadelphians live within a mile of the Foxwoods  
21 site.

22 By way of comparison, in all of Atlantic  
23 City, there are just 41,000 people, all of Atlantic  
24 City, and just 16,000 people live within a mile of  
25 the proposed Riverwalk Casino.

1 PRESIDING OFFICER SIMMONS: Just give it to  
2 the clerk, sir.

3 MR. HEALY: Good morning. My name is  
4 Donald Healy. I retired in 2001 as the engineering  
5 manager of the Budd Company after 33 years in  
6 service.

7 So I'm here to discuss an issue relative to  
8 the TrumpStreet Keystone Redevelopment Partners  
9 project. That's an issue that deals with traffic  
10 flow.

11 Will traffic increase over today's volume  
12 in the area if it's approved? Obviously. One has to  
13 be reminded of what traffic volume was like in the  
14 past when manufacturing in that area was  
15 significantly higher.

16 I started working the Budd Company in 1968.  
17 We had approximately 5,000 employees at our facility  
18 at that time. It was significantly higher at the end  
19 of World War II.

20 We worked at three shift operations seven  
21 days a week. Most of those work our A or B shift  
22 which are our day and afternoon shifts.

23 As a result, there were approximately 80  
24 percent of our employees coming and going when the A  
25 shift let out and the B shift was arriving, which

1 would be the 3:00 p.m. to 5:00 p.m. time period.  
 2 All but one of our parking lots were  
 3 located along Fox Street. We had a small lot located  
 on Stockley Street as well.

4 In order to expedite traffic flow, we  
 5 located a traffic light along Fox Street at one of  
 6 our lots.

7 Throughout the day, the light flashed a  
 8 yellow caution, but during the morning A shift  
 9 arrival of 6:00 to 8:00 a.m. and the A shift  
 10 departure of 3:00 to 5:00 p.m., which were our high  
 11 traffic volumes, the traffic light operated on the  
 12 traditional green, yellow, and red sequence to allow  
 13 for an orderly flow of traffic at these high volume  
 14 periods.

15 Besides the employee traffic, our company  
 16 also had a fleet of tractor-trailers that haul racks,  
 17 machinery, and other equipment to the various  
 18 buildings around our plant.

19 In addition, we had many supplier trucks  
 20 delivering coil steel and other supplies on a daily  
 21 basis.

22 All together, there were over 100  
 23 tractor-trailer moves a day throughout our facility.  
 24 Considering all this potential congestion, our  
 25

1 security department was able to handle the daily  
 2 ingress and egress of plant population in an orderly  
 3 fashion, as well as our own tractor-trailer fleet and  
 4 those of our suppliers.

5 Our security department also maintained a  
 6 good working relationship with the 39th Police  
 7 District in order to ensure there were no complaints  
 8 about traffic or safety concerns.

9 During the same time frame, the Morris  
 10 Wheeler Company was a structural steel and plate  
 11 supplier located on the corner of Fox Street and  
 12 Roberts.

13 There was gas stations at the corner of the  
 14 Fox Street and Hunting Park, Midvale-Hippinstall was  
 15 a manufacturing facility on Wissahickon Avenue, later  
 16 a bus depot and all of these contributed to  
 17 additional traffic.

18 Finally, I believe that this applicant  
 19 provides an opportunity to bring jobs and growth to  
 20 an area of the city that has seen nothing but a  
 21 declining business over --

22 PRESIDING OFFICER SIMMONS: Thank you very  
 much, sir.

23 Sarah Thorp?

24 MS. THORP: Good morning, Chairman Decker  
 25

1 and other members of the Gaming Board, also fellow  
 2 Philadelphians, members of the press, and, of course,  
 3 the licensed applicants.

4 My name is Sarah Thorp. I'm here today  
 5 speaking as an individual resident of Fishtown but  
 6 also about issues that concern not only Fishtown but  
 7 Kensington, Port Richmond, Northern Liberties, and  
 8 South Philly, Philadelphia as a whole.

9 My background is quite varied but includes  
 10 an undergraduate degree in civil engineering, 10  
 11 years as a Navy pilot flying on aircraft carriers in  
 12 Iraq and Bosnia and my current profession, which is a  
 13 graduate student at the University of Pennsylvania.  
 14 I'm studying architecture, historic preservation, and  
 15 city planning.

16 So I plan to speak today on the historic  
 17 nature of these neighborhoods that are really going  
 18 to be impacted by the Delaware River casinos, all of  
 19 them. There are four out of the five that are on the  
 20 Delaware River.

21 As you've heard from prior speakers, these  
 22 neighborhoods are so historic. They are national,  
 23 historic landmarks, such as the Old Swedes' Church.  
 24 There are historic districts.

25 They're extremely historic places that are

1 not being considered when these applicants are  
 2 putting in their impact reports.

3 I do have three really important points to  
 4 make. First of all, we need more time. We need more  
 5 time, more time, more time.

6 Second of all, we need a master plan for  
 7 the Delaware Riverfront as a whole, not just the  
 8 North Delaware Riverfront or the South Delaware  
 9 Riverfront but more time as a whole.

10 Thirdly, we need extensive mitigation  
 11 planning for any of the casinos that are here in  
 12 Philadelphia.

13 They're going to have a huge impact on any  
 14 neighborhoods. I think we all know that the  
 15 mitigation is really, really important and it needs  
 16 to start happening now, not, you know, six months  
 17 from now after the decision is made for these  
 18 licenses. We need to start mitigation now.

19 Going back to more time, we just received  
 20 the impact reports -- well, about a month ago on  
 21 March 10th when they were posted on the website.  
 22 That, for me, I mean, there are three casinos within  
 23 a mile of my house.

24 I cannot possibly sift through hundreds and  
 25 hundreds of pages of a report and respond to that in

1 a month when I'm trying to finish my thesis in  
2 graduate school right now.

3 We just need more. I realize that we can  
4 still submit written comments and I will do that. If  
5 I write a second thesis, you'll probably get it; but  
6 I'm asking for more time.

7 I'm asking that you extend the comment  
8 period to sometime maybe in July, August, September.  
9 We just need more time. We can't do it in the short  
10 amount that we had.

11 In master planning, there are other  
12 developments that are going on the North Delaware  
13 waterfront right now.

14 There are huge -- when I say huge, massive  
15 tower, condo developments that are going up between  
16 Spring Garden and Fishtown. There is no master plan  
17 for this at all.

18 We really need time to work with the city  
19 on a master plan and it hasn't happened yet.

20 These casinos can't be seen as individual  
21 sites. They have to be seen as the North Delaware  
22 waterfront as a whole.

23 PRESIDING OFFICER SIMMONS: Thank you very  
24 much, Ms. Thorp.  
25 Barbara Dowdall?

1 stamp backyard and undoubtedly reduced the value of  
2 our home and ultimately the economic quality of my  
3 mother's retirement years.

4 Will the value of our home, a block and a  
5 half away, increase or decrease with the advent of a  
6 slots parlor? No one knows but the signage and  
7 spotlights required to draw gamblers are guaranteed  
8 to blight both access roads and the night sky.

9 The future of my school, a one-time  
10 factory, and often an administrative afterthought in  
11 school district history is also in doubt, though  
12 newly decorated with a beautiful set of panels and  
13 refurbished culinary arts, health-related technology  
14 and auto mechanics career facilities. Our heating  
15 system is temporary housed in a trailer, as if to  
16 symbolize our uncertain future.

17 Where would our new school be? How long  
18 would it take to build? Where would our students and  
19 staff be placed in the meantime? How does the 17  
20 million offered by Trump towards the new facility  
21 compare with the \$54 million spent to build the West  
22 Chester High School named for A. Philip Randolph's  
23 human rights associate, Bayard Rustin?

24 One Trump partner, the singing group, Boyz  
25 2 men, epitomizes the value of a viable music

1 MS. DOWDALL: Good morning. My name is  
2 Barbara McDowell Dowdall. I'm a lifelong resident of  
3 Germantown, Pennsylvania in Philadelphia County and  
4 I'm speaking as an individual. I want my principal  
5 to know that.

6 46 of my 59 years have been spent within  
7 the 4,000 foot radius magic circle drawn around the  
8 A. Philip Randolph Career Academy, better known as  
9 the Budd site for the Trump Casino complex.

10 I'm also the English and academic  
11 department head and union representative at the  
12 school, which currently blocks the preferred access  
13 on Henry to the proposed slots parlor building.

14 I speak today on Ripples, the consequences  
15 intended or not, present, past, or future deleterious  
16 or otherwise of the slots parlor licensing process.

17 I know all too well the consequences of  
18 progress. The Route 1 Schuylkill Expressway  
19 extension long on the planning books but unbeknownst  
20 to my parents when they purchased our home on Clapier  
21 Street in 1947, cut through the heart of our  
22 neighborhood, Fernhill Park, converted our street to  
23 a virtual expressway ramp and invited the giant,  
24 garishly lighted billboard mounted on a nearby house  
25 that destroyed forever the ambience of our postage

1 program. Randolph has none.

2 Finally, I wonder about the effect on our  
3 community, the inner related neighborhoods of  
4 Nicetown, Germantown, and East Falls tactically  
5 referred to as the Nicetown area by Pat Croce in his  
6 mass mailing letter.

7 Donald Trump, revered by my students for  
8 his wealth and perceived as all powerful by adults  
9 who assume his license acquisition is a done deal,  
10 carefully and repeatedly talks of Budd site, not the  
11 East Falls site or the Randolph site.

12 The media follows suit implying the  
13 struggles between North Philadelphia residents who  
14 need jobs and the other neighborhoods with their  
15 \$300,000 homes.

16 Every community has joblessness, every  
17 street may rise or fall in value, and we all suffer  
18 from the loss of our hospital.

19 PRESIDING OFFICER SIMMONS: Thank you very  
20 much.

21 Linda Richardson.

22 MS. RICHARDSON: Good morning. My name is  
23 Linda Waters Richardson. I'm the volunteer president  
24 of the Uptown Entertainment and Development  
25 Corporation, a nonprofit organization formed in 1995

1 to provide neighborhood revitalization programs.  
 2 Our largest project to date is the  
 3 restoration of the historic Uptown Theater located at  
 4 Broad and Susquehanna.

5 We have community planning, job training  
 6 for youth, media projections, and art and culture  
 7 programs.

8 Our work in the census tracks 166 and 167  
 9 have over 8500 residents whose median income is  
 10 \$15,320 compared to the state median income of  
 11 \$30,000.

12 44 percent of our members live below the  
 13 poverty level and 2 percent graduate from college.  
 14 With these dire statistics, economic development is  
 15 sorely needed.

16 African American owned businesses employ a  
 17 large African American labor force and assist in  
 18 transforming blighted communities.

19 Philadelphia ranks behind Washington, Los  
 20 Angeles, Atlanta, Baltimore, Dallas, Detroit,  
 21 Houston, Chicago, and New York in the number of  
 22 African American owned businesses.

23 In fact, Philadelphia has the second lowest  
 24 concentration of black owned firms among the ten  
 25 regions with the largest number of African Americans.

1 The lack of new business development in the  
 2 African American community and the slow rate of  
 3 business development in African American community  
 4 make the Riverwalk application vital for reversing  
 5 these trends.

6 As a former executive of a philanthropic  
 7 institution, I'm aware that the IRS has designated a  
 8 minimum 5 percent payout of investment profits of the  
 9 previous year for charitable foundations.

10 This includes research and administration,  
 11 which would include rent and salaries of  
 12 philanthropic endeavors.

13 A majority of corporate and private  
 14 foundations never go over this payout rate. In fact,  
 15 many of them protest this.

16 Philadelphia Partnership has pledged to  
 17 create the Riverwalk Foundation called the Obra S.  
 18 Kernodle Memorial Foundation.

19 This proposal is more in line with industry  
 20 standards for philanthropic giving than any of the  
 21 proposed applicants.

22 In addition, the Philadelphia Partnership  
 23 has pledged to create the Riverwalk Equity Fund,  
 24 whose mission would be to support wealth building  
 25 programs in the African American community.

1 As a practitioner in community economic  
 2 development, the impact of a new African American  
 3 owned casino would add to my community's economic  
 4 viability.

5 I support awarding the license of the  
 6 Philadelphia Partnerships Riverwalk Casino. Thank  
 7 you.

8 PRESIDING OFFICER SIMMONS: Thank you very  
 9 much.

10 Edward Kirlin.

11 MR. KIRLIN: Good morning. My name is Ed  
 12 Kirlin. I'm a lifelong resident of the Pennsport  
 13 community. I'm one of two people representing the  
 14 Pennsport's community on the Riverfront United  
 15 coalition, which is now working together to present  
 16 our written comprehensive objections to this site.

17 These objections are being made on the  
 18 basis of public safety issues and on the basis of  
 19 deleterious economic impacts that will result as a  
 20 direct consequence of this site's approval.

21 I would like to thank you in advance for  
 22 your consideration of the written testimony which is  
 23 likely to include a brief, PowerPoint presentation.

24 Foxwoods plans to alleviate traffic  
 25 congestion on South Columbus Boulevard will do no

1 such thing, as our subsequent written testimony will  
 2 verify and explain.

3 Foxwoods offers no mathematical formula or  
 4 calculations to substantiate their claims that the  
 5 traffic mitigation measures that they do propose  
 6 will, in fact, actually alleviate any congestion.

7 Absent any ramp service from I-95, which is  
 8 likely to take ten years and \$100 million to build,  
 9 all of Foxwoods plans stand to suffer from the damage  
 10 of unintended consequences.

11 You have to ask yourself and you have to  
 12 ask the city's traffic engineers, if there was any  
 13 way to alleviate even the nearly 30 hours per week of  
 14 congestion that already exists, wouldn't the city  
 15 already have implemented those improvements,  
 16 especially if those improvements were as simple as  
 17 restriping the streets and retiming of lights?

18 I suggest to you that the city has not made  
 19 any of the proposed changes to the existing traffic  
 20 systems, not because they're lazy but because they  
 21 know that every such change forces a resulting change  
 22 to the overall traffic patterns of the area for the  
 23 worse.

24 I suggest to you that any improvements made  
 25 to the traffic signaling and timing that may result

1 in vehicle efficiency will be eliminated or  
2 aggravated by the presence of some 10,000 pedestrians  
3 a day and some 20,000 crossings of Columbus  
4 Boulevard.

5 At this spot on the river, Columbus  
6 Boulevard can be either a highway or pedestrian  
7 promenade but it cannot be both. To expect it to be  
8 both invites disaster and serious harm to the public  
9 good and to the city's image.

10 Numerous other negative aspects of this  
11 expectation will be detailed in the coalition's  
12 written testimony.

13 Foxwoods' current plans for Columbus Avenue  
14 will at best guarantee a gridlock tourist trap  
15 experience for visitors and, at worse, will result in  
16 an emergency response gridlock nightmare that will  
17 one day be measured by the annual number of death and  
18 injuries.

19 While we're still in the process of  
20 obtaining reports proving that Reed Street site is  
21 the worst site, I can submit to you today that this  
22 report, which lists 297 accidents near exits on the  
23 ramp to the site will have to use.

24 We intend to submit other materials like  
25 this for your review before the June 2nd deadline.

1 ask what is problem gambling. The National Council  
2 of Problem Gambling has said that problem gambling is  
3 gambling behavior which causes disruption in any  
4 major area of life; psychological, physical, social,  
5 or vocational.

6 The term problem gambling includes but is  
7 not limited to the condition known as pathological or  
8 compulsive gambling, a progressive addiction  
9 characterized by increased preoccupation with  
10 gambling, a need to bet more money frequently,  
11 restlessness or irritability when attempting to stop,  
12 chasing losses, and loss of control manifested by  
13 continuation of the gambling behavior in spite of  
14 mounting serious negative consequences.

15 Who are the people in this community most  
16 likely to be afflicted by this condition? Since the  
17 two casinos are to be erected in or near residential  
18 communities, residents of those communities will have  
19 easy access.

20 Statistical data suggests that the more  
21 vulnerable groups are men, young adults, and people  
22 from low socioeconomic groups of the community.

23 This will inevitably lead to a  
24 disproportionate number of people with limited  
25 economic resources who are ill-equipped to address

I'll jump to the end.

2 20 years ago, a Congressman named Earl Butz  
3 was asked what he thought about President Jimmy  
4 Carter. Congressman replied by stating something  
5 that his father told him long ago. Never trust a  
6 horse trader that shows you his teeth and not the  
7 horses. Entrusted members of the Gaming Commission

8 --  
9 PRESIDING OFFICER SIMMONS: Sir --  
10 MR. KIRLIN: -- the 10,000 families  
11 represented by the --

12 PRESIDING OFFICER SIMMONS: Sir, thank you.  
13 The Honorable John L. Braxton.

14 JUDGE BRAXTON: Good morning. I would like  
15 to thank the Board for this opportunity to share my  
16 thoughts on how I see gaming impacting this great  
17 city.

18 As a retired judge of the Court of Common  
19 Pleas, I've had the privilege of observing the best  
20 and the worst of economic conditions. I've seen  
21 their effect on the families of this community.

22 Today, I seek to address an issue that will  
23 only increase with the presence of casinos in the  
24 metropolitan area.

25 My concern is problem gambling. Some may

1 their problem.

2 The Commonwealth is proposing that \$1.5  
3 million be provided statewide to address the social  
4 impacts each year.

5 The gaming industry will bring significant  
6 economic benefits to the city and to the  
7 Commonwealth, but there is no way that a fraction of  
8 the 1.5 million is enough to address the afflicted.

9 The amount proposed fails to consider the  
10 effect that problem gambling has on the spouses and  
11 children when the breadwinner or head of household  
12 uses the household income to support the gambling  
13 problem. Where will a family turn for financial  
14 assistance? Who should provide the resources?

15 Since the licensed applicants are required  
16 to develop commitments to communities and  
17 neighborhoods, it is only after funds are set aside  
18 specifically for that purpose can we, as a community,  
19 feel assured that those who are going to be the  
20 victims of this new industry in the community will be  
21 able to find some relief.

22 I'm suggesting that we use the United Way  
23 and the American Red Cross to provide emergency  
24 relief to families in this community who find  
25 themselves in the state of distress as a result of

1 this new industry. Thank you.

2 PRESIDING OFFICER SIMMONS: Thank you very  
3 much, Judge. We have John Childress, who is a  
4 community group representative.

5 I need you to raise your right hand to be  
6 sworn. Do you swear or affirm that the testimony you  
7 are about to give shall be the truth, the whole  
8 truth, and nothing but the truth, so help you God?

9 MR. CHILDRESS: I do.

10 PRESIDING OFFICER SIMMONS: All right.  
11 Sir, you may begin.

12 MR. CHILDRESS: Good morning. I'm John  
13 Childress, the executive director of the African  
14 American Chamber of Commerce. I want to thank the  
15 Board for this opportunity to address you on this  
16 issue.

17 The introduction of gaming to this region  
18 has the opportunity to be a true catalyst for  
19 economic advancement for all if it's done right.

20 The decisions that you make will impact  
21 this region for decades. We have all heard the  
22 proposals from the applicants.

23 All of them promise to impact the local  
24 community in a positive manner. Some of them are  
25 explicit in their community targets. Some of them

1 minority ownership. This cannot be glossed over.

2 The ownership of our businesses should  
3 reflect the makeup of our city. If this is truly to  
4 be a catalyst for our local economy, then those with  
5 the most need should not be left out of this growth.

6 Many of the applicants have talked about  
7 what they will do for the community. You heard  
8 Foxwoods talk about they will give 42 percent of  
9 their profits to charities.

10 That is extremely admirable and it's a type  
11 of commitment we would like to see from all of the  
12 applicants. However, please keep in mind, the best  
13 thing that you can do for all of us is to hire us and  
14 let us earn a living.

15 We cannot stand by and let a situation  
16 develop where almost all of the staff, and especially  
17 the management of these casinos, comes from outside  
18 of the Philadelphia region.

19 A lot has been said about the amount of  
20 revenue these casinos will generate for the city and  
21 the state. Many people have talked about the  
22 potential tax relief these casinos will provide.

23 That would be great and in a perfect world,  
24 I would like to have my taxes cut; but the City of  
25 Philadelphia and this region have far more pressing

1 are very ambitious in what they say they will do for  
2 the community.

3 It is the job of all of us in the public  
4 and this Board to hold them accountable to those  
5 promises.

6 We cannot let this become another case of  
7 companies coming into Philadelphia, making money off  
8 of Philadelphia, and then taking all of that money  
9 outside of Philadelphia.

10 Some of the applicants have promised to  
11 hire local people for their casinos. TrumpStreet  
12 gave us a specific target that would hire 90 percent  
13 local people. I ask the Commission to weigh very  
14 importantly local employment and contracting in your  
15 decision making.

16 We have a large diverse and capable  
17 workforce right here in Philadelphia that can handle  
18 these projects. We have outstanding companies that  
19 can help build and service these casinos.

20 If the applicant comes to you and they  
21 don't have a detailed plan of how they will use  
22 primarily local people in firms, we say, we don't  
23 need them.

24 Some of the applicants have stressed  
25 minority participation. Riverwalk has stressed its

1 problems.

2 We live in a city where a young man has a  
3 better chance of going to jail by the age of 30 than  
4 he does of graduating college.

5 We live in a city with an out of control  
6 youth violence problem. We have a functional  
7 unemployment rate of young black men approaching 50  
8 percent and the high school dropout rate has reached  
9 crisis levels.

10 How is the tax cut going to save these  
11 people? What we urge you to do is we urge you to  
12 take the revenue generated by these gaming tax  
13 dollars and do something to create jobs and to  
14 educate our people.

15 We are derelict in our duties if we sit  
16 back and take profits from this while large portions  
17 of our people are in need.

18 The education of our young people and the  
19 creation of jobs in this city will do far more to  
20 uplift the region than any tax break.

21 We have an economic, social, and moral  
22 obligation to the leaders of tomorrow to do something  
23 and to do it now. Let us not be the generation that  
24 cared more for itself than the future of the city and  
25 this region.

1 When history is written, let this  
2 generation be known as the one that stood up and made  
3 the difference. Thank you for your time.

PRESIDING OFFICER SIMMONS: Thank you very  
much, Mr. Childress.

6 At this time, the Board will take a lunch  
7 break; and we will reconvene at 1:15.

8 (Lunch.)

9 PRESIDING OFFICER SIMMONS: Good morning.  
10 The April 11th public input hearing will now come to  
11 order as the panel has reconvened.

12 We have two speakers this afternoon. I  
13 will ask you to please rise and raise your right  
14 hand, Mr. Gehad Ali and Mr. Patrick Eiding. Would  
15 you please stand, sir, Mr. Ali? Would you raise your  
16 right hands?

17 Do you solemnly swear that the testimony  
18 you are about to give will be the truth, the whole  
19 truth, and nothing but the truth, so help you God?

20 THE WITNESSES: Yes.

21 PRESIDING OFFICER SIMMONS: You can have a  
22 seat.

23 Mr. Eiding, you can come up to the  
24 microphone, please. As you know, you have ten  
25 minutes of testimony. When the yellow light comes

1 that would draw other businesses to the area?

2 The PPG, Pennsylvania Partnership Group, is  
3 made up of individuals who are concerned with  
4 long-term benefits for Philadelphia and have a  
5 history of giving back to the community.

6 They offer the promise of not only  
7 construction jobs that will pay area wages and  
8 benefits, but more importantly they will train  
9 residents to perform the permanent jobs.

10 I need to expand a little bit on this issue  
11 because too many times the focus is on construction  
12 jobs and not enough time is spent on the fact that  
13 many of these job, if the opportunity arises, will be  
14 permanent jobs.

15 We want to make sure to the fact that the  
16 permanent jobs that we have give the opportunity to  
17 people who are in the area and have the opportunity  
18 -- in this position, we have the opportunity to offer  
19 certified training from workers in the casinos and  
20 other amenities such as restaurants and theaters.

21 Training is important so that these jobs  
22 will offer residents an opportunity to make good  
23 wages and benefits. There will be no need to bring  
24 workers from other areas. I need to emphasize the  
25 importance of that, I believe.

1 on, it signifies you have 30 seconds to wrap up your  
2 comments; and when the red light comes on, please  
3 conclude your remarks.

4 MR. EIDING: Thank you. I shall be brief.  
5 Good afternoon. My name is Pat Eiding and I'm the  
6 president of the Philadelphia Council AFL-CIO  
7 representing over 100,000 working families here in  
8 the City of Philadelphia.

9 I want to thank the Board for the  
10 opportunity to speak on behalf on the gaming slot  
11 casinos in Pennsylvania and in particular  
12 Philadelphia.

13 As a member of the Mayor's Advisory Task  
14 Force on Gaming, I've had the opportunity to discuss  
15 the many opportunities and challenges gambling can  
16 bring to the city. Obviously, the impact on the  
17 community was of high concern, as is employment both  
18 temporary and permanent.

19 First of all, will they be good jobs with  
20 living wages and benefits? Will the people in  
21 Philadelphia, especially those people who live around  
22 the facilities, have an opportunity to work at the  
casinos?

24 Will the facility add to the community and  
25 not just be a box for slot machines? Would it be one

1 The site selection offered -- this site  
2 selection for PPG offers space and available Rider  
3 transportation, easy access with no direct impact on  
4 any particular neighborhood.

5 I come here to say that I believe gaming is  
6 a win for Pennsylvania. I believe PPG could be a win  
7 for Philadelphia and the community. I thank you for  
8 the opportunity.

9 PRESIDING OFFICER SIMMONS: Thank you very  
10 much.

11 Mr. Ali, you will have three minutes to  
12 make your remarks. You may begin.

13 MR. ALI: Well, good afternoon. I would  
14 like to thank you all for giving me opportunity to  
15 speak today, being that I was scheduled yesterday for  
16 my testimony. I really thank you for you giving me  
17 this opportunity.

18 I came down here as an individual to talk  
19 to you about one specific part of this decision. I'm  
20 here to support whatever decision that you, as a  
21 body, decide and the people of Philadelphia support.

22 But I really want to talk specifically  
23 about the construction jobs that this project or  
24 these projects will generate. I want to give you my  
25 thoughts to the participation of African American men

1 and women and other minority people of color in the  
2 participation of the actual building of the  
3 construction of the facilities, because one of the  
4 things that we have learned in Philadelphia over the  
5 past series of projects, in spite of the testimony  
6 you might have heard about diversity and their  
7 ability to impact the minority employment, we really  
8 need to look at that with some clarity.

9 I was told as a young man that the devil  
10 lies in the details. I think that's where you need  
11 look. When people come up and they talk about  
12 diversity, you need to look at the details.

13 Are we talking about African American men  
14 and women or are we talking about white women owned  
15 firms? We really need to impact that aspect because  
16 when we talk about the unions, as far as unionized  
17 labor, think about it this way.

18 Imagine an industry that could be 100,000  
19 people and imagine that maybe African Americans are  
20 less than 1 percent of that 100,000.

21 Then we compound with the management  
22 structure of these building trade unions and you see  
23 that even in a management structure, African  
24 Americans are less than a half of 1 percent of the  
25 management. You can see on a slippery slope when we

1 I thank you for the opportunity. I would  
2 like you to keep focused on the details. Thank you.

3 PRESIDING OFFICER SIMMONS: Thank you very  
4 much, Mr. Ali. Appearing that there are no further  
5 witnesses to testify, the April 11th public input  
6 hearing --

7 AUDIENCE MEMBER: May I ask you a question?

8 PRESIDING OFFICER SIMMONS: No, sir. This  
9 public input hearing is now concluded.

10 Sir, if you have a question, there's a  
11 gentleman right in the back who will take care of  
12 your question.

13 AUDIENCE MEMBER: Thank you.

14 PRESIDING OFFICER SIMMONS: This hearing is  
15 now adjourned.

16 Tomorrow at the conclusion, all of the  
17 applicants will have an opportunity to make a  
18 15-minute conclusionary statement. Thank you.  
19 (The hearing concluded at 1:39 p.m.)  
20  
21  
22  
23  
24  
25

1 start talk about making jobs.

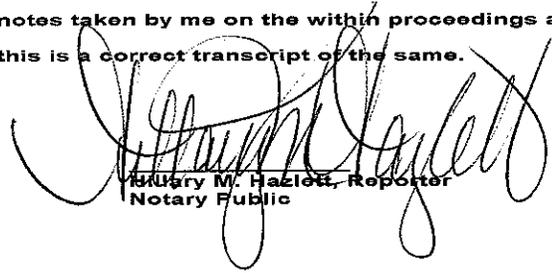
2 Another thing I would like to caution the  
3 Gaming Board on is whenever the applicants are  
4 selected and they're going to agree that they're  
5 going to provide information to the Board, you need  
6 to make sure that the Board is going to be the  
7 recipient of that information, that whatever  
8 subagency that these applicants may hire to  
9 accumulate this information, that it passes directly  
10 to the Board.

11 That is an interesting point that was  
12 overlooked in the City of Philadelphia and the  
13 building of the casinos.

14 They thought that they would be receiving  
15 this information but they didn't have a contract with  
16 the actual agency. It was with whoever hired them.  
17 So therefore, it became a barrier for the legislators  
18 to actually find out how were the citizens really  
19 being impacted in terms of jobs.

20 So you have a formidable task ahead of you.  
21 I would just like you to think -- you know, we talk  
22 about the long-term jobs; but I don't think that we  
23 should concede the significant impact that those  
24 one-term jobs will be occurring in the different  
25 phases of the construction.

1 I hereby certify that the proceedings and  
2 evidence are contained fully and accurately in the  
3 notes taken by me on the within proceedings and that  
4 this is a correct transcript of the same.  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25



Hillary M. Hazlett, Reporter  
Notary Public

COMMONWEALTH OF PENNSYLVANIA

Notarial Seal  
Hillary M. Hazlett, Notary Public  
City Of Harrisburg, Dauphin County  
My Commission Expires Sept. 29, 2007

Member, Pennsylvania Association Of Notaries

<p><b>\$</b></p> <p>\$1 [1] 31:1 \$1.5 [2] 58:13 140:2 0,000 18:21 00 [3] 42:11 83:15 136:8 \$109 [3] 18:23 122:13 122:14 \$12 [1] 69:5 \$15,320 [1] 133:10 \$19,000 [1] 34:3 \$279,987 [1] 17:20 \$30,000 [1] 133:11 \$300 [1] 39:8 \$300,000 [1] 132:15 \$309,185 [1] 17:22 \$33,000 [1] 38:17 \$350 [2] 68:9 69:9 \$392 [1] 52:13 \$40 [1] 14:24 \$40,304 [1] 18:2 \$400 [1] 31:11 \$500,000 [2] 39:23 41:19 4 31:21 100 [1] 35:6 \$6,600 [1] 122:11 \$67,000 [1] 35:7 \$700,000 [1] 21:20 \$9 [2] 119:1 119:4</p>	<p>10,800 [1] 13:13 100 [3] 32:18 48:14 125:23 100,000 [3] 146:7 149:18 149:20 101 [1] 2:19 104 [1] 2:20 106 [1] 2:21 107 [1] 2:22 10th [4] 37:14 114:7 115:17 128:21 11 [5] 1:8 30:25 51:15 69: 5 122:4 111 [1] 2:23 113 [1] 2:24 116 [1] 2:25 119 [1] 3:3 11th [5] 5:12 104:9 105:5 145:10 151:5 12,000 [1] 28:20 120,000 [1] 60:16 121 [1] 3:4 124 [1] 3:5 126 [1] 3:6 13 [5] 28:24 52:6 52:7 67: 6 117:4 130 [1] 3:7 1300 [1] 39:1 132 [1] 3:8 1341 [1] 98:11 135 [1] 3:9 137 [1] 31:12 138 [1] 3:10 13th [1] 80:19 14 [2] 51:23 52:4 14,000 [1] 52:1 141 [1] 3:11 146 [1] 3:12 148 [1] 3:13 15 [7] 38:22 51:19 54:11 85:5 85:5 91:7 115:20 15,000 [1] 50:21 15-minute [1] 151:18 150 [1] 28:21 16 [1] 117:4 16,000 [1] 122:24</p>	<p>160,000 [1] 123:13 1600s [1] 75:11 166 [1] 133:8 167 [1] 133:8 17 [2] 118:8 131:19 17,000 [2] 33:6 54:11 172,000 [1] 123:15 18 [3] 17:19 51:22 117:16 18,000 [2] 77:9 78:1 19 [1] 2:4 1904 [1] 119:22 1910 [1] 32:17 19147 [2] 17:15 18:1 1947 [1] 130:21 1968 [2] 45:9 124:16 1970s [1] 54:25 1974 [1] 45:10 1977 [1] 93:19 1978 [1] 55:5 1983 [1] 86:14 1990 [1] 112:4 1994 [1] 29:14 1995 [1] 132:25 1997 [1] 17:15 1998 [1] 112:4 1999 [6] 39:14 65:6 114:10 115:17 115:22 117:24 1:15 [1] 145:7 1:39 [1] 151:19</p>	<p>103:5 2006 [6] 1:8 4:20 5:12 12:25 35:4 74:11 2011 [1] 78:9 21 [1] 75:2 21,218 [1] 21:16 22 [1] 68:22 23,000 [1] 102:7 24 [1] 2:5 24,700 [1] 13:13 24-hour [2] 13:6 43:13 247 [3] 18:6 79:15 79:21 25 [3] 24:19 29:14 78:22 25,000 [1] 25:6 250 [1] 55:9 2600 [1] 86:17 28 [2] 54:20 112:11 28,000 [2] 116:8 118:24 2800 [1] 117:16 28th [1] 80:19 297 [1] 137:22 2nd [3] 4:20 114:7 137:25</p>	<p>4,000 [2] 101:19 130:7 4.6 [2] 102:22 122:3 40 [2] 29:10 57:19 400 [2] 21:19 39:21 41,000 [1] 122:23 410 [1] 71:6 42 [3] 12:15 116:5 143:8 43 [2] 96:17 97:4 430 [1] 55:10 44 [2] 2:8 133:12 441.2 [1] 5:19 45,000 [1] 13:6 450 [1] 111:17 46 [1] 130:6 4700 [1] 71:9 48,000 [1] 116:5 480 [2] 17:5 39:22 49,000 [1] 13:5 4th [2] 104:10 105:5</p>	<p><b>7</b></p> <p>7 [1] 118:23 70 [3] 2:12 15:13 33:17 70,000 [1] 116:9 71 [1] 5:18 74 [1] 2:13 75 [1] 49:4 750 [2] 33:19 64:8 76 [1] 91:5 77 [1] 56:4</p>
<p>'50s [1] 19:21 '70s [1] 20:1 '80s [1] 20:1 '92 [1] 30:25</p>	<p>[1] 3:10 13th [1] 80:19 14 [2] 51:23 52:4 14,000 [1] 52:1 141 [1] 3:11 146 [1] 3:12 148 [1] 3:13 15 [7] 38:22 51:19 54:11 85:5 85:5 91:7 115:20 15,000 [1] 50:21 15-minute [1] 151:18 150 [1] 28:21 16 [1] 117:4 16,000 [1] 122:24</p>	<p><b>2</b></p> <p>2 [11] 16:18 32:24 34:24 67:21 70:17 79:17 116: 10 119:1 119:4 131:25 133:13 20 [5] 29:11 82:24 91:7 115:20 138:2 20,000 [2] 91:6 137:3 200 [1] 123:5 2000 [3] 39:25 117:14 123:4 2001 [1] 124:4 2002 [1] 71:8 2003 [1] 118:20 2004 [3] 5:18 32:25 33:5 2005 [4] 17:15 30:19 94:1</p>	<p><b>3</b></p> <p>3 [2] 116:10 121:4 30 [11] 9:1 18:12 29:20 53: 21 54:9 57:8 96:5 112: 8 136:13 144:3 146:1 30,000 [1] 51:24 30.6 [1] 103:7 300 [1] 51:14 3141 [1] 1:5 32 [1] 2:6 33 [1] 124:5 33,000 [1] 22:5 34 [1] 118:23 35 [5] 15:14 29:2 54:22 57: 19 60:11 36 [1] 2:7 37 [2] 38:23 47:11 37,000 [1] 54:22 39th [2] 70:14 126:6 3:00 [3] 79:17 125:1 125:11</p>	<p><b>5</b></p> <p>5 [2] 17:21 134:8 5,000 [1] 124:17 50 [9] 2:9 29:23 32:25 33: 25 57:10 77:24 111:23 118:10 144:7 50,000 [1] 122:19 50-page [1] 68:15 500 [2] 49:1 97:2 501(c)(3)s [1] 93:25 53 [1] 33:5 532 [1] 112:6 55 [2] 29:2 55:2 59 [2] 2:10 130:6 5:00 [2] 125:1 125:11</p>	<p><b>8</b></p> <p>80 [3] 2:14 29:1 124:23 82 [1] 102:9 84 [3] 21:18 40:25 111:15 85 [2] 2:15 28:11 8500 [1] 133:9 8:00 [1] 125:10 8:28 [1] 1:8</p>
<p><b>1</b></p> <p>1 [7] 33:7 63:12 91:5 116: 9 130:18 149:20 149:24 1,000 [3] 31:7 49:4 64:7 1.5 [1] 140:8 1.8 [1] 30:20 10 [7] 2:3 42:13 52:11 85: 5 85:5 118:8 127:10 100 [37:2 138:10 10,300 [1] 117:16</p>	<p>[1] 3:10 13th [1] 80:19 14 [2] 51:23 52:4 14,000 [1] 52:1 141 [1] 3:11 146 [1] 3:12 148 [1] 3:13 15 [7] 38:22 51:19 54:11 85:5 85:5 91:7 115:20 15,000 [1] 50:21 15-minute [1] 151:18 150 [1] 28:21 16 [1] 117:4 16,000 [1] 122:24</p>	<p><b>4</b></p> <p>4 [1] 18:17</p>	<p><b>6</b></p> <p>60 [2] 33:25 64:21 600 [2] 33:19 97:2 62 [1] 2:11 634 [1] 51:25 65 [1] 39:14 6:00 [2] 6:23 125:10</p>	<p><b>9</b></p> <p>9 [3] 17:10 40:12 121:3 90 [2] 29:11 142:12 900 [2] 16:8 68:3 93 [1] 2:16 96 [1] 2:17 99 [1] 2:18</p>	
<p><b>A</b></p> <p>A.m. [2] 1:8 125:10 Abandoned [2] 51:24 117:20 Abandonment [1] 88:22 Abatements [1] 94:23 Abbottsford [12] 62:14 63:2 63:16 63:18 64:6 64:21 68:1 69:23 70:11 70:15 70: 18 70:20 Abide [1] 4:25 Ability [3] 35:16 90:18 149:7 Able [10] 7:18 48:15 59:9 66: 1 76:11 79:19 79:21 91: 24 126:1 140:21 Abolish [1] 81:12 Aborn [2] 42:15 42:21 Absent [1] 136:7 Absolute [1] 24:3 Absolutely</p>					

[3] 25:3 79:8 103:25  
 Absorb  
 [1] 29:3  
 Abstract  
 [1] 64:25  
 Abstracts  
 [1] 63:25  
 Abuse  
 [1] 44:10 88:24 118:7  
 Abused  
 [2] 118:9 118:13  
 Abusers  
 [2] 57:9 57:11  
 Abuses  
 [2] 84:4 84:25  
 Academic  
 [1] 130:10  
 Academy  
 [1] 130:8  
 Acceptable  
 [1] 119:8  
 Acceptance  
 [1] 87:5  
 Accepted  
 [1] 57:7  
 Accepting  
 [1] 4:19  
 Access  
 [14] 20:17 20:19 23:18  
 34:19 35:9 46:7 97:13  
 97:19 98:7 98:14 130:  
 12 131:8 139:19 148:3  
 Accessibility  
 [4] 72:16 86:23 91:4 91:  
 8  
 Accessing  
 [1] 103:11  
 Accident  
 [1] 97:24  
 Accidents  
 [2] 42:17 137:22  
 Accommodate  
 [2] 108:25 121:5  
 Accommodating  
 [1] 5:25  
 According  
 [4] 13:10 13:14 15:15  
 123:5  
 Account  
 [2] 16:6 108:23  
 Accountable  
 [1] 142:4  
 Accumulate  
 [1] 150:9  
 Accurately  
 [1] 152:2  
 Achieve  
 [1] 84:1  
 Achieved  
 [1] 34:10  
 Achievement  
 [1] 33:11  
 Achieving  
 [1] 45:21  
 Acknowledge  
 [1] 7:24  
 Acquisition  
 [1] 132:9  
 Act  
 [3] 5:18 83:19 83:19  
 Action  
 [1] 81:2  
 Active  
 [5] 71:12 71:21 73:10  
 74:13 74:15  
 Activist  
 [1] 80:19  
 Activities  
 [8] 16:7 26:24 46:18 50:  
 3 50:3 89:18 109:  
 Activity  
 [1] 47:19

Actual  
 [4] 59:7 108:15 149:2  
 150:16  
 Add  
 [7] 13:12 40:2 41:16  
 113:8 114:22 135:3  
 146:24  
 Added  
 [2] 40:23 113:13  
 Addicted  
 [1] 112:25  
 Addiction  
 [14] 26:16 44:10 57:3  
 57:8 58:22 105:24 111:  
 20 118:10 118:14 118:  
 17 118:24 119:1 119:3  
 139:8  
 Addictions  
 [4] 57:6 57:21 59:3 61:  
 15  
 Addictive  
 [1] 57:15  
 Addicts  
 [1] 57:17  
 Adding  
 [1] 15:3  
 Addition  
 [12] 29:6 57:22 58:16  
 62:15 64:15 97:20 98:7  
 98:10 102:16 113:5  
 125:20 134:22  
 Additional  
 [8] 13:12 15:21 41:8 61:  
 13 94:7 102:13 115:13  
 126:17  
 Address  
 [10] 26:19 53:13 93:21  
 94:14 98:23 138:22  
 139:25 140:3 140:8  
 141:15  
 Addressed  
 [2] 21:6 21:9  
 Addresses  
 [1] 48:9  
 Addressing  
 [2] 46:6 72:22  
 Adequate  
 [1] 94:16  
 Adhered  
 [1] 7:3  
 Adhering  
 [1] 8:18  
 Adjacent  
 [4] 63:12 86:18 107:13  
 114:5  
 Adjoining  
 [1] 111:15  
 Adjoined  
 [1] 151:15  
 Administration  
 [2] 31:21 134:10  
 Administrative  
 [1] 131:10  
 Admirable  
 [1] 143:10  
 Adopted  
 [1] 73:13  
 Adults  
 [5] 46:4 90:15 118:16  
 132:8 139:21  
 Advance  
 [1] 135:21  
 Advancement  
 [4] 33:10 33:15 67:4  
 141:19  
 Advent  
 [5] 63:1 64:24 67:25 69:  
 7 131:5  
 Adverse  
 [1] 53:4  
 Adversely  
 [2] 96:20 119:7  
 Advise  
 [1] 52:2

Advisory  
 [2] 13:10 146:13  
 Advocacy  
 [1] 32:21  
 Advocate  
 [1] 34:5  
 Affect  
 [6] 5:2 40:22 40:25 43:  
 2 64:13 81:15  
 Affected  
 [7] 38:12 44:9 64:5 69:  
 6 70:18 70:19 119:7  
 Affecting  
 [3] 37:19 43:14 43:16  
 Affects  
 [1] 112:20  
 Affiliated  
 [1] 32:16  
 Affirm  
 [5] 9:21 59:18 85:15 93:  
 9 141:6  
 Afflicted  
 [2] 139:16 140:8  
 Affluent  
 [1] 53:24  
 Afford  
 [3] 38:12 42:25 66:1  
 Affordable  
 [1] 45:22  
 Afforded  
 [1] 34:19  
 AFL-CIO  
 [1] 146:6  
 African  
 [25] 33:9 33:14 33:22  
 33:25 34:5 34:8 34:11  
 34:15 34:17 35:1 35:6  
 43:24 133:16 133:17  
 133:22 133:25 134:2  
 134:3 134:25 135:2  
 141:13 148:25 149:13  
 149:19 149:23  
 After-school  
 [1] 49:20  
 Afternoon  
 [6] 41:6 85:23 124:22  
 145:12 146:5 148:13  
 Afterthought  
 [1] 131:10  
 Age  
 [1] 144:3  
 Agencies  
 [3] 14:22 87:17 88:7  
 Agency  
 [2] 60:24 150:16  
 Aggravated  
 [1] 137:2  
 Aggregate  
 [1] 39:7  
 Aging  
 [1] 30:21  
 Ago  
 [6] 37:16 39:24 51:22  
 128:20 138:2 138:5  
 Agree  
 [1] 150:4  
 Agreement  
 [1] 58:24  
 Agreements  
 [1] 25:15  
 Ahead  
 [2] 11:7 150:20  
 Air  
 [3] 21:9 21:10 43:17  
 Aircraft  
 [1] 127:11  
 Ala  
 [1] 27:9  
 Alcohol  
 [4] 42:17 49:18 57:13  
 57:17  
 Alcohol-related  
 [1] 42:17

Ali  
 [6] 3:13 145:14 145:15  
 148:11 148:13 151:4  
 Aligned  
 [1] 46:19  
 Alive  
 [1] 101:10  
 Allegheny  
 [14] 45:4 45:7 45:12 45:  
 15 45:19 45:20 45:25  
 46:20 46:21 46:22 47:6  
 47:11 47:23 81:17  
 Allegiance  
 [2] 5:9 5:10  
 Alleviate  
 [3] 135:24 136:6 136:13  
 Alliance  
 [5] 26:13 26:15 80:20  
 82:25 99:11  
 Alliances  
 [1] 81:22  
 Allocation  
 [1] 58:17  
 Allotted  
 [2] 7:20 9:2  
 Allow  
 [7] 6:12 6:15 14:18 41:  
 17 108:5 116:18 125:13  
 Allowed  
 [2] 98:4 115:10  
 Allowing  
 [3] 50:24 79:25 98:6  
 Allows  
 [1] 97:25  
 Almost  
 [8] 24:19 60:11 69:25  
 85:23 114:10 114:11  
 123:5 143:16  
 Alone  
 [1] 115:4  
 Alter  
 [1] 81:12  
 Alteration  
 [1] 96:17  
 Altering  
 [1] 62:25  
 Alternative  
 [3] 4:15 97:21 115:15  
 Alternatives  
 [1] 56:24  
 Altogether  
 [1] 122:12  
 Amalgam  
 [1] 14:22  
 Amazingly  
 [1] 41:24  
 Ambience  
 [1] 130:25  
 Ambitious  
 [1] 142:1  
 Ambulance  
 [1] 115:8  
 Ameliorate  
 [1] 14:2  
 Amenities  
 [1] 147:20  
 America  
 [1] 35:5  
 American  
 [15] 33:25 34:16 34:17  
 119:21 133:16 133:17  
 133:22 134:2 134:3  
 134:25 135:2 140:23  
 141:14 148:25 149:13  
 Americans  
 [12] 33:9 33:14 33:22  
 34:5 34:8 34:11 35:1  
 35:6 43:25 133:25 149:  
 19 149:24  
 Amount  
 [6] 59:1 59:5 69:4 129:  
 10 140:9 143:19  
 AMP  
 [1] 91:18

Ana  
 [2] 2:23 111:2  
 Analysis  
 [2] 11:16 103:5  
 Analyzed  
 [1] 42:9  
 Analyzing  
 [1] 11:1  
 Anchor  
 [1] 90:13  
 Ancillary  
 [1] 41:3  
 Angeles  
 [1] 133:20  
 Announced  
 [1] 53:14  
 Annual  
 [5] 33:17 33:18 38:17  
 105:17 137:17  
 Annually  
 [2] 17:11 40:13  
 Answer  
 [6] 9:24 12:9 37:20 79:  
 20 92:10  
 Answered  
 [4] 83:3 83:11 83:13  
 106:5  
 Answers  
 [1] 106:7  
 Anti  
 [1] 81:25  
 Anti-bondage  
 [1] 81:25  
 Anticipate  
 [1] 54:11  
 Anticipated  
 [1] 38:13  
 Anticipating  
 [1] 98:10  
 Anxiety  
 [1] 16:1  
 Apart  
 [4] 83:25 84:13 84:18  
 90:21  
 APM  
 [1] 60:12  
 Appealing  
 [1] 12:14  
 Appear  
 [1] 58:6  
 Appearance  
 [2] 27:22 56:16  
 Appearing  
 [1] 151:4  
 Applause  
 [1] 7:8  
 Applicant  
 [10] 30:18 35:25 36:18  
 37:23 83:21 90:19 92:4  
 110:13 126:18 142:20  
 Applicant's  
 [1] 35:21  
 Applicants  
 [17] 5:14 6:12 52:7 113:  
 11 122:16 127:3 128:1  
 134:21 140:15 141:22  
 142:10 142:24 143:6  
 143:12 150:3 150:8  
 151:17  
 Application  
 [7] 11:3 12:11 19:14 72:  
 25 83:14 103:20 134:4  
 Applied  
 [3] 18:19 103:3 122:7  
 Appointed  
 [1] 35:12  
 Appreciate  
 [2] 63:15 80:8  
 Appreciated  
 [2] 108:4 123:5  
 Appreciative  
 [1] 25:24  
 Approach  
 [1] 91:18

[7] 8:17 10:5 16:6 40:  
 17 51:4 59:24 85:13  
 Approaching  
 [1] 144:7  
 Approval  
 [2] 98:13 135:20  
 Approved  
 [5] 27:2 45:10 98:13  
 105:18 124:12  
 April  
 [5] 1:8 5:12 74:11 145:  
 10 151:5  
 Apuzzo  
 [1] 43:23  
 Aramingo  
 [2] 97:14 97:25  
 Arbitrarily  
 [1] 102:2  
 Arbitrary  
 [1] 111:7  
 Architectural  
 [1] 19:19  
 Architecture  
 [2] 39:18 127:14  
 Area  
 [83] 8:1 9:9 19:18 22:6  
 23:13 35:16 38:17 38:  
 18 43:4 45:5 45:16 46:  
 1 46:9 47:18 47:20 48:  
 11 49:1 49:3 50:5 51:  
 17 53:23 54:24 55:16  
 63:4 64:5 64:14 70:13  
 75:25 76:3 76:10 76:16  
 76:19 86:4 88:3 89:7  
 89:17 90:2 90:4 90:22  
 93:23 94:15 96:22 98:8  
 98:14 98:19 98:22 99:  
 10 100:19 102:4 102:9  
 103:16 104:18 104:22  
 105:6 105:8 105:25  
 106:3 106:4 106:17  
 106:18 108:20 111:5  
 111:8 111:14 113:9  
 114:1 114:16 116:11  
 117:5 119:5 121:23  
 123:8 123:17 124:12  
 124:14 126:20 132:5  
 136:22 138:24 139:4  
 147:1 147:7 147:17  
 Areas  
 [10] 20:23 28:1 46:2 70:  
 12 87:1 94:13 102:18  
 112:8 122:19 147:24  
 Argues  
 [1] 65:17  
 Arguments  
 [1] 26:18  
 Arise  
 [1] 102:13  
 Arises  
 [1] 147:13  
 Arms  
 [2] 25:5 84:7  
 Arrests  
 [2] 42:19 111:25  
 Arrival  
 [1] 125:10  
 Arrived  
 [1] 119:22  
 Arriving  
 [3] 15:9 56:7 124:25  
 Art  
 [1] 133:6  
 Arterial  
 [1] 15:24  
 Arteries  
 [1] 103:18  
 Artery  
 [1] 63:10  
 Article  
 [3] 43:23 44:1 63:20  
 Articles  
 [1] 117:19  
 Artist

[1] 115:3  
**Arts**  
 [2] 76:5 131:13  
**Asian**  
 [1] 119:6  
**Asians**  
 [4] 3:25  
 le  
 31:19 43:10 140:17  
**Asociacion**  
 [2] 60:4 60:7  
**Aspect**  
 [2] 83:16 149:15  
**Aspects**  
 [2] 96:13 137:10  
**Aspiration**  
 [1] 40:3  
**Aspirations**  
 [1] 40:4  
**Assault**  
 [1] 111:24  
**Assaults**  
 [1] 42:19  
**Assert**  
 [1] 66:16  
**Assessment**  
 [1] 40:1  
**Asset**  
 [2] 80:5 108:3  
**Assets**  
 [1] 34:11  
**Assigned**  
 [1] 5:5  
**Assist**  
 [3] 8:18 8:19 133:17  
**Assistance**  
 [4] 7:9 58:18 86:10 140:14  
**Assisted**  
 [1] 49:13  
**Assisting**  
 [1] 94:17  
**Associate**  
 31:23  
**Associated**  
 [1] 83:14  
**Association**  
 [11] 10:4 10:11 19:7 24:17 37:2 51:14 67:3 71:16 86:22 111:4 119:18  
**Associations**  
 [1] 10:23  
**Assume**  
 [2] 15:16 132:9  
**Assumed**  
 [2] 16:22 102:12  
**Assumes**  
 [1] 14:5  
**Assuming**  
 [2] 15:8 79:22  
**Assured**  
 [1] 140:19  
**Assuring**  
 [1] 7:12  
**Asthma**  
 [1] 78:22  
**Atlanta**  
 [1] 133:20  
**Atlantic**  
 [35] 27:7 28:16 28:23 28:23 29:10 29:14 29:20 43:8 54:14 54:17 54:21 54:24 54:25 55:6 55:8 55:14 56:2 56:6 56:10 63:22 65:2 65:6 65:13 65:19 66:14 66:17 67:2 67:8 67:11 79:22 95:19 112:7 112:12 122:22 122:23  
**Attracted**  
 4:12  
**Attempting**  
 [1] 139:11

**Attention**  
 [6] 9:11 9:16 35:20 36:21 61:24 118:1  
**Attract**  
 [4] 27:6 29:1 30:9 53:24  
**Attractions**  
 [1] 101:5  
**Attracts**  
 [1] 109:16  
**Audience**  
 [6] 4:10 7:6 7:7 7:11 151:7 151:13  
**Auditorium**  
 [2] 1:4 5:3  
**August**  
 [1] 129:8  
**Author**  
 [1] 123:18  
**Authority**  
 [2] 5:18 65:5  
**Auto**  
 [1] 131:14  
**Available**  
 [9] 6:5 8:20 29:4 46:12 61:19 72:20 97:16 97:20 148:2  
**Avenue**  
 [49] 10:18 16:4 16:12 40:8 45:13 45:15 63:8 63:11 64:17 67:8 71:9 72:3 73:2 76:1 76:2 76:5 76:9 76:9 77:18 77:21 78:2 78:9 81:18 82:5 84:3 86:18 90:23 90:23 91:5 96:12 97:6 97:6 97:7 97:10 97:14 97:14 97:18 97:22 98:3 98:6 98:7 98:12 99:25 100:3 101:19 107:16 107:24 126:15 137:13  
**Avenues**  
 [2] 24:25 102:6  
**Average**  
 [14] 17:18 17:21 17:22 18:17 29:20 29:23 38:16 39:7 39:21 42:9 55:10 112:14 112:16 122:11  
**Avoid**  
 [3] 27:25 41:5 115:6  
**Award**  
 [2] 34:23 35:14  
**Awarding**  
 [4] 30:3 35:17 36:17 135:5  
**Aware**  
 [2] 83:16 134:7

**B**

**Backbone**  
 [1] 39:20  
**Backed**  
 [1] 115:1  
**Background**  
 [4] 51:6 68:14 68:22 127:9  
**Backup**  
 [1] 10:13  
**Backyard**  
 [1] 131:1  
**Bacon**  
 [1] 19:22  
**Bad**  
 [2] 110:4 115:10  
**Badly**  
 [1] 30:10  
**Baking**  
 [2] 45:11 45:18  
**Balance**  
 [1] 65:15  
**Balling**  
 [1] 16:14  
**Baltimore**  
 [1] 133:20

**Bankruptcies**  
 [1] 30:17  
**Bankruptcy**  
 [3] 30:20 30:24 31:11  
**Banks**  
 [1] 112:1  
**Barbara**  
 [3] 3:7 129:25 130:2  
**Barrier**  
 [1] 150:17  
**Bars**  
 [1] 28:19  
**Base**  
 [2] 88:8 92:23  
**Baseball**  
 [1] 92:13  
**Based**  
 [8] 11:15 14:2 18:21 32:18 39:6 51:14 58:3 117:14  
**Basic**  
 [2] 46:14 52:25  
**Basis**  
 [5] 19:11 90:7 125:22 136:18 135:18  
**Basketball**  
 [1] 64:18  
**Bayard**  
 [1] 131:23  
**Beach**  
 [9] 96:15 96:23 97:4 97:12 97:18 97:20 97:25 98:4 98:14  
**Beautiful**  
 [2] 101:4 131:12  
**Became**  
 [4] 87:25 88:5 118:3 150:17  
**Become**  
 [6] 41:3 46:24 61:19 105:11 116:1 142:6  
**Becomes**  
 [2] 81:10 114:17  
**Becoming**  
 [1] 105:12  
**Bed**  
 [1] 55:5  
**Beds**  
 [3] 55:2 55:9 56:4  
**Beepers**  
 [1] 4:8  
**Beeping**  
 [1] 9:4  
**Beer**  
 [1] 113:1  
**Began**  
 [2] 48:8 88:15  
**Begin**  
 [10] 4:2 4:6 8:9 9:5 11:23 54:1 58:6 85:20 141:11 148:12  
**Begun**  
 [1] 48:12  
**Behalf**  
 [11] 8:12 12:24 36:19 50:20 60:5 62:13 62:21 96:9 98:20 99:12 146:10  
**Behavior**  
 [3] 83:25 139:3 139:13  
**Behaviors**  
 [2] 57:15 58:15  
**Behind**  
 [6] 10:14 35:2 55:18 55:24 56:19 133:19  
**Belief**  
 [1] 108:10  
**Believes**  
 [1] 47:6  
**Bella**  
 [4] 17:16 20:1 37:5 39:13  
**Beloved**

[1] 82:2  
**Below**  
 [2] 34:2 133:12  
**Beneficial**  
 [1] 37:22  
**Benefit**  
 [4] 11:16 11:19 11:25 95:4  
**Benefited**  
 [1] 95:10  
**Benefits**  
 [14] 12:7 12:13 19:13 34:13 36:5 71:24 72:8 95:2 95:20 140:6 146:20 147:4 147:8 147:23  
**Best**  
 [13] 7:15 12:11 15:1 20:22 22:16 22:17 26:13 51:4 60:16 109:6 137:14 138:19 143:12  
**Bet**  
 [2] 63:23 139:10  
**Better**  
 [4] 23:24 24:4 130:8 144:3  
**Between**  
 [8] 54:22 57:14 92:13 93:25 112:4 115:18 129:15 132:13  
**Biased**  
 [1] 100:10  
**Bidding**  
 [1] 34:18  
**Big**  
 [6] 16:23 20:12 29:17 41:1 78:5 91:3  
**Bigger**  
 [1] 88:14  
**Biggest**  
 [1] 77:16  
**Bill**  
 [2] 79:7 79:12  
**Billboard**  
 [1] 130:24  
**Billion**  
 [3] 30:21 31:1 33:16  
**Billions**  
 [3] 65:20 94:4 95:9  
**Birth**  
 [1] 95:8  
**Bit**  
 [1] 147:10  
**Black**  
 [3] 35:5 133:24 144:7  
**Blackberries**  
 [1] 4:8  
**Bleed**  
 [1] 13:21  
**Blight**  
 [2] 56:20 131:8  
**Blighted**  
 [4] 22:6 38:18 102:2 133:18  
**Blind**  
 [1] 55:24  
**Block**  
 [3] 39:21 43:15 131:4  
**Blocked**  
 [2] 97:22 98:4  
**Blocking**  
 [1] 23:14  
**Blocks**  
 [9] 14:12 39:2 52:11 75:7 88:6 107:24 116:25 119:23 130:12  
**Blood**  
 [1] 29:24  
**Blotter**  
 [1] 70:13  
**Board**  
 [65] 1:1 4:5 4:18 5:17 5:20 6:3 6:11 6:14 6:19 7:4 9:14 10:6 19:3 24:10 30:2 30:15 32:11 35:12

35:15 35:20 36:9 36:25 45:1 50:23 52:3 58:17 60:1 71:3 72:20 72:25 73:13 73:16 73:16 73:22 74:2 74:6 74:10 83:18 84:11 85:4 85:25 93:21 96:8 98:23 99:3 103:19 103:25 104:8 104:19 105:18 105:20 113:25 119:18 121:19 123:21 127:1 138:15 141:15 142:4 145:6 146:9 150:3 150:5 150:6 150:10  
**Board's**  
 [1] 36:1  
**Boards**  
 [1] 104:15  
**Boardwalk**  
 [1] 27:7  
**Bob**  
 [2] 64:3 86:22  
**Body**  
 [2] 25:21 148:21  
**Bondage**  
 [1] 81:25  
**Bonita**  
 [3] 2:14 80:14 80:17  
**Book**  
 [2] 29:18 33:2  
**Books**  
 [1] 130:19  
**Boom**  
 [3] 20:7 76:14 82:3  
**Booming**  
 [1] 18:4  
**Born**  
 [1] 87:10  
**Bosnia**  
 [1] 127:12  
**Bothered**  
 [1] 120:19  
**Bottom**  
 [1] 22:20  
**Bought**  
 [1] 99:21  
**Boulevard**  
 [29] 11:4 12:17 13:2 13:21 16:5 16:10 16:15 16:24 17:2 21:1 21:13 40:8 40:17 40:19 40:22 41:2 41:6 78:5 106:25 114:4 114:6 114:16 115:7 115:18 116:5 116:19 135:25 137:4 137:6  
**Boundaries**  
 [5] 45:12 75:6 75:14 102:3 119:18  
**Boundary**  
 [1] 17:6  
**Box**  
 [4] 16:23 20:12 41:1 146:25  
**Boyz**  
 [3] 67:21 70:16 131:24  
**Brain**  
 [1] 111:19  
**Brand**  
 [1] 41:19  
**Braxton**  
 [3] 3:10 138:13 138:14  
**Breadwinner**  
 [1] 140:11  
**Break**  
 [4] 85:5 85:7 144:20 145:7  
**Bribery**  
 [1] 83:24  
**Bridge**  
 [1] 45:13  
**Brief**  
 [4] 85:4 86:3 135:23 146:4  
**Briefly**

[1] 19:15  
**Bright**  
 [1] 36:16  
**Bring**  
 [15] 24:1 26:3 41:22 44:15 54:12 57:5 76:3 76:5 76:15 95:19 103:15 126:19 140:5 146:16 147:23  
**Bringing**  
 [6] 6:7 27:1 34:20 102:25 106:3 110:20  
**Brings**  
 [2] 27:21 95:17  
**Brinkley**  
 [10] 2:11 59:14 62:4 62:5 62:6 62:9 62:9 62:12 62:13 70:23  
**Broad**  
 [6] 45:13 104:13 104:21 105:5 106:8 133:4  
**Broader**  
 [1] 46:24  
**Broadway**  
 [1] 23:22  
**Broken**  
 [1] 101:1  
**Brought**  
 [1] 117:25  
**Budd**  
 [21] 24:25 25:16 27:4 30:4 45:17 73:18 74:16 81:20 82:4 84:2 86:18 87:11 87:16 87:23 90:9 91:5 99:22 124:5 124:16 130:9 132:10  
**Buffer**  
 [1] 17:3  
**Build**  
 [7] 20:15 115:11 123:10 131:18 131:21 136:8 142:19  
**Building**  
 [11] 1:4 14:5 51:25 81:23 96:11 96:18 130:13 134:24 149:2 149:22 150:13  
**Buildings**  
 [2] 98:21 125:19  
**Built**  
 [6] 37:17 71:13 77:23 101:23 108:21 116:18  
**Bulletproof**  
 [1] 55:18  
**Burbs**  
 [1] 27:11  
**Burden**  
 [1] 11:11  
**Burdens**  
 [1] 61:14  
**Bus**  
 [3] 96:17 97:8 126:16  
**Buses**  
 [4] 21:10 21:12 21:12 113:7  
**Business**  
 [25] 10:23 19:9 24:17 24:18 28:2 29:4 29:16 29:18 31:17 34:19 36:8 36:10 37:7 44:4 46:1 47:3 49:10 50:5 58:21 66:9 91:9 95:17 126:21 134:1 134:3  
**Business'**  
 [1] 29:7  
**Businesses**  
 [25] 20:14 22:8 22:9 22:12 25:7 26:23 28:21 29:5 29:12 29:15 29:24 50:9 65:23 72:6 76:12 89:6 89:7 90:8 96:22 98:18 112:24 133:16 133:22 143:2 147:1  
**Busloads**  
 [1] 58:5

Busy  
[1] 107:25  
Butz  
[1] 138:2  
Buy  
[1] 70:6  
Buyers  
2:24  
jing  
[1] 18:6

### C

Calculations  
[1] 136:4  
California  
[1] 51:8  
Camburn  
[4] 2:5 24:8 24:9 24:14  
Cannot  
[13] 17:12 38:12 40:4  
42:25 61:8 92:20 108:  
25 116:12 128:24 137:  
7 142:6 143:1 143:15  
Capable  
[1] 142:16  
Capacity  
[5] 30:16 31:13 56:4 61:  
7 104:4  
Capita  
[1] 112:13  
Car  
[1] 113:5  
Care  
[4] 60:15 61:4 89:17  
151:11  
Cared  
[1] 144:24  
Career  
[2] 130:8 131:14  
Carefully  
[2] 103:19 132:10  
Cares  
[1] 67:13  
stakers  
17:21  
Carriers  
[1] 127:11  
Carroll  
[5] 2:12 59:15 70:24 70:  
25 71:1  
Carry  
[1] 83:19  
Cars  
[12] 13:6 13:13 13:13  
41:9 77:9 78:1 115:5  
115:20 116:5 116:8  
117:20 117:22  
Carter  
[1] 138:4  
Case  
[2] 91:23 142:6  
Cases  
[1] 118:1  
Cashing  
[1] 113:1  
Casino  
[135] 11:4 13:11 15:10  
15:18 16:22 17:5 18:20  
20:25 21:25 25:16 27:  
13 27:16 27:18 27:19  
28:1 28:3 28:5 28:15  
29:10 29:25 30:4 30:18  
30:19 30:22 31:3 31:23  
37:10 37:13 37:21 37:  
24 38:16 38:20 39:4 39:  
22 40:2 40:24 41:8 41:  
18 41:20 41:25 42:1 42:  
12 42:16 43:4 43:5 43:  
8 43:15 44:7 44:14 44:  
17 44:20 45:6 47:14 52:  
5 54:58:14 60:22 63:  
21 63:22 64:3 64:  
24 65:11 65:17 65:19  
66:12 66:15 66:16 67:

2568:269:771:1071:  
2572:473:673:1773:  
2073:2574:574:977:  
577:1077:1678:1789:  
102:22 102:25 103:4  
103:15 104:24 106:21  
106:21 106:24 106:25  
107:9 107:9 107:18  
107:25 109:16 109:17  
110:21 111:17 111:23  
112:12 114:3 115:10  
115:12 116:16 116:18  
117:1 117:3 117:8 117:  
12 117:15 117:20 118:  
21 118:11 118:15 119:2  
119:9 119:10 121:2  
121:21 121:24 122:16  
122:25 123:10 123:12  
123:17 130:9 135:3  
135:6  
Casino/resident/nonprofit  
[1] 95:15  
Casinos  
[54] 11:9 12:3 15:13 18:  
17 28:7 28:10 28:17 29:  
1 29:12 29:18 29:21 29:  
24 30:10 30:14 58:23  
59:1 61:2 61:3 65:2 67:  
5 67:10 75:6 75:7 77:1  
77:7 79:15 79:18 84:20  
93:23 94:1 94:8 101:23  
102:17 111:25 112:2  
112:10 112:23 113:15  
115:2 127:18 128:11  
128:22 129:20 138:23  
139:17 142:11 142:19  
143:17 143:20 143:22  
146:11 146:23 147:19  
150:13  
Cat  
[1] 84:8  
Catalyst  
[2] 141:16 143:4  
Categories  
[1] 21:4  
Category  
[2] 5:14 35:14  
Caught  
[1] 13:17  
Causes  
[1] 139:3  
Caution  
[2] 125:9 150:2  
Ceased  
[1] 29:12  
Cell  
[1] 47  
Census  
[4] 39:25 60:19 117:14  
133:8  
Center  
[16] 16:7 17:14 19:23  
45:17 51:19 58:3 86:19  
107:1 107:2 107:3 107:  
7 107:13 107:16 114:  
13 114:24 123:1  
Centers  
[1] 101:6  
Central  
[1] 60:10  
CEO  
[3] 32:14 60:6 60:7  
[4] 21:7 81:5 100:16  
103:25  
Certainly  
[5] 20:22 21:5 56:17 64:  
14 98:15 103:16  
Certainty  
[1] 24:3  
Certified  
[1] 147:19  
Certify  
[1] 152:1

Chair  
[1] 19:8  
Chairman  
[8] 1:11 5:24 10:7 24:9  
32:10 44:25 99:2 126:  
25  
Challenge  
[1] 51:4  
Challenges  
[6] 16:2 47:1 47:2 47:7  
67:17 146:15  
Chamber  
[1] 141:14  
Chance  
[2] 104:14 144:3  
Change  
[5] 24:3 93:5 95:18 136:  
21 136:21  
Changed  
[4] 23:25 24:4 87:22 88:  
11  
Changes  
[6] 15:22 15:23 15:25  
47:3 65:6 136:19  
Chapter  
[1] 30:25  
Character  
[3] 31:16 38:11 38:21  
Characterized  
[1] 139:9  
Charging  
[1] 70:20  
Charitable  
[1] 134:9  
Charities  
[2] 12:16 143:9  
Charter  
[5] 71:2 71:4 71:6 73:  
15 74:7  
Chasing  
[1] 139:12  
Cheap  
[1] 112:25  
Check  
[1] 113:1  
Cheesesteak  
[1] 39:18  
Chen  
[4] 2:25 116:23 116:24  
116:25  
Chester  
[10] 51:18 51:21 51:23  
52:5 53:16 54:21 54:23  
56:16 56:18 131:22  
Chester's  
[2] 54:4 54:9  
CHESTNUT  
[1] 1:5  
Chicago  
[1] 133:21  
Chief  
[3] 55:7 67:2 71:1  
Chiefly  
[1] 47:12  
Child  
[2] 44:10 118:6  
Children  
[25] 34:1 36:17 37:12  
39:2 46:12 61:4 64:20  
71:23 74:13 78:19 78:  
22 95:7 116:1 116:1  
117:6 117:12 117:16  
117:18 117:20 118:2  
118:9 118:13 119:11  
120:2 140:11  
Childress  
[6] 3:11 141:3 141:9  
141:12 141:13 145:5  
Chip  
[1] 5:22  
Choice  
[1] 92:11  
Choking  
[1] 15:5

Choose  
[2] 4:12 11:25  
Chosen  
[2] 12:4 25:12  
Chris  
[1] 36:24  
Christine  
[2] 2:7 37:1  
Christmas  
[1] 12:25  
Church  
[4] 38:24 38:24 82:13  
127:23  
Churches  
[4] 38:23 52:24 54:5 58:  
19  
Cinderella  
[1] 87:13  
Circle  
[1] 130:7  
Circumstances  
[1] 31:24  
Cite  
[1] 123:19  
Cites  
[1] 42:12  
Cities  
[4] 51:12 57:13 86:13  
112:14  
Citizens  
[5] 26:7 32:12 52:3 66:  
5 150:18  
City  
[107] 11:25 13:24 14:  
12 15:17 15:18 15:19  
18:9 19:23 19:24 20:18  
21:2 22:23 23:6 23:7  
23:17 27:7 28:16 28:23  
28:24 29:10 29:14 29:  
20 34:7 38:12 38:22 39:  
21 41:7 41:14 43:8 43:  
15 44:11 45:2 50:9 51:  
14 51:18 51:19 54:14  
54:17 54:21 54:24 54:  
25 55:6 55:8 55:14 56:  
2 56:6 56:8 56:16 56:  
18 63:14 63:22 65:2 65:  
6 65:13 65:19 65:22 66:  
17 67:2 67:11 69:20 75:  
4 79:8 79:22 84:20 86:  
5 86:16 88:7 88:10 91:  
7 95:10 95:14 95:19  
102:14 102:24 106:15  
107:1 107:2 107:3 107:  
7 107:14 107:16 108:4  
109:2 112:12 112:12  
114:14 122:19 122:23  
122:24 123:2 126:20  
127:15 129:18 136:14  
136:18 138:17 140:6  
143:3 143:20 143:24  
144:2 144:5 144:19  
144:24 146:8 146:16  
150:12  
City's  
[13] 13:3 13:14 17:14  
56:10 60:18 60:20 65:  
22 65:23 66:14 69:20  
112:7 136:12 137:9  
CityTeam  
[7] 50:20 51:7 51:21 52:  
25 54:6 55:21 56:25  
CityTeam's  
[3] 51:17 52:18 57:12  
Civic  
[6] 10:23 19:7 37:2 46:  
9 48:6 119:17  
Civics  
[1] 120:9  
Civil  
[2] 32:17 127:10  
Claim  
[3] 40:3 41:12 68:16  
Claiming  
[1] 42:1

Claims  
[4] 38:16 40:16 41:24  
136:4  
Clapier  
[1] 130:20  
Clarity  
[2] 72:7 149:8  
Class  
[1] 120:12  
Clairetie  
[1] 121:25  
Clean  
[1] 69:18  
Clear  
[1] 46:24  
Clearly  
[1] 23:5  
Clergy  
[2] 82:12 104:18  
Clerk  
[7] 6:3 8:13 59:13 80:  
12 95:23 113:22 124:2  
Client  
[2] 96:9 98:20  
Client's  
[1] 96:18  
Clients  
[1] 55:25  
Climbed  
[1] 29:23  
Clinics  
[2] 105:16 105:16  
Close  
[15] 13:6 18:11 21:25  
23:20 35:20 43:17 52:  
15 56:10 72:4 73:18 89:  
14 102:17 108:21 109:  
24 123:1  
Closed  
[5] 4:21 26:7 29:11 29:  
15 87:23  
Closest  
[2] 29:12 83:7  
Closing  
[3] 28:23 55:1 103:19  
Clothing  
[1] 28:18  
Club  
[1] 79:17  
Coaching  
[1] 92:21  
Coalition  
[10] 10:22 10:25 19:9  
37:3 37:10 46:25 76:2  
119:20 120:8 135:15  
Coalition's  
[1] 137:11  
Coalitions  
[2] 93:24 95:15  
Cocaine  
[1] 111:20  
Code  
[3] 7:25 17:16 18:1  
Coil  
[1] 125:21  
Coleen  
[4] 2:3 10:3 10:9 21:6  
Colins  
[2] 1:11 32:6  
Colleagues  
[3] 52:24 55:7 121:25  
Collectively  
[1] 19:10  
College  
[4] 46:13 115:25 133:  
13 144:4  
Color  
[1] 149:1  
Colored  
[1] 67:4  
Columbia  
[2] 97:5 97:7  
Columbus

[33] 11:4 12:17 13:2 13:  
20 16:5 16:10 16:15 16:  
23 17:2 21:1 21:13 40:  
8 40:17 40:19 40:22 41:  
2 41:3 41:6 41:8 106:  
25 114:3 114:6 114:16  
114:25 115:7 115:18  
116:5 116:19 117:3  
135:25 137:3 137:5  
137:13  
Combined  
[1] 41:22  
Comcast  
[2] 42:3 114:24  
Comfort  
[1] 109:25  
Coming  
[20] 20:7 20:23 53:3 53:  
19 54:10 57:4 57:23 58:  
1 75:23 76:8 77:9 87:6  
89:7 90:22 91:14 105:  
12 110:2 120:20 124:  
24 142:7  
Commandment  
[1] 82:15  
Comment  
[3] 96:13 121:7 129:7  
Comments  
[8] 4:12 4:15 4:19 50:  
14 58:10 67:17 129:4  
146:2  
Commerce  
[4] 45:17 76:5 86:19  
141:14  
Commercial  
[9] 16:14 46:2 76:3 82:  
15 96:10 96:19 96:22 96:  
24 98:17  
Commission  
[9] 5:24 63:15 64:16 67:  
20 68:7 78:14 80:16  
138:7 142:13  
Commission's  
[2] 118:1 118:8  
Commissioner  
[3] 32:6 32:8 117:24  
Commissioners  
[1] 63:20  
Commitment  
[5] 72:22 73:10 86:25  
92:3 143:11  
Commitments  
[4] 35:22 49:8 89:19  
140:16  
Committed  
[1] 47:24  
Committee  
[1] 104:9  
Committeewoman  
[1] 80:18  
Common  
[3] 31:8 102:12 138:18  
Commonplace  
[1] 118:3  
Commonwealth  
[5] 33:13 35:13 51:1  
140:2 140:7  
Communication  
[3] 88:22 120:25 121:8  
Communities  
[33] 10:22 12:20 14:10  
17:18 18:2 19:8 20:1  
20:5 21:3 24:24 25:9  
26:14 28:4 32:23 34:16  
35:11 36:15 37:3 38:5  
38:15 41:14 46:16 61:  
11 84:17 86:13 100:5  
109:2 110:14 122:17  
133:18 139:18 139:18  
140:16  
Community  
[151] 6:16 6:21 8:3 8:5  
10:4 10:8 11:14 14:19  
19:9 19:12 19:17 20:3  
20:8 21:18 22:5 22:13

22:13 22:15 22:25 24:2  
25:2 26:10 28:12 32:18  
36:5 37:18 37:23 38:10  
40:5 40:7 42:10 42:16  
42:22 43:1 43:21 44:5  
44:8 44:12 45:8 45:10  
45:20 46:5 46:21 47:1  
47:16 48:1 48:18  
J 48:24 48:25 49:9  
49:24 50:2 53:11 60:9  
60:12 61:11 61:23 62:2  
16 62:23 63:1 63:16 65:  
4 65:8 69:23 71:11 71:  
12 71:14 71:18 71:25  
72:8 73:11 73:12 73:19  
73:21 73:23 74:1 74:14  
74:23 75:1 75:21 77:6  
80:16 80:18 80:19 82:9  
82:24 83:8 83:22 83:25  
84:5 84:7 84:8 84:12  
84:25 87:18 88:1 89:24  
90:6 91:12 91:15 91:16  
94:12 94:20 99:15 100:  
2 100:8 100:8 100:11  
101:1 102:2 104:16  
105:1 105:4 105:12  
105:16 105:25 109:10  
110:11 110:23 113:4  
117:13 118:7 119:8  
120:13 122:4 132:3  
132:16 133:5 134:2  
134:3 134:25 135:1  
135:13 135:14 138:21  
139:15 139:22 140:18  
140:20 140:24 141:4  
141:24 141:25 142:2  
143:7 146:17 146:24  
147:5 148:7  
Community's  
[5] 21:22 44:18 99:14  
119:19 135:3  
Community-approved  
[1] 45:10  
Community-based  
[1] 32:18  
imute  
14:8 114:9  
Companies  
[3] 89:7 142:7 142:18  
Company  
[9] 45:11 45:18 87:11  
87:23 91:8 124:5 124:  
16 125:16 126:10  
Comparable  
[1] 123:11  
Compare  
[1] 131:21  
Compared  
[3] 35:8 37:25 133:10  
Comparison  
[2] 56:2 122:22  
Compatible  
[1] 16:23  
Compensated  
[1] 61:18  
Competition  
[2] 30:5 30:22  
Competitive  
[1] 92:16  
Complaints  
[1] 126:7  
Complete  
[1] 50:10  
Completed  
[1] 116:10  
Completely  
[3] 31:21 51:24 111:7  
Completion  
[1] 15:2  
Complex  
[1] 62:18 89:10 130:9  
uplicate  
12  
Complicated  
[1] 14:23

Complying  
[1] 7:9  
Components  
[1] 31:22  
Composed  
[1] 5:20  
Compound  
[1] 149:21  
Comprehensive  
[2] 65:1 135:16  
Comprised  
[1] 32:18  
Comprises  
[1] 88:25  
Compulsive  
[2] 58:15 139:8  
Computer  
[1] 46:15  
Con  
[1] 100:13  
Concede  
[1] 150:23  
Concentration  
[2] 54:7 133:24  
Concern  
[8] 21:14 72:21 79:9 80:  
18 108:14 127:6 138:  
25 146:17  
Concerned  
[19] 23:9 23:14 24:11  
26:7 32:12 40:10 61:10  
72:10 76:8 76:24 76:25  
77:15 79:13 104:17  
106:1 108:22 117:11  
118:6 147:3  
Concerning  
[2] 63:18 72:11  
Concerns  
[16] 6:18 26:5 26:18 48:  
9 48:10 52:17 52:23 56:  
13 63:15 64:23 72:1 73:  
19 75:23 79:4 120:21  
126:8  
Conclude  
[1] 146:3  
Concluded  
[2] 151:9 151:19  
Concludes  
[1] 123:21  
Conclusion  
[5] 6:23 8:15 80:3 103:  
13 151:16  
Conclusionary  
[1] 151:18  
Condition  
[2] 139:7 139:16  
Conditions  
[4] 11:20 13:6 84:22  
138:20  
Condo  
[1] 129:15  
Condominium  
[1] 17:21  
Conduct  
[3] 6:25 7:21 7:25  
Conducted  
[1] 12:24  
Confident  
[2] 26:8 32:1  
Confines  
[1] 62:20  
Conflicted  
[1] 73:12  
Congenial  
[1] 82:8  
Congested  
[1] 108:20  
Congestion  
[10] 41:8 78:23 107:11  
110:24 113:9 115:13  
125:25 135:25 136:6  
136:14  
Congressman  
[2] 138:2 138:4

Connecticut  
[3] 42:13 112:5 112:10  
Conscious  
[1] 90:15  
Consensus  
[1] 74:3  
Consent  
[1] 81:9  
Consequence  
[1] 135:20  
Consequences  
[8] 65:17 72:13 90:16  
95:18 130:14 130:17  
136:10 139:14  
Consider  
[6] 30:2 30:15 31:15 49:  
2 119:3 140:9  
Consideration  
[7] 23:1 40:21 41:12 56:  
22 74:18 84:23 135:22  
Considerations  
[1] 43:13  
Considered  
[6] 12:5 20:7 22:20 83:  
11 109:6 128:1  
Considering  
[2] 55:1 125:25  
Consistently  
[1] 34:18  
Constantly  
[1] 115:1  
Constituents  
[1] 25:4  
Constitution  
[1] 80:22  
Construction  
[11] 14:9 15:3 20:11 52:  
13 110:7 110:8 147:7  
147:11 148:23 149:3  
150:25  
Constructive  
[1] 82:9  
Consultant  
[1] 86:11  
Consuming  
[1] 14:23  
Contact  
[1] 60:12  
Contained  
[1] 152:2  
Context  
[2] 34:12 101:25  
Contiguously  
[1] 88:24  
Continually  
[1] 52:16  
Continuation  
[1] 139:13  
Continue  
[7] 6:22 35:2 39:15 62:  
19 86:15 120:1 120:2  
Continued  
[1] 98:3  
Continues  
[1] 46:21  
Contract  
[2] 69:12 150:15  
Contracting  
[1] 142:14  
Contracts  
[3] 33:23 34:23 68:23  
Contrary  
[1] 25:3  
Contrast  
[1] 55:21  
Contribute  
[3] 32:22 59:1 109:10  
Contributed  
[1] 126:16  
Contributing  
[1] 28:1  
Contribution  
[1] 94:14

Contributions  
[1] 29:8  
Control  
[22] 1:1 4:5 5:13 5:17 6:  
11 6:14 11:8 19:3 35:  
12 35:20 35:25 36:9 50:  
23 52:3 58:17 60:1 83:  
18 85:25 93:20 113:25  
139:12 144:5  
Convended  
[1] 5:16  
Convenience  
[10] 15:13 20:16 27:5  
27:13 27:15 27:16 27:  
19 27:23 28:7 28:10  
Convenient  
[1] 112:1  
Conversation  
[2] 9:13 104:15  
Converted  
[1] 130:22  
Convince  
[1] 32:2  
Convincing  
[1] 26:1  
Conway  
[1] 21:25  
Cook  
[5] 2:20 104:7 104:8  
104:9 106:11  
Cooperation  
[4] 6:6 9:12 9:17 120:24  
Copies  
[1] 63:25  
Copy  
[1] 8:13  
Cora  
[3] 2:16 93:15 93:18  
Core  
[1] 90:8  
Corner  
[4] 28:19 71:9 126:11  
126:13  
Corporate  
[1] 134:13  
Corporation  
[10] 45:9 62:14 62:22  
74:24 75:2 86:8 86:9  
99:7 110:11 132:25  
Corporations  
[3] 26:6 88:12 105:4  
Correct  
[3] 106:7 106:7 152:4  
Correlation  
[1] 115:18  
Corridor  
[4] 63:11 63:12 64:16  
76:6  
Corridors  
[1] 82:1  
Cost  
[10] 11:16 11:24 14:25  
92:21 94:2 113:16 118:  
21 118:25 119:5 122:17  
Costly  
[1] 14:24  
Costs  
[3] 12:12 66:3 113:12  
Coulter  
[4] 2:6 32:9 32:10 32:13  
Council  
[4] 24:22 99:15 139:1  
146:6  
Councilman  
[1] 100:1  
Counter  
[1] 55:25  
Country  
[3] 32:23 38:25 88:11  
County  
[1] 130:3  
Course  
[5] 48:14 88:12 89:9  
113:2 127:2

Court  
[2] 64:18 138:18  
Courtesy  
[2] 7:5 7:9  
Cover  
[1] 66:3  
Covers  
[1] 17:16  
Covered  
[1] 82:11  
Coy  
[2] 1:12 5:25  
Cramp  
[1] 75:12  
Crap  
[1] 121:13  
Craving  
[1] 111:21  
Create  
[7] 22:18 28:4 50:10 61:  
13 134:17 134:23 144:  
13  
Created  
[4] 47:2 65:5 65:19 81:4  
Creates  
[3] 22:23 48:19 115:4  
Creating  
[4] 31:23 68:10 110:23  
111:20  
Creation  
[1] 144:19  
Creativity  
[1] 109:9  
Creator  
[1] 81:5  
Crime  
[26] 26:17 41:22 42:19  
42:23 43:2 43:3 43:5  
43:10 48:11 70:13 91:  
20 91:20 106:1 106:2  
106:4 110:24 111:12  
111:18 112:4 112:7  
112:10 112:15 112:18  
112:18 112:20 113:16  
Crimes  
[1] 42:17  
Criminal  
[2] 68:14 113:14  
Crisis  
[1] 144:9  
Criteria  
[6] 57:9 57:11 99:19  
100:7 100:15 100:16  
Croce  
[3] 67:22 70:16 132:5  
Cross  
[2] 97:9 140:23  
Crossed  
[1] 112:11  
Crossings  
[1] 137:3  
Crucial  
[1] 98:5  
Crumble  
[1] 113:4  
Crush  
[1] 17:11  
Cul-de-sac  
[1] 96:15  
Culinary  
[1] 131:13  
Cultural  
[5] 19:19 20:18 80:5 81:  
25 109:13  
Culture  
[1] 133:6  
Cummings  
[5] 2:14 59:16 80:14 80:  
15 80:17  
Current  
[10] 13:5 13:8 23:22 34:  
22 40:21 42:24 112:15  
113:18 127:12 137:13  
Customer

[1] 13:25  
Customers  
[4] 15:14 15:18 40:24  
61:1  
Cut  
[4] 115:5 130:21 143:  
24 144:10  
Cutting  
[1] 109:1

**D**

Daily  
[3] 53:5 125:21 126:1  
Dallas  
[1] 133:20  
Damage  
[3] 15:7 110:18 136:9  
Danger  
[1] 23:12  
Dangerous  
[3] 72:2 80:25 116:13  
Dare  
[1] 54:16  
Data  
[8] 39:25 65:7 102:20  
103:5 117:14 118:19  
122:6 139:20  
Date  
[3] 56:21 62:18 133:2  
Daycare  
[1] 105:16  
Days  
[2] 115:20 124:21  
Daytrippers  
[1] 18:5  
Deacon  
[2] 71:15 86:17  
Deacons  
[1] 104:18  
Dead  
[2] 12:25 67:8  
Deadline  
[2] 110:9 137:25  
Deal  
[5] 25:10 26:9 31:1 90:  
20 132:9  
Dealing  
[1] 59:3  
Deals  
[2] 65:2 124:9  
Death  
[1] 137:17  
Deborah  
[3] 2:22 107:22 107:23  
Debt  
[3] 30:21 30:23 31:12  
Decades  
[2] 120:25 141:21  
Decay  
[1] 95:5  
Deceitful  
[1] 83:23  
Decide  
[2] 56:15 148:21  
Decided  
[3] 16:3 25:17 88:12  
Deciding  
[1] 14:1  
Decimated  
[1] 31:9  
Decision  
[9] 11:15 26:9 50:15 61:  
25 72:9 128:17 142:15  
148:19 148:20  
Decisions  
[5] 74:14 84:14 90:16  
110:4 141:20  
Decker  
[4] 1:11 5:24 10:7 126:  
25  
Declaration  
[1] 81:3  
Decline

[3] 28:1 28:19 122:10  
 Declined  
 [1] 122:3  
 Declining  
 [2] 50:10 126:21  
 Decorated  
 [1] 131:12  
 Decrease  
 [1] 131:5  
 Decreased  
 [3] 42:4 42:13 60:18  
 Dedicated  
 [1] 99:7  
 Deep  
 [2] 14:8 52:17  
 Defined  
 [1] 45:16  
 Definitely  
 [1] 88:17  
 Degrade  
 [3] 38:6 41:20 44:17  
 Degree  
 [1] 127:10  
 Delaware  
 [30] 10:16 10:19 20:19  
 30:13 50:22 57:17 77:  
 21 78:8 96:11 97:6 97:  
 9 97:14 97:17 97:22 98:  
 3 98:6 98:7 98:12 107:  
 16 108:1 108:7 116:16  
 119:23 127:18 127:20  
 128:7 128:8 128:8 129:  
 12 129:21  
 Deleterious  
 [5] 12:8 42:6 98:16 130:  
 15 135:19  
 Delgado  
 [5] 2:10 59:14 59:23 59:  
 25 60:3  
 Deliberate  
 [1] 103:21  
 Deliveries  
 [3] 16:8 96:19 113:7  
 Delivering  
 [1] 26:21  
 Demand  
 [1] 23:17  
 Demean  
 [1] 83:22  
 Demographics  
 [2] 22:4 103:21  
 Demolished  
 [2] 14:17 88:20  
 Demonstrated  
 [1] 72:22  
 Dense  
 [1] 15:11  
 Densely  
 [8] 17:7 37:18 37:24 38:  
 8 43:20 111:14 122:19  
 123:8  
 Density  
 [3] 12:18 16:15 16:25  
 Department  
 [4] 76:4 126:1 126:5  
 130:11  
 Departure  
 [1] 125:11  
 Dephase  
 [1] 110:7  
 Depletes  
 [1] 29:7  
 Depot  
 [1] 126:16  
 Depressed  
 [4] 22:6 43:6 43:8 112:  
 24  
 Derelict  
 [1] 144:15  
 Deriving  
 [1] 1:8  
 Designated  
 [3] 19:6 43:18 134:7  
 Designed

[3] 6:12 97:8 109:17  
 Desirability  
 [1] 39:15  
 Desired  
 [1] 20:4  
 Desperate  
 [1] 112:24  
 Desperately  
 [1] 115:8  
 Destination  
 [4] 27:12 30:9 30:13 53:  
 16  
 Destroy  
 [2] 38:20 116:19  
 Destroyed  
 [3] 66:8 82:8 130:25  
 Destructive  
 [1] 81:10  
 Detail  
 [1] 67:16  
 Detailed  
 [2] 137:11 142:21  
 Details  
 [3] 149:10 149:12 151:2  
 Deteriorate  
 [1] 95:5  
 Determine  
 [3] 7:21 15:22 108:15  
 Determined  
 [1] 59:5  
 Deterrent  
 [1] 76:20  
 Detriment  
 [1] 77:8  
 Detrimental  
 [1] 98:17  
 Detroit  
 [1] 133:20  
 Develop  
 [6] 48:19 53:15 57:8 95:  
 16 140:16 143:16  
 Developed  
 [4] 52:21 74:16 99:23  
 108:7  
 Developer  
 [1] 99:20  
 Developers  
 [1] 77:5  
 Developing  
 [2] 45:24 99:21  
 Development  
 [54] 11:2 16:18 16:20  
 17:15 22:2 22:7 26:25  
 27:23 31:18 31:19 45:8  
 45:23 46:1 46:10 47:1  
 49:10 60:9 60:13 62:17  
 62:20 62:22 63:3 63:9  
 64:22 65:4 65:12 70:12  
 71:10 71:16 74:9 74:24  
 75:1 76:17 76:21 81:23  
 86:11 89:6 89:18 90:12  
 92:10 92:14 99:7 103:  
 12 105:4 108:19 109:  
 14 116:15 116:15 121:  
 6 132:24 133:14 134:1  
 134:3 135:2  
 Developments  
 [3] 16:17 129:12 129:15  
 Device  
 [1] 8:23  
 Devil  
 [1] 149:9  
 Dialogue  
 [2] 51:2 121:11  
 Diaster  
 [1] 137:8  
 Dickinson  
 [3] 14:4 14:6 114:7  
 Died  
 [1] 117:22  
 Difference  
 [3] 36:12 67:5 145:3  
 Different  
 [1] 150:24

Difficult  
 [1] 7:14  
 DiGiACOMO  
 [1] 1:11  
 Digit  
 [1] 67:9  
 Diminishing  
 [1] 95:2  
 Dire  
 [1] 133:14  
 Direct  
 [4] 58:18 115:17 135:  
 20 148:3  
 Directing  
 [1] 16:4  
 Direction  
 [1] 47:10  
 Directional  
 [1] 15:23  
 Directly  
 [15] 8:22 32:24 33:6 58:  
 8 63:9 64:6 69:24 71:9  
 75:6 107:1 107:2 107:3  
 107:18 110:14 150:9  
 Director  
 [4] 74:23 80:17 99:6  
 141:13  
 Directors  
 [1] 104:16  
 Disadvantaged  
 [2] 44:8 51:11  
 Disaster  
 [1] 54:3  
 Disastrous  
 [1] 95:18  
 Disciples  
 [1] 51:11  
 Disclosure  
 [2] 68:8 83:12  
 Discrepancies  
 [1] 35:9  
 Discuss  
 [2] 124:7 146:14  
 Discussion  
 [1] 56:21  
 Discussions  
 [1] 14:15  
 Disenfranchised  
 [1] 79:5  
 Dishonor  
 [1] 83:24  
 Disintegration  
 [1] 44:15  
 Displaced  
 [2] 61:17 66:10  
 Disproportionate  
 [1] 139:24  
 Disputing  
 [1] 105:1  
 Disruption  
 [2] 101:2 139:3  
 Disruptive  
 [1] 7:21  
 Distance  
 [1] 119:11  
 Distress  
 [1] 140:25  
 Distressed  
 [1] 65:23  
 Distributed  
 [1] 65:18  
 Distribution  
 [1] 16:7  
 Distributions  
 [1] 33:3  
 District  
 [9] 10:23 10:24 17:14  
 37:5 37:7 39:9 70:14  
 126:7 131:11  
 Districts  
 [1] 127:24  
 Distrust  
 [1] 66:23

Disturb  
 [1] 4:9  
 Disturbing  
 [1] 43:22  
 Diverse  
 [2] 120:13 142:16  
 Diversity  
 [7] 19:19 19:19 35:24  
 36:2 44:2 149:6 149:12  
 Divided  
 [1] 97:14  
 Division  
 [3] 80:19 104:10 105:5  
 Dock  
 [1] 114:13  
 Dockside  
 [1] 16:18  
 Document  
 [3] 43:5 68:15 68:24  
 Dollars  
 [12] 17:24 27:6 28:4 29:  
 4 30:10 43:9 44:8 65:  
 20 95:4 95:9 95:10 144:  
 13  
 Domain  
 [2] 14:11 48:10  
 Donald  
 [4] 3:5 123:24 124:4  
 132:7  
 Done  
 [18] 12:25 15:22 25:10  
 26:9 33:16 34:16 65:21  
 76:13 76:19 80:6 84:16  
 89:12 90:25 108:15  
 110:18 110:21 132:9  
 141:19  
 Door  
 [3] 5:5 53:4 115:2  
 Doornail  
 [1] 67:8  
 Doors  
 [2] 55:1 71:8  
 Doorstep  
 [1] 53:11  
 Double  
 [1] 67:9  
 Doubles  
 [3] 111:23 118:10 119:4  
 Doubling  
 [3] 77:10 116:2 118:12  
 Doubt  
 [1] 131:11  
 Dowdall  
 [4] 3:7 129:25 130:1  
 130:2  
 Down  
 [15] 14:12 21:13 41:4  
 41:17 77:20 77:21 78:1  
 78:4 78:23 88:2 88:7  
 90:22 105:7 108:24  
 148:18  
 Downloaded  
 [1] 4:18  
 Downtown  
 [2] 102:16 109:2  
 Dr  
 [4] 29:19 93:15 93:18  
 123:6  
 Drag  
 [1] 114:21  
 Drain  
 [1] 29:4  
 Draining  
 [1] 27:20  
 Dramatic  
 [1] 113:5  
 Draw  
 [4] 15:13 17:10 131:7  
 147:1  
 Drawing  
 [2] 39:10 102:2  
 Drawn  
 [1] 130:7  
 Dress

[1] 87:13  
 Drexel  
 [3] 1:4 6:4 50:23  
 Drinking  
 [3] 23:11 108:17 109:17  
 Drive  
 [1] 43:11  
 Driven  
 [1] 65:18  
 Drivers  
 [1] 115:15  
 Driving  
 [3] 15:18 41:4 72:4  
 Drop  
 [3] 18:17 34:9 110:17  
 Dropout  
 [1] 144:8  
 Drug  
 [5] 42:19 49:18 57:13  
 57:17 111:24  
 Due  
 [3] 39:15 78:22 116:2  
 Duelling  
 [1] 12:23  
 DUIs  
 [2] 23:10 111:24  
 Dump  
 [1] 77:18  
 Duncan  
 [5] 85:12 85:19 85:22  
 86:6 93:3  
 During  
 [7] 13:13 15:6 51:23 97:  
 10 97:10 125:9 126:9  
 Duties  
 [1] 144:15  
 Duty  
 [1] 101:11  
 Dyott  
 [1] 96:15

## E

Earl  
 [2] 118:18 138:2  
 Early  
 [1] 58:4  
 Earn  
 [1] 143:14  
 Easier  
 [1] 5:7  
 Easily  
 [1] 61:15  
 East  
 [30] 10:19 22:9 24:17  
 24:18 25:1 30:8 45:14  
 63:14 81:17 86:15 87:1  
 99:5 99:6 99:8 99:9 99:  
 14 100:18 101:3 101:7  
 101:10 101:12 101:19  
 101:24 103:14 103:22  
 107:1 107:2 107:3 132:  
 4 132:11  
 Easy  
 [2] 139:19 148:3  
 Eaten  
 [1] 113:15  
 Eateries  
 [1] 28:15  
 Eclectic  
 [1] 39:10  
 Eco-friendly  
 [1] 71:6  
 Ecological  
 [1] 108:8  
 Economic  
 [44] 12:19 17:13 18:3  
 18:8 20:6 22:7 26:23  
 27:23 33:8 33:10 33:15  
 34:6 34:10 35:8 35:17  
 36:15 38:14 43:1 45:25  
 47:19 50:4 60:13 65:12  
 73:4 76:17 81:23 89:6  
 90:12 92:10 92:14 99:8  
 103:22 113:18 123:16

131:2 133:14 135:1  
 135:3 135:19 138:20  
 139:25 140:6 141:19  
 144:21  
 Economically  
 [2] 17:7 18:2  
 Economics  
 [1] 118:18  
 Economy  
 [8] 27:24 28:2 28:8 39:  
 11 47:3 50:11 60:20  
 143:4  
 Ed  
 [6] 3:4 18:19 103:2 121:  
 17 121:20 135:11  
 Edmund  
 [1] 19:22  
 Educate  
 [2] 11:12 144:14  
 Education  
 [5] 35:9 46:7 46:11 117:  
 6 144:18  
 Educational  
 [4] 33:11 71:19 71:22  
 94:18  
 Edward  
 [2] 3:9 135:10  
 Effect  
 [8] 38:4 40:15 42:7 53:  
 4 76:16 132:2 138:21  
 140:10  
 Effective  
 [1] 95:16  
 Effectively  
 [1] 15:20  
 Effects  
 [3] 12:8 61:1 61:10  
 Efficiency  
 [1] 137:1  
 Efforts  
 [2] 66:11 94:6  
 Egress  
 [2] 96:18 126:2  
 Eiding  
 [5] 3:12 145:14 145:23  
 146:4 146:5  
 Eight  
 [3] 10:22 19:9 114:10  
 Eighth  
 [1] 71:5  
 Either  
 [7] 27:10 36:10 54:18  
 74:3 74:4 97:22 137:6  
 Elected  
 [4] 6:16 24:21 25:4 80:  
 18  
 Electronic  
 [1] 8:21  
 Elegant  
 [1] 102:8  
 Elementary  
 [1] 39:3  
 Elfant  
 [1] 103:8  
 Elfant-Wissahickon  
 [1] 103:9  
 Eliminated  
 [1] 137:1  
 Eliminating  
 [1] 29:6  
 Eloquence  
 [1] 80:24  
 Elsewhere  
 [2] 14:1 88:13  
 Embezzlement  
 [2] 42:18 111:25  
 Embraced  
 [1] 31:6  
 Emergency  
 [6] 53:7 54:5 96:20 98:  
 7 137:16 140:23  
 Eminent  
 [2] 14:11 48:10  
 Emphasize

[1] 147:24  
 Empire  
 [1] 30:25  
 Employ  
 [1] 133:16  
 Employee  
 [1] 125:16  
 Employees  
 [1] 49:14 58:14 60:25  
 124:17 124:24  
 Employer  
 [1] 49:13  
 Employing  
 [1] 94:19  
 Employment  
 [11] 29:7 29:17 33:2 36:  
 3 46:3 47:4 68:7 88:4  
 142:14 146:17 149:7  
 Empower  
 [1] 36:15  
 Empowerment  
 [1] 33:10  
 En  
 [2] 60:4 60:8  
 Encompassing  
 [1] 45:16  
 Encounter  
 [1] 27:8  
 Encourage  
 [2] 45:24 47:19  
 Encouraged  
 [1] 48:18  
 Encouraging  
 [1] 46:1  
 End  
 [8] 6:22 14:22 16:10  
 107:15 121:4 121:13  
 124:18 138:1  
 Endeavors  
 [1] 134:12  
 Endowed  
 [1] 81:5  
 Endowment  
 [1] 105:17  
 Ends  
 [1] 81:11  
 Endure  
 [1] 54:7  
 Energized  
 [1] 50:12  
 Enforced  
 [1] 7:3  
 Engaged  
 [1] 36:7  
 Engagement  
 [2] 33:11 46:9  
 Engaging  
 [1] 100:2  
 Engineer's  
 [1] 15:2  
 Engineering  
 [2] 124:4 127:10  
 Engineers  
 [1] 136:12  
 English  
 [1] 130:10  
 Enhance  
 [1] 110:22  
 Enhancement  
 [2] 49:6 108:9  
 Enjoy  
 [1] 91:1  
 Enjoyment  
 [2] 91:1 108:8  
 Enrichment  
 [1] 46:14  
 Ensure  
 [2] 34:17 126:7  
 Enter  
 [1] 11:18  
 Entrance  
 [1] 73:5 94:21  
 Entertainment

[15] 11:2 26:25 27:8 29:  
 3 30:1 31:4 31:20 53:  
 15 53:17 53:23 72:17  
 76:18 89:10 101:6 132:  
 24  
 Entire  
 [1] 53:10  
 Entities  
 [1] 70:17  
 Entity  
 [2] 8:12 36:4  
 Entrance  
 [5] 27:10 39:4 43:15 55:  
 17 102:6  
 Entrepreneurs  
 [3] 34:14 34:25 35:22  
 Entrusted  
 [1] 138:7  
 Enviable  
 [1] 95:12  
 Environment  
 [2] 94:12 110:22  
 Environmental  
 [2] 108:14 108:16  
 Envy  
 [1] 11:7  
 Epitomizes  
 [1] 131:25  
 Equal  
 [1] 81:4  
 Equality  
 [1] 33:9  
 Equipment  
 [2] 98:8 126:18  
 Equity  
 [2] 35:17 134:23  
 Erase  
 [1] 95:16  
 Erected  
 [2] 98:2 139:17  
 Erosion  
 [1] 26:16  
 Error  
 [1] 92:21  
 Especially  
 [5] 77:17 117:11 136:  
 16 143:16 146:21  
 Esquire  
 [1] 96:8  
 Essence  
 [1] 91:15  
 Essential  
 [3] 6:6 52:18 94:16  
 Established  
 [5] 37:9 58:20 70:7 101:  
 24 102:18  
 Establishing  
 [4] 51:11 56:23 93:24  
 94:15  
 Establishment  
 [4] 71:25 73:5 93:23 94:  
 7  
 Estate  
 [4] 21:15 86:22 122:6  
 123:7  
 Estimated  
 [3] 18:23 31:10 113:12  
 Estimates  
 [2] 116:7 118:23  
 Ethnic  
 [1] 113:19  
 Evaluate  
 [1] 15:20  
 Evaluating  
 [1] 70:1  
 Evening  
 [2] 58:6 115:3  
 Evenings  
 [1] 114:12  
 Evenly  
 [1] 65:18  
 Event  
 [3] 62:25 114:15 114:23

Eventual  
 [1] 109:5  
 Eventually  
 [2] 17:10 56:15  
 Everywhere  
 [2] 67:7 91:21  
 Evidence  
 [1] 152:2  
 Evident  
 [1] 104:2  
 Evidentiary  
 [2] 4:13 4:20  
 Evolve  
 [1] 46:22  
 Evolved  
 [1] 46:23  
 Exact  
 [2] 19:12 102:23  
 Examine  
 [1] 103:20  
 Examines  
 [1] 65:11  
 Example  
 [2] 79:14 95:12  
 Exceed  
 [1] 42:11  
 Excellent  
 [1] 94:18  
 Exception  
 [1] 69:1  
 Excerpt  
 [1] 65:25  
 Excessively  
 [4] 38:6 41:20 43:8 44:  
 17  
 Excitement  
 [1] 48:17  
 Exciting  
 [1] 27:8  
 Exclusion  
 [1] 88:3  
 Executive  
 [4] 71:2 74:23 134:6  
 141:13  
 Exempt  
 [1] 79:18  
 Exercised  
 [1] 11:9  
 Exerts  
 [1] 65:10  
 Exhibits  
 [1] 26:1  
 Exist  
 [3] 29:13 36:6 106:2  
 Existing  
 [8] 16:13 16:23 20:10  
 22:24 29:3 31:8 96:21  
 136:19  
 Exists  
 [1] 136:14  
 Exit  
 [3] 16:4 16:12 56:14  
 Exits  
 [1] 137:22  
 Expand  
 [2] 116:16 147:10  
 Expanded  
 [4] 49:19 53:23 55:9  
 109:4  
 Expect  
 [5] 7:17 58:5 61:21 92:  
 19 137:7  
 Expectation  
 [1] 137:11  
 Expectations  
 [2] 66:16 66:19  
 Expected  
 [3] 63:5 66:17 94:1  
 Expects  
 [1] 7:4  
 Expedite  
 [1] 125:5  
 Expenses

[1] 94:7  
 Experience  
 [8] 13:20 31:17 31:21  
 54:15 57:12 57:16 98:  
 16 137:15  
 Experienced  
 [1] 56:9  
 Experiencing  
 [1] 22:14  
 Expert  
 [1] 103:3  
 Explain  
 [2] 105:14 136:2  
 Explained  
 [1] 105:10  
 Explicit  
 [1] 141:25  
 Exploding  
 [1] 108:18  
 Exponential  
 [1] 94:24  
 Exposure  
 [1] 46:13  
 Express  
 [4] 6:18 10:25 48:12  
 121:20  
 Expressed  
 [1] 52:17  
 Expressions  
 [1] 7:11  
 Expressway  
 [2] 130:18 130:23  
 Extend  
 [1] 129:7  
 Extended  
 [2] 60:12 112:7  
 Extends  
 [1] 10:18  
 Extension  
 [1] 130:19  
 Extensive  
 [2] 60:14 128:10  
 Extent  
 [1] 21:7  
 Extra  
 [3] 61:3 80:11 112:17  
 Extract  
 [1] 28:11  
 Extras  
 [1] 8:14  
 Extreme  
 [2] 5:21 6:1  
 Extremely  
 [5] 15:11 48:18 116:19  
 127:25 143:10  
 Eye  
 [2] 15:2 82:10

**F**

Fabric  
 [2] 46:5 66:7  
 Face  
 [3] 16:3 30:4 73:2  
 Facets  
 [1] 35:2  
 Facilitate  
 [1] 68:19  
 Facilities  
 [5] 30:22 41:5 131:14  
 146:22 149:3  
 Facility  
 [8] 6:5 16:9 98:2 124:  
 17 125:24 126:15 131:  
 20 146:24  
 Fact  
 [11] 33:20 35:4 87:13  
 100:21 100:24 102:5  
 133:23 134:14 136:6  
 147:12 147:15  
 Factors  
 [4] 23:2 30:2 30:23 91:  
 11  
 Factory

[2] 87:14 131:10  
 Faculty  
 [1] 71:4  
 Fail  
 [1] 42:4  
 Fails  
 [1] 140:9  
 Fair  
 [3] 11:15 33:22 34:19  
 Fairly  
 [1] 77:2  
 Fairmont  
 [1] 107:24  
 Fairs  
 [1] 33:2  
 Fall  
 [3] 40:11 61:15 132:17  
 Falls  
 [26] 11:12 24:17 24:19  
 25:1 30:8 63:14 81:18  
 86:15 87:1 99:6 99:6  
 99:8 99:10 99:10 99:15  
 100:18 101:3 101:7  
 101:10 101:13 101:19  
 101:24 103:14 103:22  
 132:4 132:11  
 Families  
 [15] 18:7 34:2 35:10 36:  
 16 61:5 61:9 61:12 70:  
 8 88:15 117:17 119:7  
 138:10 138:21 140:24  
 146:7  
 Family  
 [11] 14:15 20:14 26:16  
 34:3 37:11 61:12 116:  
 14 119:25 120:1 120:3  
 140:13  
 Family-owned  
 [1] 20:14  
 Famous  
 [1] 75:15  
 Far  
 [10] 19:12 67:11 73:8  
 105:1 105:3 106:2 109:  
 3 143:25 144:19 149:16  
 Fashion  
 [1] 126:3  
 Fast  
 [1] 14:7  
 Faster  
 [1] 114:19  
 Father  
 [2] 92:8 138:5  
 Fathers  
 [2] 80:22 83:18  
 Fathom  
 [1] 84:14  
 Faulty  
 [1] 14:2  
 Favor  
 [2] 50:15 66:11  
 Favorite  
 [1] 92:14  
 Fear  
 [2] 22:8 112:21  
 Fearful  
 [1] 81:1  
 Feasible  
 [1] 37:17  
 Federal  
 [1] 14:22  
 Federally  
 [1] 64:22  
 Federation  
 [1] 32:18  
 Fee  
 [1] 68:8  
 Feedback  
 [2] 51:3 89:13  
 Feeding  
 [1] 57:25  
 Fees  
 [1] 83:14  
 Feet

[9] 17:5 39:1 39:21 39:  
 22 77:24 101:20 111:  
 17 123:13 123:15  
 Fell  
 [1] 102:22  
 Fellow  
 [2] 10:7 127:1  
 Felt  
 [2] 52:25 66:25  
 Female  
 [1] 55:23  
 Fencing  
 [1] 94:10  
 Fernhill  
 [2] 91:1 130:22  
 Ferocious  
 [1] 82:10  
 Festival  
 [1] 81:25  
 Few  
 [9] 43:13 55:3 65:10 75:  
 25 82:7 86:3 89:13 92:  
 14 123:3  
 Field  
 [1] 17:9  
 Fight  
 [1] 14:20  
 Figure  
 [2] 13:12 14:16  
 Figures  
 [3] 13:15 67:16 69:3  
 Filed  
 [3] 30:20 30:25 31:10  
 Finally  
 [7] 9:12 15:8 23:20 72:  
 10 92:12 126:18 132:2  
 140:13  
 Financial  
 [8] 16:2 30:15 31:13 36:  
 7 42:22 58:18 104:4  
 140:13  
 Findings  
 [3] 18:20 103:3 122:7  
 Finish  
 [2] 65:3 129:1  
 Fire  
 [2] 67:2 80:25  
 Firms  
 [3] 133:24 142:22 149:  
 15  
 First  
 [24] 6:24 10:2 12:2 12:  
 10 14:8 20:13 26:23 39:  
 5 51:23 52:9 55:4 56:  
 17 57:3 68:8 87:13 93:  
 15 99:18 101:25 111:  
 16 112:12 120:6 120:6  
 128:4 146:19  
 Firsthand  
 [1] 54:18  
 Fishing  
 [1] 75:10  
 Fishtown  
 [4] 75:3 127:5 127:6  
 129:16  
 Fit  
 [1] 55:11  
 Five  
 [7] 13:9 18:20 21:4 56:  
 6 67:12 103:3 127:19  
 Fix  
 [1] 106:19  
 Fixed  
 [1] 95:1  
 Fixture  
 [3] 60:10 62:16 64:21  
 Flashed  
 [1] 125:8  
 Flee  
 [1] 113:3  
 Fleet  
 [2] 125:17 126:3  
 Floor  
 [2] 80:13 123:14  
 Floors

[1] 109:5  
Flow  
[5] 15:22 97:25 124:10  
125:5 125:14  
Flying  
[1] 127:11  
Focus  
[2] 2:18 52:20 147:11  
Focused  
[1] 151:2  
Focusing  
[2] 33:9 65:14  
Folks  
[1] 120:18  
Follow  
[1] 44:10  
Followed  
[1] 103:10  
Followers  
[1] 82:14  
Following  
[4] 5:21 45:21 67:1 106:21  
Follows  
[1] 132:12  
Food  
[2] 16:7 58:21  
Foot  
[2] 51:24 130:7  
Football  
[1] 17:9  
Footing  
[1] 33:23  
Force  
[6] 13:10 69:21 80:24  
109:4 133:17 146:14  
Forced  
[1] 115:15  
Forces  
[1] 136:21  
Foresee  
[1] 56:25  
Forever  
[4] 5 130:25  
forgetting  
[1] 82:15  
Forgiven  
[1] 17:1  
Form  
[3] 68:8 81:10 81:14  
Formed  
[2] 10:25 132:25  
Former  
[5] 31:2 67:3 80:21 117:10 134:6  
Formidable  
[1] 150:20  
Forming  
[1] 81:22  
Formula  
[1] 136:3  
Forward  
[4] 25:20 50:7 72:23  
106:6  
Foundation  
[9] 45:5 45:7 46:20 46:23 47:12 47:23 81:13  
134:17 134:18  
Foundations  
[2] 134:9 134:14  
Founded  
[3] 32:17 45:9 108:10  
Founding  
[2] 80:22 83:18  
Four  
[6] 24:16 30:12 34:3 37:16 119:23 127:19  
Fourth  
[2] 6:10 106:17  
[2] 25:3 125:6 126:11  
126:14  
Foxwoods

[69] 11:3 12:1 12:7 12:24 13:12 14:4 14:24 15:8 15:10 16:2 17:5 18:10 18:22 19:11 20:25 21:17 21:23 22:21 24:2 37:10 37:13 37:21 37:24 38:3 38:16 38:20 39:25 40:12 40:16 41:11 41:16 41:20 41:24 42:11 42:12 43:23 44:14 44:17 44:19 106:21 106:24 107:9 111:5 111:6 112:5 113:11 114:3 115:2 116:7 117:1 117:8 118:2 118:3 119:20 121:21 122:10 122:12 122:18 122:20 123:2 123:9 123:11 123:13 123:16 123:19 135:24 136:3 136:9 143:8  
Foxwoods'  
[4] 14:1 16:15 116:4 137:13  
Fraction  
[2] 94:4 140:7  
Fragile  
[1] 101:9  
Frame  
[2] 65:14 126:9  
Frankford  
[3] 76:5 76:9 78:2  
Frankness  
[1] 86:24  
Fred  
[1] 55:7  
Free  
[1] 58:2  
Freed  
[1] 31:11  
Frenhill  
[1] 71:14  
Frequently  
[2] 52:6 139:10  
Friday  
[2] 114:11 114:11  
Friendly  
[1] 23:13  
Friends  
[3] 71:14 87:15 116:14  
Front  
[10] 8:22 12:6 13:22 14:4 14:5 41:17 55:17 115:1 115:19 116:3  
Fruit  
[1] 91:17  
Frustration  
[2] 66:25 68:17  
Full  
[2] 9:11 83:12  
Fully  
[4] 54:11 82:19 83:10 152:2  
Functional  
[1] 144:6  
Fund  
[3] 56:23 59:10 134:23  
Fundamental  
[1] 57:14  
Funded  
[1] 64:22  
Funding  
[1] 94:8  
Funds  
[1] 140:17  
Funnel  
[1] 40:13  
Furnished  
[1] 4:24  
Furniture  
[1] 28:18  
Furthest  
[1] 83:8  
Future

[12] 9:8 22:1 36:16 44:11 52:17 55:22 76:21 110:25 130:15 131:9 131:16 144:24

**G**

Gain  
[5] 21:2 22:23 44:14 69:15 97:19  
Gamble  
[5] 27:14 33:21 53:18 53:25 82:16  
Gambled  
[1] 117:21  
Gambler  
[1] 118:22  
Gamblers  
[5] 27:15 57:4 57:10 118:9 131:7  
Gambling  
[58] 13:9 23:11 24:12 28:3 44:10 51:1 53:22 57:5 57:10 58:15 61:11 63:1 63:21 63:22 64:24 65:12 65:19 66:12 66:15 66:16 67:25 68:2 69:7 75:23 76:7 82:3 82:21 84:15 105:24 109:17 109:23 110:2 110:20 111:23 117:23 118:10 118:14 118:16 118:24 118:25 119:3 119:5 119:7 119:20 120:19 120:20 138:25 139:1 139:2 139:2 139:3 139:6 139:8 139:10 139:13 140:10 140:12 146:15  
Game  
[4] 92:18 92:22 92:24 114:23  
Games  
[2] 28:5 109:5  
Gaming  
[68] 1:1 4:5 5:13 5:17 6:11 6:12 6:14 10:6 13:10 19:3 25:5 27:2 27:5 27:12 27:15 27:23 30:3 31:22 32:11 33:12 33:17 34:4 34:12 34:20 35:12 35:19 35:25 36:7 45:1 50:23 51:3 52:3 52:8 52:9 52:22 54:8 56:7 56:15 57:20 58:17 58:25 60:1 63:7 72:25 78:14 80:15 83:17 83:21 84:19 85:24 93:20 104:19 106:17 105:18 106:20 109:6 113:25 123:13 127:1 138:7 138:16 140:5 141:17 144:12 146:10 146:14 148:5 150:3  
Gap  
[1] 35:8  
Gapped  
[1] 88:5  
Garbage  
[1] 113:7  
Garden  
[4] 108:1 108:24 109:20 129:16  
Gardens  
[1] 94:12  
Garishly  
[1] 130:24  
Gas  
[1] 126:13  
Gehad  
[2] 3:13 145:14  
General  
[4] 8:7 47:5 98:8 120:20  
Generally  
[2] 22:16 57:7  
Generate  
[3] 15:25 143:20 148:24

Generated  
[4] 16:8 65:20 73:4 144:12  
Generation  
[3] 119:21 144:23 145:2  
Generators  
[1] 12:3  
Gentleman  
[2] 65:8 151:11  
Gentlemen  
[3] 11:6 24:1 70:17  
George  
[1] 80:21  
Germantown  
[4] 81:18 87:2 130:3 132:4  
Giant  
[1] 130:23  
Gillen  
[1] 123:6  
Gina  
[3] 2:18 99:1 99:5  
Girard  
[4] 76:1 76:2 76:9 77:18  
Girlfriend  
[1] 68:16  
Given  
[8] 5:6 12:3 23:1 34:7 48:9 56:23 73:7 94:22  
Glass  
[1] 55:18  
Gleam  
[1] 15:2  
Glitzy  
[1] 27:8  
Glorify  
[1] 51:9  
Glossed  
[1] 143:1  
Goal  
[1] 36:2  
Goals  
[4] 35:23 45:21 46:19 47:22  
God  
[10] 9:23 24:4 51:9 51:20 59:21 82:18 85:18 93:12 141:8 145:19  
Goodman  
[2] 19:4 29:19  
Goodwin  
[3] 2:4 19:1 19:2  
Gooppelt  
[1] 3:4  
Goppelt  
[7] 18:19 103:2 121:17 121:18 121:20 123:23 123:25  
Gospel  
[2] 51:10 51:15  
Governed  
[1] 81:9  
Government  
[10] 6:17 34:23 47:5 66:24 80:23 81:8 81:10 81:13 82:4 103:2  
Governor  
[1] 79:12  
Grace  
[2] 51:20 82:18  
Grade  
[1] 71:5  
Gradual  
[1] 44:15  
Graduate  
[3] 127:13 129:2 133:13  
Graduating  
[1] 144:4  
Graham  
[4] 2:24 113:23 113:24 114:1  
Grand  
[2] 122:13 123:14

Grandmother  
[2] 119:22 120:3  
Granted  
[1] 31:25  
Grapple  
[1] 11:23  
Great  
[9] 11:11 60:23 68:5 80:4 84:16 101:6 108:3 138:16 143:23  
Greatest  
[1] 34:11  
Greatly  
[2] 76:22 93:22  
Green  
[4] 8:24 44:18 108:11 125:13  
Greeted  
[1] 55:23  
Greetings  
[1] 62:12  
Greg  
[2] 2:11 62:12  
Grew  
[1] 87:15  
Gridlock  
[6] 13:17 13:20 40:7 98:16 137:14 137:16  
Grinols  
[1] 118:18  
Grossly  
[2] 13:1 38:3  
Group  
[4] 63:21 131:24 141:4 147:2  
Groups  
[17] 6:16 6:21 8:3 8:5 19:9 35:1 44:5 48:6 71:14 82:24 82:25 88:3 89:12 93:25 105:2 139:21 139:22  
Growing  
[3] 22:13 59:10 100:22  
Grown  
[1] 117:17  
Growth  
[12] 32:22 36:15 40:22 44:6 44:11 45:25 65:18 71:17 73:4 89:8 126:19 143:5  
Guarantee  
[1] 137:14  
Guaranteed  
[1] 131:7  
Guard  
[1] 55:18  
Guess  
[1] 121:7  
Guide  
[1] 50:15  
Guideline  
[1] 34:2

**H**

Half  
[7] 17:9 17:23 19:17 114:10 115:24 131:5 149:24  
Hail  
[1] 19:18  
Hallwatch  
[2] 18:19 21:21  
Hallwatch.org  
[2] 42:9 122:7  
Hallway  
[1] 9:15  
Halt  
[1] 22:1  
Hand  
[9] 9:19 12:16 23:11 23:11 29:25 69:17 85:14 141:5 145:14  
Hand-picked

[1] 12:16  
Handful  
[1] 119:6  
Handicapped  
[1] 97:8  
Handle  
[3] 116:12 126:1 142:17  
Handling  
[1] 113:2  
Handout  
[1] 78:25  
Hands  
[2] 93:8 145:16  
Happiness  
[3] 81:7 81:16 81:21  
Happy  
[1] 101:8  
Hard  
[1] 6:6  
Hardly  
[1] 54:16  
Hardware  
[1] 28:18  
Harm  
[2] 11:18 137:8  
Harrah's  
[2] 52:5 52:10  
Haste  
[1] 110:5  
Haul  
[1] 125:17  
Haves  
[1] 88:23  
Hawthorne  
[2] 37:6 39:13  
Hazlett  
[3] 1:16 6:3 152:7  
Head  
[2] 130:11 140:11  
Headhouse  
[3] 10:24 37:4 39:9  
Headquartered  
[1] 51:8  
Heads  
[1] 26:12  
Health  
[7] 15:7 18:9 38:14 61:19 61:22 104:15 105:15  
Health-related  
[1] 131:13  
Healthcare  
[2] 35:10 46:7  
Healy  
[4] 3:5 123:24 124:3 124:4  
Hear  
[4] 7:18 26:20 74:25 105:22  
Heard  
[11] 7:16 8:20 42:8 54:18 56:21 77:15 78:21 127:21 141:21 143:7 149:6  
Hearing  
[29] 4:1 4:5 4:17 4:24 5:3 5:12 5:16 6:5 6:7 6:8 6:20 6:21 7:1 7:1 7:22 7:22 9:8 9:10 9:12 50:15 68:2 74:11 85:9 85:10 145:10 151:6 151:9 151:14 151:19  
Hearings  
[9] 1:2 4:14 4:17 6:11 6:15 9:8 74:17 80:1 93:10  
Heart  
[3] 14:10 39:20 130:21  
Heath-wrenching  
[1] 14:14  
Heated  
[1] 87:5  
Heating  
[1] 131:14  
Heavily

[1] 16:11  
**Heed**  
 [1] 26:4  
**Heightened**  
 [1] 64:23  
**Help**  
 [1] 9:23 11:23 50:15  
 [2] 61:5 78:15 80:7  
 [3] 73:12 141:8 142:19 145:19  
**Helped**  
 [1] 67:10  
**Helping**  
 [2] 81:24 105:24  
**Henderson**  
 [1] 122:3  
**Henry**  
 [8] 24:25 63:8 82:4 84:3 99:25 100:3 102:6 130:13  
**Hereby**  
 [1] 152:1  
**High**  
 [12] 27:25 34:8 34:9 38:7 52:15 65:22 117:5 125:11 125:14 131:22 144:8 146:17  
**High-rise**  
 [1] 16:17  
**Higher**  
 [5] 69:6 70:19 112:16 124:15 124:18  
**Highest**  
 [2] 13:8 23:3  
**Highlight**  
 [1] 48:24  
**Highway**  
 [7] 14:13 15:9 27:11 41:3 90:25 97:15 137:6  
**Highways**  
 [2] 14:21 112:9  
**Hill**  
 [7] 19:24 37:4 39:5 39:10 66:15 106:16 107:4 116:6 162:7  
**Hinton**  
 [5] 2:8 44:24 44:25 45:3 50:18  
**Hippinstall**  
 [1] 87:12  
**Hire**  
 [4] 142:11 142:12 143:13 150:8  
**Hired**  
 [1] 150:16  
**Hispanics**  
 [1] 43:25  
**Historic**  
 [15] 19:17 38:9 38:21 43:16 75:16 80:4 111:14 120:22 127:14 127:16 127:22 127:23 127:24 127:25 133:3  
**Historical**  
 [4] 63:17 81:24 121:1 121:8  
**Historically**  
 [2] 17:6 37:8  
**History**  
 [6] 19:15 36:10 39:19 131:11 145:1 147:5  
**Hit**  
 [2] 23:22 29:17  
**Hits**  
 [1] 92:23  
**Hitter**  
 [1] 10:13  
**Hitters**  
 [1] 10:13  
**Words**  
 [1] 5:19  
**Word**  
 [1] 142:4

**Holders**  
 [1] 31:7  
**Hollingsworth**  
 [1] 67:2  
**Home**  
 [28] 35:3 37:18 39:14 39:17 39:23 41:19 42:10 45:17 45:24 49:15 60:22 62:14 63:2 64:6 64:7 92:24 102:21 109:8 109:21 109:24 114:9 121:23 122:2 123:3 123:9 130:20 131:2 131:4  
**Homebound**  
 [1] 70:16  
**Homeless**  
 [3] 56:3 57:22 59:3  
**Homelessness**  
 [1] 56:20  
**Homeowner**  
 [1] 88:8  
**Homeowners**  
 [3] 42:24 66:1 102:14  
**Homeownership**  
 [1] 49:12  
**Homes**  
 [18] 14:17 17:19 17:23 18:6 25:6 39:22 42:5 70:4 94:11 102:7 102:20 110:17 112:1 117:21 122:10 122:12 123:4 132:15  
**Honest**  
 [1] 72:14  
**Honesty**  
 [1] 92:9  
**Honor**  
 [1] 83:18  
**Honorable**  
 [2] 45:1 138:13  
**Honored**  
 [2] 84:5 85:1  
**Hood**  
 [1] 67:24  
**Hope**  
 [11] 35:15 50:14 55:22 60:25 66:12 78:14 79:10 83:15 91:13 99:21 113:19  
**Hopelessly**  
 [1] 82:14  
**Hoping**  
 [1] 77:12  
**Horrendous**  
 [1] 78:24  
**Horror**  
 [1] 14:12  
**Horse**  
 [1] 138:6  
**Horses**  
 [1] 138:7  
**Hospital**  
 [3] 82:2 104:21 132:18  
**Hospitality**  
 [1] 31:22  
**Hospitals**  
 [1] 54:5  
**Hot**  
 [2] 58:2 111:9  
**Hotel**  
 [2] 29:3 30:19  
**Hotels**  
 [2] 31:3 123:12  
**Hotlines**  
 [1] 25:11  
**Hour**  
 [3] 97:10 97:23 114:11  
**Hours**  
 [4] 61:5 97:10 111:10 136:13  
**House**  
 [7] 77:24 77:24 79:7 115:19 116:3 128:23

130:24  
**Housed**  
 [1] 131:15  
**Household**  
 [4] 38:17 39:7 140:11 140:12  
**Housekeeping**  
 [1] 4:7  
**Houses**  
 [5] 77:22 88:6 88:7 102:8 111:16  
**Housing**  
 [17] 26:17 33:1 45:22 45:23 49:13 60:13 64:22 66:6 70:9 70:12 86:8 86:9 86:11 88:6 88:18 89:8 101:7  
**Houston**  
 [1] 133:21  
**Huge**  
 [5] 14:2 122:14 128:13 129:14 129:14  
**Human**  
 [3] 59:2 71:16 131:23  
**Humanitarian**  
 [1] 94:6  
**Hundred**  
 [1] 25:6  
**Hundreds**  
 [2] 128:24 128:25  
**Hunting**  
 [3] 81:17 91:5 126:14  
**Husband**  
 [1] 109:8

|

**I-95**  
 [16] 14:4 14:5 14:9 16:3 17:2 21:13 22:10 22:10 40:17 41:16 77:19 78:8 97:13 97:23 114:18 136:7  
**Idea**  
 [1] 82:3  
**Ideas**  
 [1] 106:19  
**Identified**  
 [1] 46:6  
**Idly**  
 [1] 14:18  
**Ignore**  
 [1] 69:25  
**Il**  
 [3] 5:14 35:14 124:19  
**Ill**  
 [1] 1:12  
**IKEA**  
 [1] 13:18  
**Ill-equipped**  
 [1] 139:25  
**Illinois**  
 [2] 15:15 118:19  
**Illustrates**  
 [1] 68:24  
**Image**  
 [1] 137:9  
**Imagine**  
 [2] 149:18 149:19  
**Imam**  
 [1] 82:12  
**Immediate**  
 [2] 47:9 82:12  
**Immediately**  
 [1] 63:3  
**Impact**  
 [57] 11:13 12:19 15:21 17:13 21:15 22:8 26:23 27:24 34:13 37:13 38:3 38:10 38:13 38:23 40:6 43:11 43:12 48:11 52:22 53:6 65:11 69:22 76:22 83:9 100:6 101:22 102:3 102:10 102:23 103:1 103:14 103:20

105:20 108:16 110:15 110:24 111:7 111:8 112:19 112:21 113:17 117:11 117:23 122:13 122:18 123:2 128:2 128:13 128:20 135:2 141:20 141:23 146:16 148:3 149:7 149:15 150:23  
**Impacted**  
 [7] 11:21 47:14 51:3 57:1 93:22 127:18 150:19  
**Impacting**  
 [2] 96:21 138:16  
**Impacts**  
 [7] 16:12 21:5 41:12 41:13 73:20 135:19 140:4  
**Impartial**  
 [1] 11:15  
**Impediment**  
 [1] 76:10  
**Implementation**  
 [1] 94:18  
**Implemented**  
 [1] 136:15  
**Implications**  
 [1] 38:19  
**Imply**  
 [1] 38:18  
**Implying**  
 [1] 132:12  
**Importance**  
 [2] 71:20 147:25  
**Important**  
 [10] 13:24 54:15 62:24 64:15 67:14 71:19 89:12 128:3 128:15 147:21  
**Importantly**  
 [5] 30:17 70:5 96:20 142:14 147:8  
**Impossible**  
 [1] 78:12  
**Improve**  
 [2] 45:19 61:7  
**Idea**  
 [2] 47:7 61:6  
**Improvement**  
 [4] 48:20 48:25 49:24 94:9  
**Improvements**  
 [3] 136:15 136:16 136:24  
**Improving**  
 [1] 46:11  
**Inaccessible**  
 [1] 108:6  
**Inaccuracies**  
 [1] 103:23  
**Inaccurate**  
 [1] 22:4  
**Inadequate**  
 [1] 112:22  
**Inc**  
 [2] 30:20 31:4  
**Incapable**  
 [1] 27:1  
**Incidents**  
 [1] 118:4  
**Incline**  
 [1] 64:19  
**Include**  
 [8] 16:16 36:1 36:4 43:13 48:25 120:9 134:11 135:23  
**Included**  
 [2] 4:12 31:6  
**Includes**  
 [4] 37:4 127:9 134:10 139:6  
**Including**  
 [10] 7:7 16:17 20:1 30:16 42:21 43:24 46:7 57:5 71:14 107:4  
**Income**

[17] 18:1 22:5 28:4 35:3 38:17 39:7 44:6 52:22 61:12 66:1 66:4 95:1 95:2 120:11 133:9 133:10 140:12  
**Incomplete**  
 [1] 112:22  
**Incorporated**  
 [2] 45:9 72:17  
**Incorporating**  
 [1] 44:2  
**Increase**  
 [22] 23:10 23:17 39:14 41:22 41:25 42:16 43:6 44:4 66:2 72:2 98:10 98:12 103:15 109:1 111:13 113:5 114:10 116:8 116:13 124:11 131:5 138:23  
**Increased**  
 [9] 21:9 23:12 49:16 55:12 56:20 57:23 57:25 60:20 139:9  
**Increases**  
 [5] 43:3 59:9 94:2 94:24 111:24  
**Increasing**  
 [8] 16:11 42:1 45:22 46:3 53:17 95:1 112:7 123:9  
**Increasingly**  
 [1] 47:4  
**Indeed**  
 [2] 25:23 32:2  
**Independence**  
 [2] 19:18 81:3  
**Independent**  
 [1] 71:17  
**Indians**  
 [1] 75:15  
**Indicate**  
 [3] 53:21 64:3 102:20  
**Indicates**  
 [1] 8:25  
**Indirectly**  
 [2] 33:1 33:7  
**Individual**  
 [9] 6:15 20:13 93:5 96:3 106:14 127:5 129:20 130:4 148:18  
**Individuals**  
 [8] 6:21 8:4 8:7 89:20 93:6 112:2 120:12 147:3  
**Industrial**  
 [3] 16:9 45:16 46:2  
**Industries**  
 [2] 16:13 95:9  
**Industry**  
 [14] 31:22 33:12 33:17 33:19 34:5 52:24 56:15 66:24 109:7 134:19 140:5 140:20 141:1 149:18  
**Inevitable**  
 [1] 42:20  
**Inevitably**  
 [1] 139:23  
**Inexperienced**  
 [1] 61:17  
**Inflow**  
 [1] 16:19  
**Influence**  
 [1] 19:25  
**Influx**  
 [1] 117:17  
**Inform**  
 [1] 48:5  
**Information**  
 [1] 26:1 48:9 58:3 63:2 90:10 99:16 106:8 150:5 150:7 150:9 150:15  
**Infrastructure**

[2] 23:18 90:20  
**Ingress**  
 [2] 96:18 126:2  
**Inhabited**  
 [1] 66:7  
**Initial**  
 [1] 29:9  
**Initiative**  
 [1] 45:10  
**Initiatives**  
 [2] 25:2 63:7  
**Injuries**  
 [1] 137:18  
**Injury**  
 [1] 83:4  
**Injustice**  
 [2] 53:10 84:16  
**Inner**  
 [1] 132:3  
**Input**  
 [15] 1:2 4:5 4:14 5:12 6:7 6:8 6:11 6:25 84:19 104:14 105:3 105:6 145:10 151:5 151:9  
**Inside**  
 [2] 5:3 7:1  
**Insist**  
 [1] 7:5  
**Inspired**  
 [1] 120:15  
**Instead**  
 [3] 13:23 28:15 102:12  
**Institute**  
 [1] 81:12  
**Instituted**  
 [1] 81:8  
**Institution**  
 [3] 20:18 71:22 134:7  
**Institution**  
 [1] 46:15  
**Insurance**  
 [1] 68:16  
**Integral**  
 [1] 32:20  
**Integrity**  
 [4] 30:16 31:17 92:9 104:2  
**Intend**  
 [2] 74:15 137:24  
**Intended**  
 [1] 130:15  
**Intense**  
 [1] 30:22  
**Interactions**  
 [1] 73:7  
**Interchange**  
 [1] 78:8  
**Interest**  
 [5] 25:13 31:8 34:4 52:21 63:7  
**Interested**  
 [4] 7:17 83:3 90:6 109:16  
**Interesting**  
 [3] 64:2 87:20 150:11  
**International**  
 [1] 51:7  
**Interrupted**  
 [1] 7:19  
**Intersection**  
 [1] 108:1  
**Interstate**  
 [2] 15:3 15:9  
**Intoxicated**  
 [1] 72:4  
**Introducing**  
 [1] 42:16  
**Introduction**  
 [3] 28:16 51:6 141:17  
**Invest**  
 [2] 50:2 50:3  
**Invested**  
 [2] 20:14 28:4

Investigations  
 [1] 32:1  
 Investment  
 [5] 47:8 49:1 49:2 89:  
 22 134:8  
 Investments  
 [49:2 86:22  
 gorated  
 [1] 60:20  
 Invite  
 [1] 53:11  
 Invited  
 [1] 130:23  
 Invites  
 [1] 137:8  
 Involving  
 [1] 9:14  
 Iraq  
 [1] 127:12  
 Ironic  
 [1] 69:22  
 Ironically  
 [1] 66:9  
 Irreparable  
 [1] 15:7  
 Irresponsible  
 [1] 81:2  
 Irritability  
 [1] 139:11  
 IRS  
 [1] 134:7  
 Island  
 [1] 112:11  
 Isolated  
 [1] 87:25  
 Isolation  
 [1] 88:2  
 Issue  
 [8] 39:12 52:21 101:25  
 124:7 124:9 138:22  
 141:16 147:10  
 Issued  
 [1] 52:5 52:10  
 Issues  
 [1] 23:10 26:19 37:15  
 43:23 53:2 53:6 57:5  
 73:1 93:21 127:6 135:  
 18  
 Italian  
 [1] 119:21  
 Items  
 [1] 92:15  
 Itself  
 [2] 62:25 144:24

**J**  
 Jail  
 [1] 144:3  
 Jails  
 [1] 42:21  
 January  
 [1] 12:25  
 JEFFREY  
 [1] 1:12  
 Jersey  
 [2] 20:20 65:13  
 Jim  
 [3] 2:24 113:23 113:25  
 Jimmy  
 [1] 138:3  
 Job  
 [10] 11:22 33:1 46:11  
 48:10 49:11 61:16 87:  
 13 133:5 142:3 147:13  
 Joblessness  
 [2] 88:17 132:16  
 Jobs  
 [44] 12:4 29:6 33:23 46:  
 47:18 49:4 61:5 61:8  
 65:20 68:3 68:4  
 68:10 68:11 68:19  
 68:22 68:24 68:25 69:4  
 69:8 69:10 76:15 83:14

83:16 88:12 91:25 91:  
 25 126:19 132:14 144:  
 13 144:19 146:19 147:  
 7 147:9 147:12 147:14  
 147:16 147:21 148:23  
 150:1 150:19 150:22  
 150:24  
 Joel  
 [1] 100:1  
 John  
 [5] 3:10 3:11 138:13  
 141:3 141:12  
 Johnson  
 [5] 85:12 85:19 85:22  
 86:6 93:3  
 Johnson-Duncan  
 [6] 2:15 85:12 85:19 85:  
 22 86:6 93:3  
 Join  
 [2] 5:9 61:17  
 Joined  
 [1] 32:6  
 Jones  
 [1] 67:23  
 Jose  
 [1] 51:8  
 JOSEPH  
 [1] 1:12  
 Jr  
 [3] 2:8 3:5 45:3  
 Judge  
 [3] 138:14 138:18 141:3  
 Julie  
 [6] 2:5 2:12 24:8 24:14  
 70:24 71:1  
 July  
 [1] 129:8  
 Jump  
 [1] 138:1  
 Juncture  
 [1] 97:15  
 June  
 [3] 4:20 55:5 137:25  
 Justice  
 [1] 113:14  
 Justified  
 [1] 84:14

**K**  
 Kane  
 [1] 6:3  
 Kansas  
 [1] 51:14  
 Kathleen  
 [2] 2:25 116:23  
 Kathryn  
 [2] 101:16 101:18  
 Kathy  
 [2] 21:24 116:25  
 Kathryn  
 [1] 2:19  
 Keefe  
 [2] 2:21 106:13  
 Keen  
 [1] 52:21  
 Keenze  
 [4] 2:19 101:16 101:17  
 101:18  
 Keep  
 [6] 61:8 101:9 104:23  
 109:18 143:12 151:2  
 Kelley  
 [3] 2:21 106:12 106:13  
 Kenneth  
 [2] 1:13 5:23  
 Kensington  
 [4] 74:23 75:1 75:3 127:  
 7  
 Kept  
 [1] 54:10  
 Kernodle  
 [1] 134:18  
 Kevin

[1] 123:6  
 Key  
 [3] 26:19 30:2 31:22  
 Keystone  
 [7] 26:11 26:25 31:19  
 31:25 83:20 90:19 124:  
 8  
 Kid  
 [1] 91:21  
 Kids  
 [2] 64:8 64:8  
 Kill  
 [1] 22:2  
 Kind  
 [8] 79:11 86:2 87:20 87:  
 24 91:9 91:11 105:6  
 121:5  
 Kindergarten  
 [1] 71:5  
 Kinds  
 [2] 87:19 87:22  
 Kirlin  
 [5] 3:9 135:10 135:11  
 135:12 138:10  
 Kitchen  
 [1] 14:15  
 Kitchens  
 [1] 58:19  
 Kittens'  
 [1] 84:9  
 Knowing  
 [4] 11:19 23:24 68:2 90:  
 16  
 Known  
 [5] 45:4 58:14 130:8  
 139:7 145:2  
 July  
 [1] 129:8  
 Knows  
 [1] 131:6

**L**  
 Labor  
 [2] 133:17 149:17  
 Lack  
 [4] 72:7 120:15 120:24  
 134:1  
 Lacks  
 [1] 31:21  
 Ladies  
 [1] 24:1  
 Lag  
 [1] 35:2  
 Land  
 [3] 43:7 99:21 110:6  
 Landing  
 [1] 110:10  
 Landlord's  
 [1] 110:12  
 Landlords  
 [1] 66:2  
 Landmarks  
 [2] 43:16 127:23  
 Landowners  
 [1] 42:2  
 Landscaping  
 [1] 94:9  
 Lane  
 [3] 40:14 77:22 77:25  
 Lanes  
 [1] 78:5  
 Language  
 [1] 25:21  
 Large  
 [14] 26:6 53:2 53:6 55:  
 17 57:4 57:19 73:5 74:  
 1 87:4 90:21 102:8 133:  
 17 142:16 144:16  
 Largely  
 [2] 27:17 66:19  
 Largest  
 [5] 21:22 113:11 123:  
 12 133:2 133:25  
 Las  
 [8] 27:9 102:15 102:17

102:24 122:1 122:4  
 123:12 123:14  
 Last  
 [13] 6:23 24:16 42:8 52:  
 16 54:20 55:5 60:19 66:  
 22 100:24 109:18 109:  
 24 121:7 123:3  
 Late  
 [5] 8:16 41:6 54:25 75:  
 11 108:13  
 Lately  
 [1] 13:17  
 Latest  
 [2] 31:2 65:7  
 Latino  
 [2] 34:16 60:19  
 Latinos  
 [3] 35:2 60:16 60:23  
 Laws  
 [1] 79:14  
 Layer  
 [1] 61:3  
 Laying  
 [1] 81:13  
 Layoffs  
 [1] 88:16  
 Lazy  
 [1] 136:20  
 Lead  
 [7] 10:13 82:22 91:11  
 107:9 107:14 118:12  
 139:23  
 Leaders  
 [1] 144:22  
 Leadership  
 [2] 46:10 120:16  
 Leading  
 [1] 99:24  
 League  
 [9] 32:14 32:15 32:16  
 32:20 33:4 33:5 34:4  
 35:19 36:19  
 League's  
 [1] 35:4  
 Lean  
 [1] 25:20  
 Learned  
 [3] 54:14 58:4 149:4  
 Learners  
 [1] 71:11  
 Learning  
 [3] 46:13 71:18 81:22  
 Least  
 [8] 4:8 11:18 24:22 56:  
 25 79:25 103:7 112:8  
 117:15  
 Leave  
 [2] 7:25 9:6  
 Leaving  
 [3] 82:13 103:11 118:1  
 Ledyard  
 [1] 112:5  
 Left  
 [8] 5:21 18:13 34:18 56:  
 19 58:10 81:1 89:3 143:  
 5  
 Legal  
 [3] 42:20 65:14 110:9  
 Legalized  
 [1] 50:25  
 Legislators  
 [2] 84:19 150:17  
 Legislature  
 [1] 118:20  
 Lehigh  
 [1] 45:14  
 Less  
 [10] 15:14 34:24 37:14  
 39:1 47:2 47:4 52:11  
 68:13 149:20 149:24  
 Lessen  
 [1] 73:1  
 Lessens  
 [1] 88:20

Lessons  
 [1] 54:14  
 Letter  
 [1] 132:6  
 Level  
 [6] 13:19 65:22 116:13  
 120:11 120:23 133:13  
 Levels  
 [5] 35:3 43:20 120:16  
 120:19 144:9  
 Liability  
 [1] 30:18  
 Liberties  
 [3] 93:19 108:18 127:7  
 Liberty  
 [3] 81:6 81:21 84:10  
 Liberty's  
 [1] 109:10  
 Libraries  
 [1] 81:24  
 License  
 [8] 11:4 30:3 31:25 52:  
 8 69:14 109:19 132:9  
 135:5  
 Licensed  
 [3] 36:4 127:3 140:15  
 Licensee  
 [2] 34:17 78:16  
 Licenses  
 [8] 6:13 34:13 35:14 35:  
 18 36:17 52:4 52:9 128:  
 18  
 Licensing  
 [2] 69:11 130:16  
 Lick  
 [1] 84:9  
 Lie  
 [1] 30:6  
 Lies  
 [2] 83:24 149:10  
 Life  
 [20] 19:23 20:21 23:7  
 23:10 24:14 29:24 37:  
 19 38:7 38:14 41:21 44:  
 18 45:20 52:19 62:25  
 76:23 81:6 81:21 87:8  
 101:9 139:4  
 Life's  
 [1] 49:25  
 Life-long  
 [1] 24:14  
 Lifelong  
 [2] 130:2 135:12  
 Lifetime  
 [1] 33:14  
 Light  
 [15] 8:24 9:1 9:4 43:13  
 96:4 96:6 114:22 114:  
 22 115:4 115:6 125:6  
 125:8 125:12 145:25  
 146:2  
 Lighted  
 [1] 130:24  
 Lights  
 [2] 102:25 136:17  
 Likely  
 [10] 15:23 52:10 81:15  
 103:11 103:16 110:8  
 118:16 135:23 136:8  
 139:16  
 Limited  
 [7] 23:18 26:7 27:13 96:  
 10 102:3 139:7 139:24  
 Limits  
 [1] 8:19  
 Linda  
 [3] 3:8 132:21 132:23  
 Line  
 [4] 22:20 23:21 23:22  
 134:19  
 Lines  
 [2] 45:15 112:11  
 Liquor  
 [4] 79:14 79:17 79:21

109:19  
 List  
 [1] 43:11  
 Listed  
 [1] 22:4  
 Listen  
 [1] 120:18  
 Listened  
 [1] 64:2  
 Listening  
 [4] 25:23 26:2 26:4 26:  
 21  
 Lists  
 [1] 137:22  
 Live  
 [38] 4:16 4:17 14:16 18:  
 6 20:24 27:17 28:9 34:  
 1 43:14 60:17 67:13 67:  
 14 77:4 89:16 90:1 90:  
 25 99:5 99:17 101:5  
 101:18 106:14 106:16  
 107:24 111:3 112:21  
 114:1 114:6 115:24  
 116:25 117:6 119:17  
 122:9 122:20 122:24  
 133:12 144:2 144:5  
 146:21  
 Lived  
 [3] 62:16 114:5 115:16  
 Livelihood  
 [1] 88:13  
 Lively  
 [1] 109:9  
 Lives  
 [6] 36:12 51:20 82:8 92:  
 1 112:21 120:4  
 Living  
 [9] 20:22 46:4 53:25 94:  
 2 95:13 113:3 120:2  
 143:14 146:20  
 Lobbies  
 [1] 117:21  
 Local  
 [43] 6:17 11:8 11:19 14:  
 22 15:22 22:8 26:13 27:  
 16 27:20 27:24 27:25  
 28:2 28:8 28:11 28:14  
 28:17 29:17 29:24 32:  
 23 39:11 46:6 46:10 49:  
 5 49:19 49:20 50:8 53:  
 7 53:22 60:2 66:20 66:  
 21 67:3 71:13 84:18 90:  
 3 100:6 116:3 141:23  
 142:11 142:13 142:14  
 142:22 143:4  
 Locate  
 [1] 90:9  
 Located  
 [16] 8:21 10:15 11:4 51:  
 18 52:11 63:8 63:14 73:  
 17 75:3 96:11 106:25  
 125:3 125:3 125:6 126:  
 11 133:3  
 Locating  
 [2] 18:10 107:8  
 Location  
 [22] 12:8 12:10 12:10  
 12:10 12:12 12:15 12:  
 16 21:11 23:2 24:25 27:  
 5 30:13 43:19 63:6 63:  
 8 82:5 92:17 92:17 99:  
 18 99:19 102:11 107:18  
 Locations  
 [3] 18:20 84:15 103:4  
 Locus  
 [1] 106:17  
 Logic  
 [1] 14:3  
 Lombard  
 [1] 10:17  
 Long-term  
 [6] 18:8 47:10 51:13 90:  
 7 147:4 150:22  
 Long-time  
 [2] 66:23 93:22

Look  
 [8] 12:14 50:7 69:2 92:  
 12 114:18 149:8 149:  
 11 149:12  
 Looking  
 [4] 90:11 90:24 100:6  
 14:3  
 Looks  
 [1] 100:3  
 Los  
 [1] 133:19  
 Lose  
 [6] 18:22 21:2 38:2 44:  
 13 69:15 122:13  
 Lose/lose  
 [1] 31:25  
 Losing  
 [1] 54:2  
 Loss  
 [7] 21:22 42:9 42:10 43:  
 9 103:6 132:18 139:12  
 Losses  
 [1] 139:12  
 Lost  
 [2] 82:14 88:18  
 Loud  
 [1] 87:5  
 Love  
 [2] 70:10 109:9  
 Loving  
 [1] 84:7  
 Low  
 [7] 16:14 52:22 61:12  
 65:25 66:4 68:25 139:  
 22  
 Lower  
 [6] 18:11 41:23 44:6 69:  
 10 69:17 88:14  
 Lowes  
 [1] 13:18  
 Lowest  
 [2] 113:12 133:23  
 Luck  
 [1] 79:18 61:25  
 Luch  
 [1] 145:6 145:8  
 Lure  
 [1] 44:7  
 Lures  
 [1] 27:15

**M**

Ma'am  
 [1] 85:21  
 Machinery  
 [1] 125:18  
 Machines  
 [2] 111:19 146:25  
 Magic  
 [1] 130:7  
 Magnet  
 [1] 109:14  
 Magnitude  
 [4] 37:17 48:15 116:12  
 121:2  
 Mailed  
 [1] 4:18  
 Mailing  
 [1] 132:6  
 Main  
 [4] 1:4 1:4 63:7 63:10  
 Maintain  
 [1] 61:22  
 Maintained  
 [1] 126:5  
 Maintenance  
 [2] 45:24 94:9  
 Maitin  
 [1] 2:23 111:2 111:3  
 21  
 Major  
 [9] 20:17 30:8 39:12 40:  
 6 40:7 54:23 78:3 103:

18 139:4  
 Majority  
 [3] 60:23 68:21 134:13  
 Majority/minority  
 [1] 36:18  
 Makeup  
 [1] 143:3  
 Man  
 [3] 19:21 144:2 149:9  
 Management  
 [7] 62:14 62:21 118:3  
 143:17 149:21 149:23  
 149:25  
 Manager  
 [1] 124:5  
 Maneuver  
 [1] 115:9  
 Manifested  
 [1] 139:12  
 Manner  
 [2] 51:5 141:24  
 Mansion  
 [3] 80:18 81:19 83:10  
 Manufacturing  
 [2] 124:14 126:15  
 March  
 [2] 37:14 128:21  
 Marcha  
 [2] 60:5 60:8  
 Marcus  
 [2] 2:10 60:3  
 Marginally  
 [1] 123:14  
 Marital  
 [1] 44:10  
 Market  
 [8] 29:2 30:5 30:23 43:  
 24 68:19 101:7 106:18  
 123:7  
 Marketplace  
 [1] 39:10  
 Marshall  
 [2] 1:12 5:22  
 Mary  
 [4] 1:11 2:21 32:6 106:  
 12  
 Maryland  
 [1] 86:13  
 Mass  
 [1] 132:6  
 Massive  
 [1] 129:14  
 Master  
 [6] 81:1 99:24 128:6  
 129:11 129:16 129:19  
 Materials  
 [3] 100:10 100:12 137:  
 24  
 Mathematical  
 [1] 136:3  
 Matter  
 [5] 12:4 12:5 83:6 92:  
 20 97:11  
 Maximize  
 [1] 11:17  
 Maximized  
 [2] 47:23 49:13  
 Mayor's  
 [2] 13:10 146:13  
 MCA  
 [1] 99:20  
 McCabe  
 [2] 1:13 5:23  
 McDowell  
 [1] 130:2  
 MCP  
 [1] 82:2  
 Meals  
 [3] 55:12 58:2 58:7  
 Mean  
 [5] 18:12 78:20 86:4  
 110:4 128:22  
 Meaning

[1] 110:7  
 Meaningful  
 [1] 91:25  
 Means  
 [4] 17:6 84:1 95:16 98:6  
 Meantime  
 [1] 131:19  
 Measured  
 [1] 137:17  
 Measures  
 [1] 136:5  
 Mechanics  
 [1] 131:14  
 Meck  
 [5] 2:7 36:24 36:25 37:  
 1 44:23  
 Media  
 [8] 4:23 10:7 32:11 45:  
 1 60:2 80:16 132:12  
 133:6  
 Median  
 [4] 18:1 22:4 133:9 133:  
 10  
 Medical  
 [2] 53:7 54:5  
 Meet  
 [5] 46:25 48:15 57:9 57:  
 11 69:9  
 Meeting  
 [4] 65:8 100:25 104:17  
 110:1  
 Meetings  
 [6] 48:1 64:10 75:21 83:  
 2 87:3 100:11  
 Member  
 [11] 9:8 10:21 38:14 51:  
 14 80:20 82:25 99:11  
 104:12 146:13 151:7  
 151:13  
 Members  
 [30] 5:21 6:16 8:6 10:6  
 10:8 17:17 19:2 24:10  
 26:12 37:1 45:1 51:13  
 51:15 59:25 61:12 71:  
 12 71:21 73:7 73:10 74:  
 13 80:16 82:13 85:24  
 96:7 99:3 113:24 127:1  
 127:2 133:12 138:7  
 Memorial  
 [1] 134:18  
 Memories  
 [1] 14:8  
 Men  
 [13] 55:17 57:19 61:14  
 67:21 70:17 81:4 81:8  
 84:10 131:25 139:21  
 144:7 148:25 149:13  
 Mention  
 [3] 52:5 113:6 113:13  
 Mentioned  
 [1] 10:12  
 Message  
 [4] 72:11 84:4 84:24  
 106:23  
 Met  
 [3] 66:15 77:5 82:25  
 Metal  
 [1] 16:19  
 Metropolitan  
 [2] 54:23 138:24  
 MGM  
 [1] 123:14  
 Michael  
 [4] 2:17 96:2 96:8 100:1  
 Mickey  
 [1] 6:3  
 Microphone  
 [4] 9:6 10:5 85:13 145:  
 24  
 Midpoint  
 [1] 52:14  
 Midst  
 [5] 18:12 78:20 86:4  
 110:4 128:22  
 [1] 15:11  
 Midvale

[2] 87:12 101:19  
 Midvale-Hippininstall  
 [2] 87:12 126:14  
 Might  
 [4] 5:2 52:22 85:23 149:  
 6  
 Mile  
 [16] 18:21 19:17 21:16  
 38:23 58:22 99:17 102:  
 5 102:21 114:8 117:2  
 117:15 119:2 122:10  
 122:20 122:24 128:23  
 Miles  
 [8] 15:14 28:24 30:6 51:  
 19 111:23 112:8 118:  
 10 122:4  
 Million  
 [27] 14:25 17:10 17:24  
 18:23 31:11 32:24 32:  
 25 33:7 33:19 39:8 40:  
 12 42:11 43:19 49:1 52:  
 13 58:13 103:7 119:1  
 119:4 121:3 122:13  
 122:14 131:20 131:21  
 136:8 140:3 140:8  
 Millions  
 [1] 43:9  
 Mind  
 [4] 27:2 82:4 106:19  
 143:12  
 Minded  
 [1] 105:13  
 Minimized  
 [1] 95:6  
 Minimum  
 [1] 134:8  
 Ministers  
 [1] 52:25  
 Ministries  
 [2] 50:21 54:6  
 Minor  
 [1] 41:13  
 Minorities  
 [3] 43:24 44:3 66:6  
 Minority  
 [11] 34:14 34:17 34:22  
 34:24 35:1 35:21 66:15  
 142:25 143:1 149:1  
 149:7  
 Minute  
 [1] 85:5  
 Minutes  
 [11] 4:2 8:6 8:8 11:22  
 85:6 91:7 96:4 106:20  
 114:10 145:25 148:11  
 Miracle  
 [1] 82:17  
 Misdlead  
 [1] 48:2  
 Misrepresentation  
 [1] 103:21  
 Misrepresents  
 [1] 38:4  
 Miss  
 [4] 59:15 59:16 67:23  
 110:9  
 Mission  
 [13] 33:8 45:19 51:9 51:  
 17 52:12 55:1 55:9 55:  
 14 56:7 59:2 73:21 74:  
 12 134:24  
 Missions  
 [5] 46:19 51:15 54:6 58:  
 4 58:18  
 Mitigate  
 [1] 94:1  
 Mitigation  
 [4] 128:10 128:15 128:  
 18 136:5  
 Mix  
 [3] 53:23 113:19 120:11  
 Mixed  
 [2] 16:18 72:11  
 Model

[2] 36:5 109:15  
 Modern  
 [1] 39:10  
 Moment  
 [1] 81:1  
 Momentous  
 [1] 11:7  
 Moments  
 [1] 86:3  
 Momentum  
 [1] 48:20  
 Money  
 [10] 27:16 28:7 28:13  
 54:2 68:12 70:6 113:15  
 139:10 142:7 142:8  
 Monies  
 [1] 14:23  
 Monitor  
 [1] 92:5  
 Month  
 [4] 37:14 59:6 128:20  
 129:1  
 Months  
 [2] 82:7 128:16  
 Moral  
 [1] 144:21  
 Morning  
 [36] 4:3 5:23 6:2 10:2  
 10:8 19:2 24:9 32:7 32:  
 10 36:25 44:25 59:25  
 70:25 80:15 85:22 85:  
 23 93:15 93:17 96:7 99:  
 2 101:17 106:14 111:3  
 113:24 116:24 119:16  
 121:18 124:3 125:9  
 126:25 130:1 132:22  
 135:11 138:14 141:12  
 145:9  
 Morris  
 [3] 87:12 87:23 126:9  
 Mortgages  
 [1] 94:6  
 Most  
 [34] 12:17 15:8 15:22  
 18:22 26:7 26:11 26:12  
 27:19 29:1 30:17 37:8  
 37:22 37:24 38:2 38:21  
 40:16 43:22 47:14 52:  
 25 62:24 63:3 63:4 64:  
 18 65:23 76:25 81:15  
 89:9 96:19 112:2 121:1  
 122:18 124:21 139:15  
 143:5  
 Mostly  
 [1] 55:2  
 Motels  
 [1] 112:25  
 Mother  
 [2] 84:8 117:10  
 Mother's  
 [1] 131:3  
 Motorcycles  
 [1] 114:22  
 Mountains  
 [1] 11:13  
 Mounted  
 [1] 130:24  
 Mounting  
 [1] 139:14  
 Move  
 [2] 72:23 106:6  
 Moved  
 [1] 101:3  
 Moves  
 [2] 121:24 125:24  
 Movie  
 [1] 115:3  
 Moving  
 [1] 114:19  
 Multi-bucks  
 [1] 26:6  
 Multi-Community  
 [4] 26:13 80:20 82:25  
 99:11

Multi-story  
 [1] 96:10  
 Multiplied  
 [1] 118:24  
 Mummies  
 [1] 39:18  
 Municipal  
 [1] 120:22  
 Municipality  
 [1] 8:10  
 Music  
 [2] 39:19 131:25  
 Must  
 [7] 9:5 23:1 23:6 23:6  
 61:22 101:25 110:10  
 Mutually  
 [1] 37:22

**N**

Name  
 [28] 8:10 8:11 10:9 19:  
 21 31:3 32:13 37:1 45:  
 3 60:3 62:12 71:1 74:  
 22 80:17 86:6 93:17 99:  
 5 104:9 107:23 113:25  
 116:24 119:16 121:20  
 124:3 127:4 130:1 132:  
 22 135:11 146:5  
 Named  
 [2] 131:22 138:2  
 Narrow  
 [1] 108:5  
 Nation  
 [1] 121:2  
 Nation's  
 [1] 39:5  
 National  
 [6] 32:16 67:3 112:16  
 117:23 127:22 139:1  
 Nature  
 [1] 127:17  
 Navy  
 [1] 127:11  
 Near  
 [12] 20:22 27:18 54:1  
 56:4 56:13 72:6 101:5  
 102:24 103:6 112:2  
 137:22 139:17  
 Nearby  
 [7] 28:9 42:9 103:22  
 113:3 115:13 118:15  
 130:24  
 Nearly  
 [6] 33:6 33:7 33:24 48:  
 25 49:4 136:13  
 Necessary  
 [4] 9:13 94:11 96:23 97:  
 12  
 Necessitate  
 [1] 96:16  
 Necessitating  
 [1] 15:23  
 Need  
 [37] 9:11 15:21 18:3 20:  
 25 30:2 38:18 51:10 59:  
 15 61:3 63:17 65:1 80:  
 6 92:11 109:18 113:10  
 128:4 128:4 128:6 128:  
 10 128:18 129:3 129:9  
 129:18 132:14 139:10  
 141:5 142:23 143:5  
 144:17 147:10 147:23  
 147:24 149:8 149:10  
 149:12 149:15 150:5  
 Needed  
 [4] 30:10 46:25 94:5  
 133:15  
 Needless  
 [1] 31:5  
 Needs  
 [10] 30:15 47:4 48:16  
 51:5 53:1 59:5 78:10  
 94:11 94:15 128:15  
 Negative

[20] 12:19 16:12 17:13  
 21:5 21:14 22:8 38:9  
 38:13 40:6 41:13 43:10  
 43:12 61:10 72:12 73:  
 20 101:22 103:14 110:  
 24 137:10 139:14  
**Negatively**  
 [1] 37:24 37:19 38:11  
 1  
**neglect**  
 [2] 88:24 118:7  
**Neglected**  
 [2] 117:20 118:14  
**Negotiated**  
 [1] 68:23  
**Negotiating**  
 [1] 69:12  
**Neighbor**  
 [1] 44:19  
**Neighbor's**  
 [1] 116:1  
**Neighborhood**  
 [60] 16:1 22:1 25:6 38:  
 11 38:20 39:16 40:14  
 41:10 44:20 47:13 47:  
 13 50:11 60:21 61:14  
 61:20 64:9 71:23 75:5  
 75:9 75:10 75:14 75:16  
 75:20 75:24 76:14 76:  
 21 77:1 77:7 77:10 77:  
 13 78:13 80:5 82:22 83:  
 7 86:17 87:4 87:6 87:9  
 87:10 88:5 91:16 92:5  
 100:4 101:4 101:9 101:  
 12 106:16 109:13 109:  
 19 110:1 111:4 115:24  
 116:17 116:20 118:13  
 120:2 120:14 130:22  
 133:1 148:4  
**Neighborhood's**  
 [1] 110:25  
**Neighborhoods**  
 [63] 11:20 13:22 14:11  
 15:5 15:12 15:19 16:21  
 17:8 17:11 17:25  
 1 36:6 36:13 37:7  
 37:25 38:1 38:9  
 38:22 39:19 40:20 40:  
 25 41:21 42:5 44:6 44:  
 16 47:21 48:3 48:22 49:  
 17 52:4 54:1 57:2 61:2  
 65:24 66:7 66:13 67:7  
 81:19 92:7 95:5 100:11  
 100:19 101:24 103:23  
 107:4 107:6 107:8 107:  
 17 107:17 111:11 111:  
 15 113:4 120:10 121:1  
 123:1 127:17 127:22  
 128:14 132:3 132:14  
 140:17  
**Neighboring**  
 [3] 41:14 42:1 83:10  
**Neighbors**  
 [8] 10:3 10:10 17:14 43:  
 14 53:1 71:15 75:21  
 110:16  
**Net**  
 [3] 35:3 35:5 44:14  
**Netted**  
 [1] 95:9  
**Neutral**  
 [1] 100:23  
**Neutrality**  
 [1] 74:8  
**Nevada**  
 [6] 102:15 103:3 122:1  
 122:2 122:3 122:7  
**Never**  
 [10] 33:15 48:15 78:4  
 81:1 84:5 84:13 85:1  
 115:22 134:14 138:5  
**New**  
 [14] 5:16 16:3 20:20 22:  
 22:23 31:3 41:19 46:  
 25 47:2 47:6 47:7 47:  
 23 49:1 49:4 49:10 49:

13 65:13 74:23 75:1 75:  
 3 78:7 81:12 89:8 89:8  
 90:24 94:22 94:25 108:  
 19 108:20 131:17 131:  
 20 133:21 134:1 135:2  
 140:20 141:1  
**Newly**  
 [1] 131:12  
**News**  
 [1] 117:19  
**Next**  
 [9] 5:22 5:22 18:17 37:  
 12 37:24 60:21 75:12  
 106:20 120:17  
**Nice**  
 [1] 87:17  
**Nicotown**  
 [3] 87:2 132:4 132:5  
**Night**  
 [5] 55:11 61:4 109:21  
 111:10 131:8  
**Nightmare**  
 [1] 137:16  
**Nilda**  
 [2] 60:6 60:7  
**Nine**  
 [2] 43:19 116:25  
**Nobody**  
 [2] 67:13 79:19  
**Noise**  
 [3] 103:1 111:12 113:8  
**Non**  
 [3] 100:10 120:22 121:8  
**Non-attainment**  
 [1] 43:18  
**Non-biased**  
 [1] 100:10  
**Non-communication**  
 [1] 121:8  
**Non-planning**  
 [1] 120:22  
**Non-profit**  
 [2] 45:8 51:7  
**Non-vision**  
 [1] 120:22  
**Non-working**  
 [1] 120:12  
**None**  
 [3] 67:22 70:17 132:1  
**Nonprofit**  
 [3] 86:9 93:25 132:25  
**Normal**  
 [1] 87:5  
**North**  
 [18] 10:16 10:17 10:18  
 16:5 27:10 45:15 60:10  
 96:11 97:25 98:3 98:6  
 98:12 106:16 109:1  
 128:8 129:12 129:21  
 132:13  
**Northbound**  
 [3] 97:13 97:22 97:23  
**Northeastern**  
 [1] 112:14  
**Northern**  
 [4] 93:19 108:18 109:  
 10 127:7  
**Northwest**  
 [3] 71:7 86:5 103:9  
**Notary**  
 [2] 1:17 152:8  
**Note**  
 [1] 101:3  
**Noted**  
 [2] 117:23 118:8  
**Notes**  
 [2] 29:19 152:3  
**Nothing**  
 [8] 9:23 27:12 59:20 85:  
 17 93:11 126:20 141:8  
 145:19  
**Noticed**  
 [2] 89:15 115:17  
**Notes**

[1] 88:23  
**November**  
 [1] 30:19  
**Nuisance**  
 [1] 102:25  
**Number**  
 [17] 4:23 5:6 20:9 21:9  
 22:9 23:10 56:6 56:17  
 59:6 75:20 116:8 117:  
 16 122:14 133:21 133:  
 25 137:17 139:24  
**Numbered**  
 [1] 5:6  
**Numbers**  
 [12] 13:1 13:8 13:16 34:  
 8 53:2 53:6 55:12 56:  
 11 57:4 57:23 58:1 59:9  
**Numerous**  
 [2] 102:17 137:10  
**Nutter**  
 [1] 100:1  
**Nuturing**  
 [1] 45:25

**O**

**Obey**  
 [1] 7:24  
**Objections**  
 [2] 135:16 135:17  
**Obligation**  
 [1] 144:22  
**Obra**  
 [1] 134:17  
**Observe**  
 [1] 17:12  
**Observed**  
 [1] 4:22  
**Observing**  
 [1] 138:19  
**Obsolete**  
 [1] 40:1  
**Obtaining**  
 [1] 137:20  
**Obvious**  
 [2] 55:13 89:16  
**Obviously**  
 [3] 112:17 124:12 146:  
 16  
**Occur**  
 [1] 21:23  
**Occurred**  
 [2] 65:15 89:4  
**Occurrence**  
 [1] 83:4  
**Occurring**  
 [1] 150:24  
**Ocean**  
 [1] 27:7  
**Odd**  
 [1] 61:6  
**Off-site**  
 [1] 21:11  
**Offer**  
 [4] 50:24 147:6 147:18  
 147:22  
**Offered**  
 [3] 49:5 131:20 148:1  
**Offering**  
 [2] 53:12 96:13  
**Offers**  
 [4] 27:12 27:13 136:3  
 148:2  
**Office**  
 [1] 96:11  
**Officer**  
 [59] 1:14 4:1 4:4 5:11  
 10:1 18:14 18:24 19:1  
 24:6 32:3 36:22 44:21  
 44:24 50:17 55:8 59:11  
 59:23 62:2 62:7 62:10  
 70:22 71:2 74:19 80:9  
 85:2 85:8 85:20 93:1  
 93:4 93:14 95:22 95:25  
 98:24 101:14 104:5

106:10 107:20 111:1  
 113:20 116:21 119:13  
 121:15 123:22 124:1  
 126:22 129:23 132:19  
 135:8 138:9 138:12  
 141:2 141:10 145:4  
 145:9 145:21 148:9  
 151:3 151:8 151:14  
**Officers**  
 [1] 112:13  
**Official**  
 [1] 74:8  
**Officials**  
 [5] 6:17 24:21 25:4 50:  
 22 66:21  
**Often**  
 [2] 112:3 131:10  
**Old**  
 [8] 38:24 68:16 75:17  
 106:15 109:2 115:23  
 115:24 127:23  
**Older**  
 [2] 94:23 95:1  
**Oldest**  
 [3] 38:24 38:25 120:9  
**On-line**  
 [1] 33:2  
**Once**  
 [6] 28:20 33:13 61:22  
 67:15 105:10 105:14  
**One**  
 [66] 8:15 10:23 14:7 17:  
 1 17:19 19:9 20:4 21:6  
 21:16 23:6 24:22 25:12  
 29:15 30:14 31:7 33:20  
 34:12 36:17 37:14 38:  
 23 43:22 50:12 52:6 52:  
 9 53:19 57:8 69:22 70:  
 10 70:12 70:16 75:6 75:  
 17 77:4 77:10 77:16 77:  
 22 77:24 79:18 80:21  
 83:5 83:8 89:15 90:11  
 92:11 92:13 102:5 102:  
 21 111:9 115:23 117:2  
 117:14 119:2 121:1  
 122:18 124:12 125:2  
 125:6 131:6 131:9 131:  
 24 135:13 137:17 145:  
 2 146:25 148:19 149:3  
**One-mile**  
 [4] 38:23 102:5 111:6  
 119:2  
**One-term**  
 [1] 150:24  
**One-time**  
 [1] 131:9  
**One-way**  
 [1] 40:14  
**Open**  
 [9] 29:18 51:2 55:24 78:  
 17 79:15 94:12 104:24  
 105:13 111:25  
**Open-minded**  
 [1] 105:13  
**Opened**  
 [3] 55:4 71:8 102:21  
**Opening**  
 [3] 28:6 29:9 110:9  
**Openness**  
 [1] 72:15  
**Operate**  
 [1] 57:13  
**Operated**  
 [3] 24:18 33:5 125:12  
**Operation**  
 [3] 36:3 41:13 110:12  
**Operational**  
 [3] 30:18 31:14 54:11  
**Operations**  
 [4] 53:5 53:7 55:7 124:  
 20  
**Operator**  
 [3] 6:12 104:1 109:4  
**Operators**  
 [1] 77:16

**Opinion**  
 [1] 123:19  
**Opportunities**  
 [13] 34:20 46:3 46:13  
 47:7 48:11 48:25 49:12  
 49:20 50:4 50:5 88:4  
 94:25 146:15  
**Opportunity**  
 [36] 24:13 27:14 33:14  
 33:21 36:9 36:11 36:14  
 48:19 48:23 50:6 50:13  
 50:24 62:24 86:2 87:6  
 98:23 99:4 101:18 121:  
 19 126:19 138:15 141:  
 15 141:18 146:10 146:  
 14 146:22 147:13 147:  
 16 147:17 147:18 147:  
 22 148:8 148:14 148:  
 17 151:1 151:17  
**Oppose**  
 [3] 37:21 114:2 117:8  
**Opposed**  
 [4] 19:11 37:10 106:20  
 119:20  
**Opposition**  
 [4] 16:1 75:22 101:21  
 121:21  
**Option**  
 [2] 77:1 100:14  
**Order**  
 [8] 5:15 7:23 8:2 63:15  
 85:11 125:5 126:7 145:  
 11  
**Orderly**  
 [2] 125:14 126:2  
**Oregon**  
 [2] 16:4 16:11  
**Organization**  
 [20] 19:10 32:17 45:4  
 47:17 50:8 51:7 59:2  
 59:6 59:8 60:9 73:8 86:  
 23 90:19 99:7 99:13 99:  
 13 104:12 105:9 105:  
 23 132:25  
**Organizationally**  
 [1] 46:23  
**Organizations**  
 [5] 26:12 32:19 53:8 58:  
 20 89:20  
**Organizing**  
 [1] 81:14  
**Orth-Rodger**  
 [1] 12:24  
**Otherwise**  
 [5] 25:18 78:11 78:18  
 102:16 130:16  
**Outbursts**  
 [1] 7:7  
**Outcome**  
 [1] 74:16  
**Outdated**  
 [1] 113:18  
**Outlined**  
 [2] 46:18 72:24  
**Outlines**  
 [1] 36:5  
**Outlining**  
 [1] 26:18  
**Outrage**  
 [1] 14:19  
**Outreach**  
 [1] 34:15  
**Outside**  
 [7] 7:1 9:9 75:9 88:13  
 112:23 142:9 143:17  
**Outstanding**  
 [1] 142:18  
**Outstrip**  
 [1] 12:7  
**Outward**  
 [1] 112:8  
**Outweigh**  
 [2] 12:12 19:13  
**Overall**

[2] 90:18 136:22  
**Overburdened**  
 [1] 113:14  
**Overcome**  
 [1] 77:8  
**Overcrowded**  
 [1] 108:25  
**Overflow**  
 [1] 115:14  
**Overheated**  
 [1] 117:22  
**Overlooked**  
 [1] 150:12  
**Oversight**  
 [1] 53:10  
**Overwhelmingly**  
 [1] 31:6  
**Own**  
 [9] 13:3 13:14 13:18 20:  
 3 24:18 31:20 70:3 103:  
 2 126:3  
**Owned**  
 [7] 20:14 24:18 133:16  
 133:22 133:24 135:3  
 149:14  
**Owners**  
 [3] 66:10 92:19 96:10  
**Ownership**  
 [6] 33:22 35:3 36:2 74:  
 14 143:1 143:2

**P**

**P.m.**  
 [2] 125:1 125:1  
**Pacific**  
 [1] 67:9  
**PAGE**  
 [2] 2:2 3:2  
**Pages**  
 [1] 128:25  
**Painting**  
 [1] 11:24  
**Paints**  
 [1] 102:1  
**Pan**  
 [1] 113:2  
**Panel**  
 [3] 5:20 32:7 145:11  
**Panels**  
 [1] 131:12  
**Paper**  
 [2] 16:25 65:11  
**Papers**  
 [1] 25:21  
**Paperwork**  
 [1] 26:5  
**Paradigm**  
 [1] 89:5  
**Parallel**  
 [2] 41:3 115:14  
**Parents**  
 [6] 71:3 71:24 72:20 87:  
 16 118:1 130:20  
**Parishioners**  
 [1] 82:13  
**Parity**  
 [1] 34:10  
**Park**  
 [17] 71:15 75:13 81:17  
 91:1 91:5 96:9 96:25  
 97:3 97:5 97:19 97:19  
 98:9 98:15 98:18 98:20  
 126:14 130:22  
**Parking**  
 [7] 21:12 42:2 114:17  
 115:5 115:21 118:2  
 125:2  
**Parks**  
 [1] 88:24  
**Parlor**  
 [1] 27:4 72:7 81:20 82:  
 21 98:2 100:16 101:22  
 102:6 130:13 130:16

131:6  
 Parlors  
 [5] 35:14 36:6 82:5 83:6 84:2  
 Part  
 [9] 4:13 19:16 19:24 45:54:23 69:10 92:3  
 19 148:19  
 take  
 [1] 90:17  
 Participants  
 [2] 7:3 74:15  
 Participate  
 [1] 109:12  
 Participation  
 [5] 34:22 36:3 142:25  
 148:25 149:2  
 Particular  
 [5] 90:11 90:19 100:15  
 146:11 148:4  
 Particularly  
 [2] 23:13 66:5  
 Parties  
 [1] 83:3  
 Partner  
 [1] 131:24  
 Partners  
 [5] 11:2 72:17 73:25 90:20 124:8  
 Partnership  
 [6] 47:24 50:8 65:16  
 134:16 134:22 147:2  
 Partnerships  
 [4] 49:22 73:24 93:24  
 135:6  
 Parts  
 [2] 17:17 20:19  
 Pass  
 [1] 68:14  
 Passed  
 [2] 79:7 95:3  
 Passes  
 [1] 150:9  
 ssion  
 9:25  
 ssyunk  
 [8] 37:2 37:6 39:17 111:4  
 114:1 117:7 119:17  
 120:8  
 Past  
 [9] 39:6 47:11 52:14 75:25  
 114:6 114:11 124:14  
 130:15 149:5  
 Pastors  
 [1] 82:12  
 Pat  
 [4] 67:22 70:16 132:5  
 146:5  
 Pathologic  
 [1] 118:22  
 Pathological  
 [2] 111:22 139:7  
 Patients  
 [1] 16:4  
 Patricia  
 [3] 2:6 32:9 32:13  
 Patrick  
 [2] 3:12 145:14  
 Patrone  
 [4] 3:3 119:15 119:16  
 119:17  
 Patrons  
 [5] 15:17 58:14 72:4 97:8  
 109:23  
 Patterns  
 [1] 136:22  
 Pawn  
 [2] 29:16 112:25  
 Pay  
 [5] 23:3 35:20 69:8 110:47:7  
 check  
 [1] 92:1  
 Paying

[3] 18:7 68:25 69:10  
 Payout  
 [2] 134:8 134:14  
 Peaceful  
 [1] 91:1  
 Peak  
 [3] 115:7 116:4 116:8  
 Pedestrian  
 [3] 23:13 120:9 137:6  
 Pedestrians  
 [2] 23:12 137:2  
 Pediatrician  
 [1] 117:10  
 Peep  
 [1] 113:1  
 Penn  
 [13] 75:13 75:15 91:17  
 96:9 96:24 97:2 97:5  
 97:18 97:19 98:8 98:15  
 98:17 98:20  
 Penn's  
 [1] 110:10  
 PennDOT  
 [2] 78:7 78:15  
 Pennsport  
 [13] 16:20 17:6 17:17  
 19:7 19:15 19:15 20:3  
 20:4 21:23 37:5 39:17  
 107:5 135:12  
 Pennsport's  
 [1] 135:14  
 Pennsylvania  
 [31] 1:1 1:5 4:4 5:13 5:14  
 5:17 19:5 27:3 33:13  
 35:13 38:25 42:25  
 45:8 50:23 51:16 51:18  
 52:3 58:17 60:1 79:16  
 83:17 85:24 105:20  
 113:25 114:2 118:20  
 127:13 130:3 146:11  
 147:2 148:6  
 People  
 [96] 18:5 20:23 24:22  
 27:17 28:9 32:24 32:25  
 33:6 33:7 36:5 36:12  
 40:12 40:16 40:18 41:7  
 43:11 46:15 48:8 48:12  
 50:3 51:10 51:11 52:1  
 52:22 53:2 53:6 53:19  
 53:24 53:25 54:10 54:22  
 55:3 55:19 56:11 57:7  
 57:23 58:1 58:6 59:6  
 60:16 60:25 61:7 61:20  
 67:4 67:13 67:14 67:24  
 68:11 68:17 70:15 70:20  
 76:11 78:3 81:11 82:9  
 90:5 90:10 90:12 90:14  
 90:15 90:25 91:20  
 91:24 97:2 100:13 101:8  
 104:20 104:20 105:7  
 105:11 105:15 109:18  
 111:9 113:3 121:4 122:23  
 122:24 135:13 139:15  
 139:21 139:24 142:11  
 142:13 142:22 143:21  
 144:11 144:14 144:17  
 144:18 146:20 146:21  
 147:17 148:21 149:1  
 149:11 149:19  
 People's  
 [1] 112:20  
 Per  
 [11] 35:25 42:9 52:1 54:12  
 55:11 59:6 97:2 112:13  
 118:21 118:21 136:13  
 Perceived  
 [2] 95:16 132:8  
 Percent  
 [42] 12:15 15:14 17:19  
 17:22 18:18 21:18 28:11  
 29:1 29:10 29:11 29:14  
 29:20 29:23 33:25  
 33:25 34:24 39:14 40:25  
 42:14 48:14 49:4 53:22  
 57:9 57:10 78:22

102:9 102:22 111:16  
 112:6 118:8 118:23  
 122:3 123:5 124:24  
 133:12 133:13 134:8  
 142:12 143:8 144:8  
 149:20 149:24  
 Percentage  
 [2] 57:19 103:17  
 Perfect  
 [1] 143:23  
 Perform  
 [2] 61:7 147:9  
 Perhaps  
 [4] 26:20 56:22 58:25  
 110:8  
 Period  
 [5] 13:6 62:17 90:22  
 125:1 129:8  
 Periods  
 [1] 125:15  
 Permanent  
 [5] 110:8 146:18 147:9  
 147:14 147:16  
 Permitted  
 [3] 5:2 7:8 7:20  
 Perpetrated  
 [1] 14:19  
 Person  
 [4] 16:8 54:17 69:22  
 104:9  
 Personal  
 [3] 23:21 30:16 101:3  
 Personally  
 [1] 22:11  
 Persons  
 [7] 7:24 69:10 69:14 69:16  
 69:18 70:1 70:9  
 Perspective  
 [2] 53:9 63:17  
 Perspectives  
 [1] 74:4  
 Pertain  
 [1] 96:14  
 Pertinent  
 [1] 54:15  
 Petition  
 [1] 105:8  
 Petitions  
 [1] 83:2  
 Petty  
 [1] 42:18  
 PGCB  
 [2] 5:18 7:2  
 Phase  
 [3] 116:9 116:10 121:4  
 Phases  
 [1] 150:25  
 Phenomenal  
 [1] 123:2  
 Philadelphia  
 [87] 1:5 5:13 6:7 11:1  
 11:8 17:1 19:4 19:4 19:16  
 20:18 21:3 21:24 24:11  
 24:15 24:19 25:13  
 27:1 27:3 32:12 32:15  
 32:15 33:4 33:6 33:12  
 33:20 33:24 34:21 35:15  
 36:13 36:20 37:9 39:20  
 40:3 42:25 43:17 45:2  
 51:17 60:11 60:17 71:7  
 79:5 79:8 81:20 84:3  
 84:20 86:5 86:8 86:12  
 86:16 95:8 103:4 103:10  
 107:5 108:10 110:3  
 110:20 111:10 114:2  
 121:22 122:8 123:4  
 123:7 123:11 127:8  
 128:12 130:3 132:13  
 133:19 133:23 134:16  
 134:22 135:6 142:7  
 142:8 142:9 142:17  
 143:18 143:25 146:6  
 146:8 146:12 146:21  
 147:4 148:7 148:21  
 149:4 150:12

Philadelphia's  
 [2] 103:2 109:15  
 Philadelphians  
 [5] 33:21 95:3 122:9  
 122:20 127:2  
 Philadelphians'  
 [1] 38:7  
 Philanthropic  
 [3] 134:6 134:12 134:20  
 Phillip  
 [2] 130:8 131:22  
 Phillies  
 [1] 114:23  
 Philly  
 [3] 27:11 39:18 127:8  
 Phones  
 [1] 4:8  
 Physical  
 [1] 139:4  
 Physically  
 [1] 46:22  
 Pick  
 [1] 115:14  
 Picked  
 [1] 12:16  
 Pickup  
 [1] 97:8  
 Pickups  
 [1] 113:7  
 Pickus  
 [5] 64:3 64:10 68:20 69:3  
 86:22  
 Picture  
 [2] 11:24 102:1  
 Pictures  
 [1] 79:1  
 Pie  
 [1] 34:6  
 Piece  
 [2] 71:19 91:3  
 Pierre  
 [1] 67:1  
 Pilot  
 [1] 127:11  
 Pinnacle  
 [2] 75:8 75:11  
 Pizza  
 [1] 28:14  
 Place  
 [12] 56:11 58:25 95:8  
 96:9 96:25 97:3 97:19  
 97:19 98:9 98:15 98:18  
 98:21  
 Placed  
 [3] 55:13 84:20 131:19  
 Places  
 [1] 127:25  
 Plan  
 [10] 35:24 44:3 92:24  
 92:25 105:24 127:16  
 128:6 129:16 129:19  
 142:21  
 Planned  
 [4] 22:1 30:13 105:15  
 121:10  
 Planners  
 [1] 54:11  
 Planning  
 [10] 81:22 99:10 99:24  
 100:2 120:16 127:15  
 128:11 129:11 130:19  
 133:5  
 Plans  
 [9] 6:13 16:18 35:21 43:24  
 53:14 78:7 135:24  
 136:9 137:13  
 Plant  
 [2] 125:19 126:2  
 Planted  
 [1] 15:11  
 Planting  
 [1] 94:10  
 Plate

[1] 126:10  
 Play  
 [2] 39:2 64:20  
 Played  
 [2] 64:20 92:18  
 Players  
 [1] 92:20  
 Playground  
 [2] 39:3 64:17  
 Playgrounds  
 [1] 81:23  
 Plead  
 [1] 93:20  
 Pleas  
 [2] 83:3 138:19  
 Pleasant  
 [2] 55:23 85:23  
 Pleasure  
 [1] 9:17  
 Pledge  
 [2] 5:9 5:10  
 Pledged  
 [2] 134:16 134:23  
 Plenty  
 [1] 42:6  
 Plus  
 [4] 13:5 25:6 55:12 82:25  
 PM  
 [3] 6:24 125:11 151:19  
 PNK  
 [2] 96:14 98:13  
 Pocket  
 [1] 87:24  
 Pockets  
 [2] 16:19 28:9  
 Podium  
 [3] 8:17 8:23 59:24  
 Point  
 [7] 57:14 80:2 91:10 97:1  
 107:11 120:6 150:11  
 Points  
 [4] 26:22 89:15 120:5  
 128:3  
 Poles  
 [1] 5:1  
 Police  
 [10] 49:16 53:7 54:4 70:14  
 91:21 112:13 112:17  
 113:10 118:5 126:6  
 Policing  
 [1] 113:12  
 Political  
 [1] 16:2  
 Politically  
 [1] 14:6  
 Polling  
 [1] 69:21  
 Pollution  
 [8] 21:8 21:9 21:10 43:14  
 43:18 43:20 78:20  
 113:8  
 Pondered  
 [1] 82:20  
 Pony  
 [1] 14:24  
 Poor  
 [4] 53:1 54:1 57:2 66:14  
 Poorest  
 [2] 53:1 57:1  
 Populated  
 [8] 17:8 37:18 37:25 38:8  
 43:20 111:14 122:19  
 123:8  
 Population  
 [7] 33:24 54:22 59:10  
 60:18 60:19 88:25 126:2  
 2  
 Port  
 [2] 75:3 127:7  
 Portion  
 [1] 102:3  
 Portions

[1] 144:16  
 Posed  
 [2] 37:16 82:20  
 Position  
 [5] 35:13 74:4 74:8 74:11  
 147:18  
 Positive  
 [6] 71:13 73:10 73:24  
 89:17 109:14 141:24  
 Positively  
 [1] 108:18  
 Possess  
 [1] 123:13  
 Possibilities  
 [1] 89:17  
 Possibility  
 [6] 73:24 89:6 89:8 89:9  
 90:24 121:3  
 Possible  
 [3] 15:1 91:9 110:18  
 Possibly  
 [4] 31:20 107:10 107:14  
 128:24  
 Post  
 [1] 12:25  
 Post-Christmas  
 [1] 12:25  
 Postage  
 [1] 130:25  
 Posted  
 [3] 7:1 118:3 128:21  
 Potential  
 [8] 13:9 42:23 72:3 73:3  
 103:6 103:13 125:25  
 143:22  
 Potentially  
 [1] 72:12  
 Poverty  
 [3] 34:2 34:7 133:13  
 Power  
 [1] 65:15  
 Powerful  
 [1] 132:8  
 PowerPoint  
 [2] 100:12 135:23  
 Powers  
 [2] 81:9 81:14  
 PPG  
 [3] 147:2 148:2 148:6  
 Practice  
 [1] 109:6  
 Practices  
 [1] 72:12  
 Practitioner  
 [1] 135:1  
 Precedent  
 [2] 84:3 84:24  
 Predatory  
 [2] 84:4 84:25  
 Predominantly  
 [2] 54:8 64:8  
 Preferred  
 [2] 86:21 130:12  
 Preoccupation  
 [1] 139:9  
 Preparation  
 [1] 104:3  
 Prepare  
 [1] 37:15  
 Prepared  
 [3] 7:13 14:24 26:5  
 Presence  
 [5] 20:12 88:2 118:15  
 137:2 138:23  
 Present  
 [7] 4:23 5:20 6:13 25:25  
 62:25 130:15 135:15  
 Presentation  
 [3] 9:3 100:25 135:23  
 Presentations  
 [2] 8:2 63:5  
 Presented  
 [2] 63:19 118:19

<b>Presenters</b> [1] 7:6 <b>Presenting</b> [1] 25:24 <b>Presently</b> [1] 72:15 <b>Preservation</b> [1] 27:14 <b>Preserving</b> [1] 39:6 <b>President</b> [13] 24:17 32:14 45:4 55:8 60:4 60:6 60:7 67: 3 80:21 103:8 132:23 138:3 146:6 <b>Presiding</b> [57] 1:14 4:1 4:4 5:11 10:1 18:14 18:24 19:1 24:6 32:3 36:22 44:21 44:24 50:17 59:11 59: 23 62:2 62:7 62:10 70: 22 74:19 80:9 85:2 85: 8 85:20 93:1 93:4 93: 14 95:22 95:25 98:24 101:14 104:5 106:10 107:20 111:1 113:20 116:21 119:13 121:15 123:22 124:1 126:22 129:23 132:19 135:8 138:9 138:12 141:2 141:10 145:4 145:9 145:21 148:9 151:3 151:8 151:14 <b>Press</b> [4] 24:10 26:22 32:11 127:2 <b>Pressing</b> [1] 143:25 <b>Prevail</b> [1] 7:5 <b>Prevention</b> [1] 49:18 <b>Preview</b> [1] 100:24 <b>Previous</b> [1] 3:4 134:9 <b>Prey</b> [2] 61:15 112:24 <b>Price</b> [3] 17:19 17:21 23:3 <b>Prices</b> [1] 39:23 <b>Pride</b> [2] 71:12 81:25 <b>Primarily</b> [2] 103:14 142:22 <b>Primary</b> [3] 22:18 30:23 58:21 <b>Principal</b> [1] 130:4 <b>Principles</b> [1] 81:13 <b>Priority</b> [2] 94:20 108:14 <b>Prison</b> [1] 55:15 <b>Prison-like</b> [1] 55:15 <b>Private</b> [5] 25:11 47:8 79:17 94: 19 134:13 <b>Privilege</b> [2] 86:1 138:19 <b>Pro</b> [1] 100:13 <b>Probity</b> [1] 31:17 <b>Problem</b> [15] 14:2 22:12 57:10 58:15 111:22 118:9 128:25 139:1 139:2 140:2 139:6 140:1 140: 140:13 144:6 <b>Problematic</b>	[3] 12:18 77:12 78:2 <b>Problems</b> [13] 44:11 46:6 53:11 54:7 54:13 57:10 75:17 77:17 94:3 95:14 107: 11 107:15 144:1 <b>Procedure</b> [1] 69:11 <b>Proceedings</b> [2] 152:1 152:3 <b>Process</b> [13] 5:7 14:23 72:9 72: 23 79:6 99:24 100:2 100:8 100:9 104:24 106:6 130:16 137:19 <b>Processes</b> [1] 34:19 <b>Proclaiming</b> [1] 51:10 <b>Produce</b> [1] 53:4 <b>Produced</b> [1] 92:23 <b>Producing</b> [1] 102:13 <b>Profession</b> [1] 127:12 <b>Professional</b> [1] 104:2 <b>Professionalism</b> [1] 86:24 <b>Professionals</b> [1] 90:1 <b>Professor</b> [2] 118:18 121:25 <b>Professors</b> [1] 90:3 <b>Profits</b> [6] 12:15 88:14 94:5 134:8 143:9 144:16 <b>Program</b> [4] 57:4 57:20 57:25 132:1 <b>Programs</b> [15] 32:21 33:3 46:14 46:14 49:11 49:15 49: 18 57:1 57:14 60:14 94: 14 94:18 133:1 133:7 134:25 <b>Progress</b> [2] 35:16 130:18 <b>Progressive</b> [1] 139:8 <b>Project</b> [26] 22:18 37:17 39:6 45:13 46:18 47:15 47: 17 47:18 47:25 48:4 48: 7 48:8 48:13 48:15 49: 14 50:16 52:15 72:18 86:3 86:25 99:9 106:4 117:9 124:9 133:2 148: 23 <b>Projected</b> [7] 16:16 17:10 33:19 72:2 94:4 111:6 118:25 <b>Projections</b> [1] 133:6 <b>Projects</b> [4] 40:12 142:18 148: 24 149:5 <b>Promenade</b> [1] 137:7 <b>Prominent</b> [1] 21:24 <b>Promise</b> [2] 141:23 147:6 <b>Promised</b> [1] 142:10 <b>Promises</b> [2] 66:20 142:5 <b>Promising</b> [1] 110:25 <b>Promoting</b> [1] 46:9	<b>Pronounced</b> [1] 62:6 <b>Properly</b> [2] 76:13 76:20 <b>Properties</b> [3] 21:16 101:23 103:1 <b>Property</b> [17] 18:11 18:17 18:23 29:7 41:23 41:25 42:3 42:7 43:3 43:6 66:2 88: 20 94:8 94:9 102:11 102:12 123:17 <b>Proponents</b> [1] 66:16 <b>Proposal</b> [14] 26:11 48:2 48:24 68:3 96:14 96:16 99:23 102:1 103:24 104:3 105:18 108:22 116:7 134:19 <b>Proposals</b> [3] 30:12 50:1 141:22 <b>Propose</b> [2] 69:4 136:5 <b>Proposed</b> [39] 18:20 21:16 24:24 30:6 36:4 38:1 39:4 39: 22 45:6 45:6 46:17 48: 21 60:22 63:10 63:13 71:10 72:24 73:17 74:5 74:9 81:19 99:9 99:17 99:22 101:20 102:6 103:4 107:25 109:3 115:2 117:3 117:15 119:24 121:21 122:25 130:13 134:21 136:19 140:9 <b>Proposes</b> [1] 41:16 <b>Proposing</b> [2] 110:13 140:2 <b>Prosper</b> [2] 43:1 61:9 <b>Prosperity</b> [1] 32:22 <b>Prostitution</b> [2] 42:18 113:2 <b>Protect</b> [3] 55:18 101:11 101:12 <b>Protected</b> [1] 108:4 <b>Protection</b> [1] 49:16 <b>Protest</b> [1] 134:15 <b>Protocols</b> [2] 4:24 4:25 <b>Proud</b> [1] 86:7 <b>Proves</b> [1] 43:3 <b>Provide</b> [14] 20:15 21:11 36:16 47:18 47:20 49:8 61:3 63:17 110:13 133:1 140:14 140:23 143:22 150:5 <b>Provided</b> [8] 59:7 86:10 86:10 88: 9 100:10 100:12 100: 12 140:3 <b>Providers</b> [1] 58:2 <b>Provides</b> [4] 32:20 58:13 67:16 126:19 <b>Providing</b> [5] 46:12 58:21 62:23 94:8 94:16 <b>Proving</b> [1] 137:20 <b>Proximity</b> [7] 38:8 44:7 52:15 72: 5 73:18 107:7 108:21	<b>Pruning</b> [1] 94:10 <b>Psychological</b> [2] 111:20 139:4 <b>Public</b> [34] 1:2 1:17 4:5 4:13 5: 12 6:7 6:8 6:11 6:14 6: 16 6:25 8:7 23:16 23: 18 24:10 34:1 37:13 57: 25 58:6 68:5 70:9 70: 11 71:6 94:19 95:6 101: 12 108:6 135:18 137:8 142:3 145:10 151:5 151:9 152:8 <b>Publicized</b> [1] 109:14 <b>Puckett</b> [6] 2:3 10:3 10:6 10:9 18:15 18:25 <b>Puertorriquenos</b> [2] 60:4 60:8 <b>Pull</b> [2] 56:15 115:21 <b>Pulled</b> [1] 56:18 <b>Purchased</b> [1] 130:20 <b>Purpose</b> [3] 11:1 53:20 140:18 <b>Purposefully</b> [1] 83:23 <b>Pursuant</b> [1] 5:17 <b>Pursue</b> [1] 16:3 <b>Pursuit</b> [2] 81:7 81:21 <b>Purveyors</b> [1] 31:12 <b>Push</b> [2] 40:19 41:9 <b>Pushed</b> [1] 66:6 <b>Put</b> [10] 4:8 4:11 58:24 77: 13 78:7 82:21 101:25 109:4 119:10 122:15 <b>Putting</b> [6] 14:20 42:21 56:10 84:15 92:1 128:2	[1] 114:22 <b>Racetrack</b> [1] 52:11 <b>Racino</b> [2] 52:13 54:10 <b>Racinos</b> [1] 30:5 <b>Racks</b> [1] 125:17 <b>Radio</b> [1] 33:3 <b>Radius</b> [7] 29:2 58:22 59:4 102: 5 111:6 119:2 130:7 <b>Railroad</b> [1] 45:15 <b>Rainy</b> [1] 56:23 <b>Raise</b> [8] 9:19 37:12 59:16 85: 13 93:8 141:5 145:13 145:15 <b>Raised</b> [4] 62:18 66:3 70:8 119: 25 <b>Raising</b> [2] 18:7 120:1 <b>Ramp</b> [11] 14:4 14:5 14:25 15: 3 16:3 41:16 97:13 97: 23 130:23 136:7 137:23 <b>Randolph</b> [3] 130:8 132:1 132:11 <b>Randolph's</b> [1] 131:22 <b>Range</b> [1] 53:24 <b>Ranging</b> [2] 21:19 102:8 <b>Ranks</b> [1] 133:19 <b>Rapid</b> [1] 44:5 <b>Rate</b> [13] 20:13 29:22 34:9 34:22 34:24 111:22 112:4 112:15 112:18 134:2 134:14 144:7 144:8 <b>Rates</b> [2] 34:7 111:18 <b>Rather</b> [2] 64:9 98:5 <b>Ratio</b> [1] 11:25 <b>Ray</b> [1] 114:7 <b>Reached</b> [2] 116:13 144:8 <b>Read</b> [7] 54:18 60:5 63:25 65: 10 66:22 67:15 73:13 <b>Reading</b> [1] 46:14 <b>Real</b> [13] 13:1 21:15 34:6 56: 13 75:22 86:22 88:4 91: 15 91:16 108:15 120:9 122:6 123:7 <b>Realistic</b> [2] 11:16 13:4 <b>Reality</b> [3] 40:11 82:7 111:8 <b>Realize</b> [2] 13:21 113:15 <b>Quite</b> [1] 127:9 <b>Quote</b> [2] 58:5 67:1	128:15 128:15 129:18 148:16 148:22 149:7 149:15 150:18 <b>Realtor</b> [1] 21:24 <b>Realtors</b> [1] 103:9 <b>Reason</b> [4] 22:21 56:24 73:8 80: 23 <b>Reasonable</b> [2] 15:16 17:3 <b>Reasons</b> [2] 58:17 106:22 <b>Receive</b> [1] 51:2 <b>Received</b> [1] 128:19 <b>Receiving</b> [1] 150:14 <b>Recent</b> [5] 21:21 42:15 43:23 89:9 117:17 <b>Recently</b> [1] 28:22 <b>Reception</b> [1] 55:16 <b>Receptionist</b> [1] 55:23 <b>Recess</b> [2] 7:22 85:10 <b>Recipient</b> [1] 150:7 <b>Recognize</b> [5] 73:3 76:13 76:15 76: 19 77:3 <b>Recognizes</b> [4] 35:15 73:16 73:22 77:2 <b>Recommendations</b> [2] 14:1 58:9 <b>Reconvene</b> [2] 85:5 145:7 <b>Reconvened</b> [1] 145:11 <b>Record</b> [5] 4:13 4:20 62:5 62: 10 63:20 <b>Recovering</b> [1] 57:20 <b>Recovery</b> [4] 56:3 57:3 57:13 58: 22 <b>Recreation</b> [1] 94:13 <b>Red</b> [5] 9:4 96:6 125:13 140: 23 146:2 <b>Redevelopment</b> [5] 65:15 65:16 66:11 83:21 124:8 <b>Redistributes</b> [1] 28:3 <b>Reduce</b> [2] 22:24 112:17 <b>Reduced</b> [2] 28:5 131:1 <b>Reed</b> [11] 11:5 12:17 21:1 41: 18 114:3 114:25 115: 12 116:11 116:18 117: 3 137:20 <b>Referendum</b> [1] 66:12 <b>Referred</b> [2] 11:3 132:5 <b>Referring</b> [1] 52:6 <b>Reflect</b> [5] 42:4 42:6 62:11 113: 18 143:3 <b>Reflected</b> [2] 43:6 87:8 <b>Reflecting</b>
<b>Q</b>					
<b>Qualifying</b> [1] 83:22 <b>Quality</b> [22] 20:10 20:21 23:7 23:9 37:19 38:7 38:13 40:2 41:21 43:17 44:18 45:20 46:11 52:18 76: 22 91:15 92:21 94:2 94: 11 101:8 116:17 131:2 <b>Quarter</b> [1] 109:24 <b>Quarters</b> [1] 17:23 <b>Queen</b> [9] 10:3 10:10 10:15 16: 20 17:16 20:2 37:5 39: 13 107:5 <b>Questions</b> [6] 9:7 11:24 71:23 79: 19 83:12 106:5 <b>Quickly</b> [2] 13:21 113:15 <b>Quite</b> [1] 127:9 <b>Quote</b> [2] 58:5 67:1					
<b>R</b>					
<b>Rabbi</b> [1] 82:12 <b>Race</b>					

[1] 43:9  
 Refurnished  
 [1] 131:13  
 Refuse  
 [1] 7:24  
 Regard  
 [50:25 73:17 108:8  
 Garding  
 [5:14 40:9 56:14 74:  
 8 86:25 99:18  
 Regardless  
 [2] 74:16 99:23  
 Regards  
 [1] 72:7  
 Region  
 [9] 27:1 27:16 27:20  
 141:17 141:21 143:18  
 143:25 144:20 144:25  
 Regions  
 [1] 133:25  
 Registered  
 [2] 7:15 9:18  
 Regularly  
 [1] 109:12  
 Regulated  
 [1] 14:21  
 Regulation  
 [1] 5:18  
 Regulations  
 [2] 36:1 58:25  
 Rehabbed  
 [1] 109:8  
 Rehabilitation  
 [1] 86:11  
 Reinvest  
 [1] 50:4  
 Reinvestment  
 [4] 47:21 49:9 65:5 110:  
 14  
 Relate  
 [1] 72:1  
 Related  
 [1] 42:17 43:5 94:7 112:  
 13:16 132:3  
 ates  
 [1] 84:21  
 Relating  
 [1] 35:21  
 Relations  
 [1] 68:5  
 Relationship  
 [2] 57:14 126:6  
 Relationships  
 [4] 70:8 71:13 82:9 82:  
 18  
 Relative  
 [1] 124:7  
 Relax  
 [1] 25:20  
 Reliance  
 [1] 47:4  
 Relief  
 [3] 140:21 140:24 143:  
 22  
 Relies  
 [1] 44:11  
 Religious  
 [1] 104:18  
 Remain  
 [2] 9:1 88:19  
 Remaining  
 [1] 90:6  
 Remark  
 [3] 23:21 120:17 121:13  
 Remarks  
 [8] 4:7 8:9 8:16 52:2 87:  
 8 120:6 146:3 148:12  
 Remember  
 [7] 14:9 87:11 87:11 87:  
 1:17 91:21 107:12  
 iind  
 [4] 4:11 15:10 80:11 96:  
 3

Reminded  
 [1] 124:13  
 Remotely  
 [1] 56:9  
 Removal  
 [2] 94:10 113:7  
 Renaissance  
 [3] 22:14 109:15 120:15  
 Rene  
 [3] 2:4 19:1 19:4  
 Renewal  
 [1] 39:6  
 Renewing  
 [1] 91:12  
 Renovated  
 [1] 51:24  
 Rent  
 [2] 110:10 134:11  
 Rental  
 [1] 45:23  
 Rents  
 [3] 66:3 69:6 70:19  
 Reorganization  
 [1] 31:2  
 Repair  
 [1] 49:15  
 Repeated  
 [2] 83:2 83:4  
 Repeatedly  
 [1] 132:10  
 Replete  
 [1] 117:19  
 Replied  
 [1] 138:4  
 Report  
 [13] 17:14 35:5 37:13  
 38:3 43:2 60:19 111:7  
 112:21 113:6 117:24  
 118:8 128:25 137:22  
 Reported  
 [2] 28:22 118:4  
 Reporter  
 [2] 1:16 152:7  
 Reports  
 [6] 102:16 103:20 112:  
 19 128:2 128:20 137:20  
 Represent  
 [8] 13:8 44:5 47:7 67:  
 23 67:23 67:24 71:3 86:  
 7  
 Representation  
 [2] 68:5 84:8  
 Representative  
 [6] 24:23 74:10 99:25  
 110:2 130:11 141:4  
 Representatives  
 [5] 4:23 6:17 10:7 26:  
 10 50:9  
 Represented  
 [3] 22:5 68:20 138:11  
 Representing  
 [5] 10:10 37:2 37:11  
 135:13 146:7  
 Reputation  
 [2] 31:16 54:9  
 Request  
 [1] 58:8  
 Required  
 [5] 35:25 82:23 104:4  
 131:7 140:15  
 Requires  
 [1] 59:1  
 Rescue  
 [10] 51:15 52:11 54:6  
 54:25 55:9 55:14 56:7  
 58:4 58:18 59:2  
 Research  
 [4] 102:15 111:18 123:  
 19 134:10  
 Researcher  
 [1] 123:6  
 Researchers  
 [1] 122:2

Reside  
 [2] 62:19 117:15  
 Resident  
 [8] 24:14 45:5 66:19 93:  
 18 93:21 127:5 130:2  
 135:12  
 Residential  
 [29] 16:14 16:16 17:8  
 17:15 20:5 20:6 20:10  
 21:19 21:22 22:1 40:25  
 42:13 63:4 64:4 82:21  
 100:19 101:4 101:23  
 102:9 102:11 102:18  
 103:1 107:4 107:8 107:  
 17 108:20 111:16 116:  
 17 139:17  
 Residents  
 [56] 14:9 15:17 18:21  
 19:3 24:11 26:13 28:24  
 45:2 46:6 46:10 47:19  
 48:3 48:6 49:5 50:5 50:  
 8 54:4 60:2 62:22 63:  
 16 64:7 64:23 66:5 66:  
 10 66:15 66:17 66:23  
 66:25 68:1 70:2 70:3  
 70:4 76:23 82:24 83:15  
 83:22 89:16 89:21 89:  
 24 89:25 91:8 93:22 93:  
 25 94:20 94:22 94:23  
 94:25 95:1 98:19 98:22  
 103:6 132:13 133:9  
 139:18 147:9 147:22  
 Resides  
 [1] 8:11  
 Resolution  
 [1] 73:13  
 Resolved  
 [1] 74:6  
 Resort  
 [1] 66:9  
 Resort's  
 [2] 31:20 66:25  
 Resorts  
 [6] 26:25 30:1 30:20 31:  
 3 31:4 66:4  
 Resounding  
 [1] 100:20  
 Resource  
 [1] 23:15  
 Resources  
 [8] 26:8 47:20 49:8 61:  
 13 71:16 110:14 139:  
 25 140:14  
 Respect  
 [1] 70:10  
 Respectfully  
 [1] 7:8  
 Respective  
 [1] 122:17  
 Respond  
 [1] 128:25  
 Responded  
 [1] 72:21  
 Responds  
 [1] 111:19  
 Response  
 [1] 137:16  
 Responsibility  
 [4] 7:5 11:11 30:17 83:  
 20  
 Responsible  
 [2] 47:12 82:23  
 Responsiveness  
 [1] 72:16  
 Rest  
 [3] 58:9 59:12 113:21  
 Restaurant  
 [1] 29:3  
 Restaurants  
 [4] 28:14 28:18 29:10  
 147:20  
 Restlessness  
 [1] 139:11  
 Restoration

[2] 7:23 133:3  
 Restore  
 [1] 81:24  
 Restored  
 [1] 82:19  
 Restoring  
 [1] 82:1  
 Restripping  
 [1] 136:17  
 Restructuring  
 [1] 31:5  
 Result  
 [10] 21:23 28:5 66:4  
 118:7 118:14 124:23  
 135:19 136:25 137:15  
 140:25  
 Resulting  
 [2] 34:20 136:21  
 Results  
 [2] 92:19 102:24  
 Resume  
 [2] 7:22 85:9  
 Retail  
 [4] 20:12 28:5 28:14 29:  
 4  
 Retiming  
 [1] 136:17  
 Retired  
 [3] 67:2 124:4 138:18  
 Retirement  
 [1] 131:3  
 Returning  
 [1] 41:5  
 Revenue  
 [14] 12:3 22:19 22:24  
 22:24 23:3 23:4 23:6  
 27:5 27:20 28:11 65:21  
 88:9 143:20 144:12  
 Revenues  
 [5] 11:17 28:5 33:17 33:  
 18 53:22  
 Revered  
 [1] 132:7  
 Reversal  
 [1] 43:1  
 Reverse  
 [1] 31:7  
 Reversing  
 [1] 134:4  
 Review  
 [3] 26:5 63:20 137:25  
 Reviewing  
 [1] 11:1  
 Revitalization  
 [8] 38:19 46:2 47:13 65:  
 13 76:1 76:10 99:8 133:  
 1  
 Revitalize  
 [3] 25:9 65:23 66:13  
 Revive  
 [1] 65:21  
 Reward  
 [1] 83:20  
 Rhode  
 [1] 112:11  
 Rich  
 [2] 19:18 39:18  
 Richard  
 [2] 2:9 50:19  
 Richardson  
 [4] 3:8 132:21 132:22  
 132:23  
 Richmond  
 [5] 75:4 97:21 97:24 98:  
 1 127:7  
 Riddled  
 [1] 90:21  
 Rider  
 [1] 148:2  
 Riders  
 [2] 96:21 96:24  
 Ridge  
 [1] 81:18

Riding  
 [1] 109:21  
 Righted  
 [1] 84:14  
 Righteous  
 [1] 82:12  
 Rights  
 [5] 32:17 79:8 81:6 81:  
 7 131:23  
 Rim  
 [1] 69:17  
 Rip  
 [1] 83:25  
 Ripple  
 [1] 40:15  
 Ripples  
 [1] 130:14  
 Rise  
 [9] 5:9 39:15 42:19 59:  
 16 93:7 118:6 119:4  
 132:17 145:13  
 Risk  
 [2] 18:10 57:8  
 River  
 [12] 10:19 16:17 20:5  
 108:2 108:6 108:7 108:  
 12 108:16 109:1 127:  
 18 127:20 137:5  
 Riverfront  
 [14] 10:4 10:22 17:18  
 19:8 37:3 108:3 110:22  
 116:15 119:19 120:20  
 128:7 128:8 128:9 135:  
 14  
 Rivers  
 [2] 1:13 5:22  
 Riverwalk  
 [13] 75:8 107:25 108:  
 22 108:24 110:2 110:6  
 110:12 122:25 134:4  
 134:17 134:23 135:6  
 142:25  
 Road  
 [1] 72:3  
 Roads  
 [1] 131:8  
 Roadways  
 [1] 49:7  
 Robbery  
 [1] 111:24  
 Robert  
 [3] 29:19 71:15 103:8  
 Roberts  
 [8] 24:25 63:8 63:11 64:  
 17 86:18 90:23 102:6  
 126:12  
 Robust  
 [2] 47:3 50:11  
 Role  
 [1] 72:8  
 Ronald  
 [3] 2:8 44:24 45:3  
 Room  
 [3] 7:2 8:1 9:10  
 Rose  
 [3] 17:19 17:21 112:5  
 Route  
 [6] 63:12 91:5 96:17 97:  
 4 97:21 130:18  
 Routes  
 [4] 103:11 111:13 112:  
 2 115:15  
 Row  
 [2] 37:18 102:8  
 Rudman  
 [4] 2:22 107:22 107:23  
 107:23  
 Ruiz  
 [2] 60:6 60:7  
 Rules  
 [3] 6:25 7:25 36:1  
 Run  
 [4] 14:8 23:6 95:11 123:  
 3

Rundown  
 [1] 67:6  
 Running  
 [2] 23:8 123:20  
 Runs  
 [1] 92:24  
 Rush  
 [3] 97:10 97:23 110:7  
 Rustin  
 [1] 131:23

**S**

Sacrifice  
 [1] 95:4  
 Sad  
 [1] 54:19  
 Safe  
 [2] 70:16 109:21  
 Safest  
 [1] 70:12  
 Safety  
 [6] 5:2 81:15 81:21 98:  
 5 126:8 135:18  
 Salaries  
 [1] 134:11  
 Sale  
 [1] 45:23  
 Sales  
 [5] 17:18 22:2 29:7 102:  
 20 103:5  
 Salzman  
 [5] 2:13 59:16 74:21 74:  
 22 74:22  
 Samuel  
 [3] 2:20 104:7 104:9  
 San  
 [1] 51:8  
 Sandy  
 [3] 2:13 74:21 74:22  
 Sanford  
 [2] 1:13 5:22  
 Sarah  
 [3] 3:6 126:24 127:4  
 Sat  
 [1] 25:19  
 Saturated  
 [1] 30:5  
 Saturdays  
 [2] 13:6 13:13  
 Savage  
 [1] 83:5  
 Save  
 [1] 144:10  
 Saved  
 [1] 51:21  
 Saving  
 [2] 52:19 82:1  
 Saw  
 [4] 25:20 25:22 31:8 88:  
 1  
 Scale  
 [1] 73:5  
 Scare  
 [1] 42:24  
 Scenario  
 [2] 15:1 32:1  
 Scheduled  
 [3] 74:11 78:9 148:15  
 School  
 [20] 34:9 39:3 71:2 71:  
 4 71:6 72:5 73:15 73:  
 18 73:20 73:25 74:7 91:  
 22 104:15 129:2 130:  
 12 131:9 131:11 131:  
 17 131:22 144:8  
 Schools  
 [9] 34:1 38:22 49:19 90:  
 3 94:19 95:5 117:4 117:  
 4 117:5  
 Schuylkill  
 [1] 130:18  
 Scourge  
 [1] 96:17

<b>Script</b> [1] 58:10	[4] 6:10 107:3 107:6 149:5	<b>Shopping</b> [1] 20:15	<b>Simply</b> [4] 17:4 22:6 41:9 100: 20	[11] 27:4 72:6 89:9 100: 15 102:11 105:17 109: 5 110:21 130:13 130: 16 131:6	<b>Spans</b> [1] 10:16
<b>Seamless</b> [1] 14:6	<b>Serious</b> [10] 16:12 53:2 53:9 56: 22 71:23 103:23 107: 10 107:14 137:8 139:14	<b>Shops</b> [5] 28:14 28:17 29:16 112:25 113:1	<b>Simultaneously</b> [1] 6:13	<b>Slow</b> [1] 134:2	<b>Speaker</b> [10] 6:23 7:10 7:12 8:9 8:19 9:2 9:5 10:2 19:7 93:15
<b>Season</b> [2] 13:1 92:24	<b>Servant</b> [1] 80:25	<b>Short</b> [3] 40:11 82:7 129:9	<b>Singing</b> [1] 131:24	<b>Small</b> [16] 20:13 25:7 28:20 29:15 65:22 66:9 75:10 75:18 77:21 78:23 79:1 87:4 87:4 89:7 102:8 125:3	<b>Speaker's</b> [2] 8:17 8:25
<b>Seat</b> [1] 45:22	<b>Serve</b> [5] 52:22 60:16 61:11 73:1 79:21	<b>Shortcuts</b> [1] 103:17	<b>Single</b> [2] 40:14 112:20	<b>Smallest</b> [2] 23:3 109:3	<b>Speakers</b> [9] 4:10 7:6 7:16 7:19 8: 14 8:20 96:3 127:21 145:12
<b>Seated</b> [6] 5:4 5:25 5:25 10:2 80:12 93:15	<b>Served</b> [2] 32:25 33:6	<b>Show</b> [2] 27:9 118:15	<b>Single-lane</b> [1] 40:14	<b>Smooth</b> [1] 14:6	<b>Speaking</b> [9] 8:24 9:5 46:17 47: 16 62:15 99:12 99:15 127:5 130:4
<b>Seats</b> [4] 4:3 5:5 5:6 85:9	<b>Serves</b> [1] 51:25	<b>Showed</b> [1] 21:21	<b>Sit</b> [3] 13:25 14:18 144:15	<b>Snapshot</b> [1] 13:4	<b>Speaks</b> [1] 25:21
<b>Second</b> [14] 13:22 14:21 26:24 30:24 38:25 41:2 41:5 98:6 100:6 106:18 107: 11 128:6 129:5 133:23	<b>Service</b> [12] 45:24 53:8 58:20 59:2 59:8 60:8 71:18 71:18 113:6 124:6 136: 7 142:19	<b>Shown</b> [2] 28:10 111:13	<b>Site</b> [69] 10:16 12:1 12:7 16: 19 18:22 19:11 21:17 21:23 22:17 22:17 22: 22 24:2 24:25 25:12 25: 16 27:4 27:12 27:15 30: 4 30:7 37:22 38:1 38:6 40:10 40:13 40:17 42:1 42:11 44:14 60:22 63: 13 64:11 73:18 74:16 75:12 81:20 82:4 84:2 87:16 90:9 99:22 103: 10 106:21 106:25 107: 2 107:9 107:13 107:25 108:5 110:21 111:15 111:17 114:3 114:16 116:19 117:1 119:20 119:24 122:21 130:9 132:10 132:11 132:11 135:16 137:20 137:21 137:23 148:1 148:1	<b>Snow</b> [1] 94:9	<b>Specific</b> [9] 21:4 35:21 35:22 47: 8 53:19 72:8 96:13 142: 12 148:19
<b>Secondary</b> [1] 15:23	<b>Services</b> [16] 23:17 32:21 33:2 46:8 52:19 53:8 54:5 55:3 55:13 55:20 59:7 60:14 61:19 86:12 94: 16 95:6	<b>Shows</b> [7] 42:15 43:7 103:6 111:18 113:1 116:4 138:6	<b>Site's</b> [1] 135:20	<b>Snyder</b> [4] 2:18 99:1 99:2 99:5	<b>Specifically</b> [5] 72:1 86:17 98:9 140: 18 148:22
<b>Seconds</b> [4] 9:1 18:12 96:5 146:1	<b>Serving</b> [4] 32:24 51:9 71:6 79: 16	<b>Sick</b> [1] 91:22	<b>Sited</b> [1] 11:10	<b>Social</b> [21] 33:9 38:10 43:11 43:12 43:22 44:9 46:5 58:20 60:8 60:14 61:1 61:4 61:19 66:7 72:12 95:2 118:21 118:25 139:4 140:3 144:21	<b>Speaks</b> [1] 68:6
<b>Section</b> [8] 5:19 19:16 23:15 24: 19 63:14 75:4 86:5 86: 16	<b>Set</b> [7] 59:3 77:23 84:3 84: 24 88:24 131:12 140:17	<b>Side</b> [8] 10:17 10:18 10:19 75:18 104:13 104:20 105:5 106:8	<b>Sites</b> [9] 11:17 12:4 12:5 13: 9 27:23 52:7 84:15 109: 4 129:21	<b>Society</b> [8] 19:24 37:4 39:5 39: 7 71:21 106:15 106:16 107:4	<b>Spectators</b> [1] 92:19
<b>Secure</b> [6] 33:8 33:15 34:12 34: 15 46:4 81:7	<b>Set</b> [7] 59:3 77:23 84:3 84: 24 88:24 131:12 140:17	<b>Sift</b> [2] 11:12 128:24	<b>Sitting</b> [1] 30:21	<b>Sold</b> [2] 39:24 87:24	<b>Spectrum</b> [1] 114:23
<b>Security</b> [4] 94:16 95:2 126:1 126:5	<b>Seven</b> [4] 15:4 15:6 114:6 124: 20	<b>Sign</b> [1] 79:12	<b>Sited</b> [1] 11:10	<b>Solemnly</b> [3] 85:15 93:9 145:17	<b>Spent</b> [1] 26:6
<b>See</b> [25] 9:8 17:23 18:15 49: 25 57:22 58:5 58:9 61: 16 61:19 73:23 76:1 77: 14 106:6 110:16 112: 25 114:18 115:25 119: 4 120:1 122:10 123:20 138:16 143:11 149:22 149:25	<b>Several</b> [3] 25:6 26:20 86:13	<b>Sign-in</b> [1] 9:9	<b>Sited</b> [1] 11:10	<b>Solely</b> [1] 133:15	<b>Spent</b> [8] 27:16 28:7 28:13 28: 15 109:23 130:6 131: 21 147:12
<b>Seeing</b> [2] 14:12 90:5	<b>Sexual</b> [1] 42:18	<b>Signage</b> [1] 131:6	<b>Sites</b> [9] 11:17 12:4 12:5 13: 9 27:23 52:7 84:15 109: 4 129:21	<b>Solid</b> [1] 88:8	<b>Spill</b> [1] 76:16
<b>Seek</b> [15] 15:138:22	<b>Shall</b> [8] 9:22 59:19 81:15 82: 15 85:16 93:10 141:7 146:4	<b>Signaling</b> [1] 136:25	<b>Siting</b> [1] 30:21	<b>Solution</b> [2] 72:24 79:11	<b>Spilled</b> [1] 19:25
<b>Seek</b> [15] 15:138:22	<b>Shape</b> [1] 47:9	<b>Signals</b> [1] 102:9	<b>Sits</b> [2] 64:18 69:23	<b>Solutions</b> [1] 40:11	<b>Spirit</b> [2] 74:12 91:12
<b>Seem</b> [2] 81:15 112:19	<b>Shaped</b> [1] 66:20	<b>Significant</b> [13] 17:7 20:6 22:9 35: 16 37:8 56:10 62:17 62: 25 94:13 110:13 110: 17 140:5 150:23	<b>Sitting</b> [1] 55:24	<b>Solvability</b> [1] 89:3	<b>Spite</b> [4] 120:15 120:15 139: 13 149:5
<b>Sees</b> [1] 59:6	<b>Share</b> [3] 6:18 89:13 138:15	<b>Significantly</b> [3] 20:15 124:15 124:18	<b>Situated</b> [2] 63:3 63:7	<b>Someone</b> [1] 12:21	<b>Split</b> [1] 31:7
<b>Segments</b> [1] 47:8	<b>Shared</b> [1] 52:23	<b>Signifies</b> [1] 146:1	<b>Situation</b> [4] 70:1 95:20 104:25 143:15	<b>Sometime</b> [1] 129:8	<b>Spoken</b> [1] 22:11
<b>Selected</b> [1] 150:4	<b>Shareholder</b> [1] 31:8	<b>Signs</b> [2] 5:1 118:4	<b>Situations</b> [2] 69:18 69:19	<b>Sometimes</b> [1] 114:18	<b>Spokespersons</b> [1] 8:5
<b>Selection</b> [5] 53:17 99:18 100:7 148:1 148:2	<b>Shareholders</b> [1] 31:6	<b>Silenced</b> [1] 82:11	<b>Six</b> [5] 39:24 57:12 67:12 80:22 128:16	<b>Song</b> [1] 23:21	<b>Sports</b> [1] 92:14
<b>Sell</b> [1] 17:23	<b>Shechtman</b> [5] 2:17 96:2 96:7 96:8 98:25	<b>Silent</b> [1] 4:9	<b>Sixth</b> [1] 10:19	<b>Soon</b> [1] 55:4	<b>Spot</b> [3] 111:9 115:21 137:5
<b>Selling</b> [1] 39:23	<b>Sheep</b> [1] 82:14	<b>Silicon</b> [1] 95:12	<b>Size</b> [4] 54:22 83:15 102:22 123:11	<b>Soper</b> [1] 55:7	<b>Spotlights</b> [1] 131:7
<b>Senate</b> [1] 79:11	<b>Sheet</b> [1] 16:18	<b>Similar</b> [2] 54:21 69:19	<b>Skepticism</b> [1] 66:24	<b>Sorely</b> [1] 133:15	<b>Spouses</b> [1] 140:10
<b>Send</b> [3] 84:3 84:24 104:19	<b>Shelter</b> [3] 56:3 57:22 58:21	<b>Similarities</b> [1] 92:13	<b>Skilled</b> [1] 90:1	<b>Sort</b> [1] 89:4	<b>Spreading</b> [1] 25:5
<b>Sending</b> [1] 72:11	<b>Shelters</b> [3] 54:6 57:24 58:19	<b>Simmons</b> [57] 1:14 4:1 4:3 5:11 10:1 18:14 18:24 19:1 24:6 32:3 36:22 44:21 44:24 50:17 59:11 59: 23 62:2 62:7 62:10 70: 22 74:19 80:9 85:2 85: 8 85:20 93:1 93:4 93: 14 95:22 95:25 98:24 101:14 104:5 106:10 107:20 111:1 113:20 116:21 119:13 121:15 123:22 124:1 126:22 129:23 132:19 135:8 138:9 138:12 141:2 141:10 145:4 145:9 145:21 148:9 151:3 151:8 151:14	<b>Sky</b> [1] 131:8	<b>Sound</b> [2] 9:4 43:15	<b>Spreads</b> [1] 48:20
<b>Senior</b> [3] 66:5 94:14 94:14	<b>Shifting</b> [7] 89:5 124:20 124:21 124:25 124:25 125:9 125:10	<b>Signs</b> [1] 111:18	<b>Skyrocket</b> [1] 111:18	<b>Sounds</b> [1] 78:4	<b>Spring</b> [4] 108:1 108:24 109: 20 129:16
<b>Seniors</b> [2] 49:15 95:6	<b>Shipsyard</b> [1] 75:12	<b>Sleeping</b> [2] 55:10 56:5	<b>Sleeping</b> [2] 55:10 56:5	<b>Soup</b> [1] 58:19	<b>Sproul</b> [1] 51:25
<b>Sense</b> [3] 48:17 88:22 113:12	<b>Shocked</b> [1] 55:15	<b>Slice</b> [1] 34:6	<b>Slope</b> [1] 149:25	<b>South</b> [19] 10:16 10:17 10:18 10:24 16:10 37:4 39:9 40:3 41:2 45:14 51:19 97:6 107:5 114:16 121: 21 123:4 127:8 128:8 135:25	<b>Squander</b> [1] 61:13
<b>Sensitive</b> [1] 51:5	<b>Shoddy</b> [1] 110:8	<b>Slippery</b> [1] 149:25	<b>Slot</b> [10] 35:14 81:20 82:5 82:21 83:6 84:2 98:2 111:19 146:10 146:25	<b>Southbound</b> [2] 77:18 97:4	<b>Square</b> [12] 10:24 37:2 37:6 39: 17 51:24 111:4 114:1 117:7 119:17 120:8 123:13 123:15
<b>Separate</b> [1] 36:2	<b>Shoot</b> [1] 121:14	<b>Slope</b> [1] 149:25	<b>Slots</b>	<b>Space</b> [2] 108:11 148:2	<b>Stability</b> [5] 26:17 30:16 32:22 35:10 36:16
<b>SEPTA</b> [5] 96:17 96:21 96:24 97:4 97:7	<b>Shop</b> [1] 28:25	<b>Slotted</b> [1] 136:16		<b>Spaces</b> [1] 94:13	<b>Stable</b> [2] 26:14 46:4
<b>September</b> [1] 8 129:8	<b>Shoppers</b> [1] 27:25				<b>Stadium</b>

[1] 114:16  
 Staff  
 [6] 9:9 19:3 71:24 72:20 131:19 143:16  
 Stage  
 [1] 8:22  
 Stages  
 [1] 8:5  
 Stakeholders  
 [2] 46:25 51:3  
 Stalled  
 [1] 115:9  
 Stamp  
 [1] 131:1  
 Stand  
 [7] 9:18 18:22 38:2 59:15 136:9 143:15 145:15  
 Standard  
 [1] 95:13  
 Standards  
 [1] 134:20  
 Standing  
 [3] 51:13 55:18 114:20  
 Stands  
 [1] 34:23  
 STAPELTON  
 [1] 70:25  
 Staples  
 [1] 115:5  
 Stapleton  
 [3] 2:12 70:24 71:1  
 Start  
 [7] 11:6 12:21 12:22 65:2 128:16 128:18 150:1  
 Started  
 [4] 8:25 75:10 76:1 124:16  
 State  
 [20] 8:11 11:8 14:16 14:22 24:22 27:2 29:20 29:23 35:4 38:12 50:9 66:20 82:4 83:13 99:25 112:11 120:23 133:10 143:25 143:21  
 Statement  
 [4] 41:14 151:18  
 Statements  
 [2] 11:13 113:22  
 States  
 [8] 32:19 33:18 35:6 80:23 81:4 88:14 118:20 120:10  
 Statewide  
 [3] 6:10 58:13 140:3  
 Staffing  
 [3] 8:10 79:7 138:4  
 Station  
 [1] 109:20  
 Stationed  
 [1] 9:9  
 Stations  
 [1] 126:13  
 Statistic  
 [1] 116:2  
 Statistical  
 [1] 139:20  
 Statistics  
 [4] 26:1 112:18 113:17 133:14  
 Statute  
 [1] 58:12  
 Stay  
 [1] 70:15  
 Steady  
 [1] 88:9  
 Steel  
 [2] 125:21 126:10  
 Stenographer  
 [1] 6:2  
 Stenographer's  
 [1] 14  
 Sucks  
 [1] 5:1

Still  
 [13] 21:12 65:9 67:6 67:9 70:9 83:9 83:12 83:16 112:15 114:20 120:3 129:4 137:19  
 Stimulate  
 [4] 47:8 47:19 49:9 50:4  
 Stimulating  
 [1] 39:11  
 Stimulus  
 [1] 18:3  
 Stipulate  
 [1] 12:2  
 Stock  
 [3] 31:7 31:8 88:19  
 Stockley  
 [2] 63:12 125:4  
 Stood  
 [1] 145:2  
 Stop  
 [5] 9:5 79:16 96:6 97:7 139:11  
 Stoplight  
 [1] 8:21  
 Stops  
 [1] 114:24  
 Store  
 [2] 91:18 91:18  
 Stores  
 [7] 28:14 28:18 41:1 87:20 91:18 112:1 113:1  
 Stories  
 [2] 14:12 54:19  
 Storm  
 [1] 82:10  
 Strain  
 [4] 23:18 42:22 55:13 58:1  
 Straining  
 [1] 57:24  
 Strangle  
 [1] 30:14  
 Strategic  
 [2] 46:19 47:22  
 Strategy  
 [4] 33:10 48:19 53:12 56:14  
 Strawberry  
 [3] 80:17 81:18 83:10  
 Stream  
 [5] 22:19 22:24 22:25 23:3 23:4  
 Street  
 [60] 1:5 10:15 10:17 10:20 10:24 12:17 13:22 13:22 21:1 37:4 39:9 41:2 41:5 41:7 41:17 41:18 45:14 51:25 63:12 64:6 69:24 77:23 78:3 86:17 96:15 96:15 96:23 97:5 97:12 97:18 97:20 97:21 97:25 98:4 98:14 104:13 104:21 105:5 106:8 106:17 106:18 108:1 108:25 109:20 114:3 114:13 115:12 115:17 116:6 116:11 117:3 125:3 125:4 125:6 126:11 126:14 130:21 130:22 132:17 137:20  
 Streets  
 [16] 11:5 15:19 15:24 40:14 56:11 71:15 75:18 77:21 77:22 78:24 79:1 102:7 114:8 114:25 115:14 136:17  
 Strengthening  
 [1] 46:5  
 Stress  
 [1] 88:25  
 Stressed  
 [2] 142:24 142:25  
 Strictly

[1] 7:2  
 Striking  
 [1] 64:9  
 Strip  
 [4] 76:3 102:17 114:21 122:5  
 Strive  
 [1] 71:20  
 Strives  
 [1] 74:12  
 Strong  
 [4] 74:4 84:4 84:24 101:6  
 Stronger  
 [1] 46:24  
 Structural  
 [1] 126:10  
 Structure  
 [3] 71:19 149:22 149:23  
 Struggles  
 [1] 132:13  
 Struggling  
 [1] 50:11  
 Student  
 [1] 127:13  
 Students  
 [7] 71:4 71:7 71:20 72:5 72:11 131:18 132:7  
 Studied  
 [2] 102:10 121:24  
 Studies  
 [12] 11:14 12:23 15:21 16:16 28:10 42:6 53:21 63:21 105:19 105:21 118:15 123:6  
 Study  
 [18] 12:24 13:3 15:15 18:16 21:21 42:12 42:15 43:7 64:4 64:5 65:1 69:22 78:21 108:15 113:17 116:4 117:23 123:16  
 Study's  
 [1] 123:18  
 Studying  
 [1] 127:14  
 Subagency  
 [1] 150:8  
 Subject  
 [2] 49:24 49:25  
 Submission  
 [1] 95:21  
 Submit  
 [5] 59:12 113:21 129:4 137:21 137:24  
 Submitted  
 [2] 4:16 30:12  
 Subsequent  
 [1] 136:1  
 Subsidizing  
 [1] 94:6  
 Substance  
 [3] 57:9 57:11 86:20  
 Substantial  
 [1] 30:23  
 Substantially  
 [1] 98:11  
 Substantiate  
 [1] 136:4  
 Suburban  
 [3] 13:25 112:8 122:4  
 Suburbs  
 [1] 102:19  
 Success  
 [1] 36:7  
 Successful  
 [2] 52:7 91:9  
 Succumb  
 [1] 118:16  
 Suck  
 [1] 29:24  
 Suddenly  
 [1] 82:6

Suffer  
 [4] 88:15 95:13 132:17 136:9  
 Suffering  
 [3] 15:7 52:25 57:20  
 Suffice  
 [1] 12:23  
 SugarHouse  
 [1] 75:8  
 Suggest  
 [5] 58:24 102:24 112:19 136:18 136:24  
 Suggested  
 [1] 8:3  
 Suggesting  
 [1] 140:22  
 Suggests  
 [1] 139:20  
 Suit  
 [1] 132:12  
 Suitability  
 [1] 31:16  
 Suitable  
 [1] 104:1  
 Summed  
 [1] 67:1  
 Supermarket  
 [2] 28:23 28:25  
 Supermarkets  
 [3] 20:13 87:19 94:15  
 Supplier  
 [2] 125:20 126:11  
 Suppliers  
 [1] 126:4  
 Supplies  
 [1] 125:21  
 Supply  
 [1] 45:22  
 Support  
 [18] 25:1 25:14 47:17 48:4 48:6 48:12 49:19 53:12 61:4 69:5 94:5 99:25 123:19 134:24 136:5 140:12 148:20 148:21  
 Supported  
 [2] 70:13 100:14  
 Supporters  
 [3] 50:21 52:16 52:24  
 Supporting  
 [1] 94:12  
 Surprised  
 [1] 72:15  
 Surprising  
 [1] 13:16  
 Surround  
 [1] 81:19  
 Surrounding  
 [19] 12:19 17:13 22:25 24:24 26:24 38:4 41:25 42:5 42:10 43:4 43:7 48:3 48:21 49:17 87:1 98:15 98:18 102:18 110:23  
 Surveillance  
 [1] 94:17  
 Survey  
 [1] 105:8  
 Surveys  
 [6] 83:2 89:11 100:12 100:17 100:23 100:24  
 Survive  
 [1] 30:11  
 Susan  
 [3] 3:3 119:15 119:17  
 Suspected  
 [1] 58:14  
 Susquehanna  
 [1] 133:4  
 Sustain  
 [1] 89:23  
 Sustainability  
 [1] 52:18

Swear  
 [6] 9:21 59:18 85:15 93:9 141:6 145:17  
 Swedes'  
 [2] 38:24 127:23  
 Sworn  
 [7] 8:15 8:16 59:15 59:17 85:14 93:7 141:6  
 Symbolize  
 [1] 131:16  
 Symptoms  
 [1] 88:21  
 SYSCO  
 [1] 16:9  
 System  
 [4] 42:20 69:13 113:14 131:15  
 Systems  
 [2] 49:6 136:20

T

Table  
 [1] 109:5  
 Tables  
 [1] 14:15  
 Tactically  
 [1] 132:4  
 Tactics  
 [1] 83:24  
 Tad  
 [1] 5:23  
 Talented  
 [2] 90:1 92:20  
 Talks  
 [2] 65:4 132:10  
 Target  
 [2] 44:3 142:12  
 Targets  
 [1] 141:25  
 Task  
 [7] 7:12 7:14 11:7 13:10 69:21 146:13 150:20  
 Tasker  
 [1] 116:11  
 Tasty  
 [2] 45:11 45:18  
 Tax  
 [10] 28:5 29:8 65:21 88:9 94:22 113:14 143:22 144:10 144:12 144:20  
 Taxes  
 [5] 18:7 66:2 94:6 94:24 143:24  
 Taxing  
 [1] 42:20  
 Taxpayers  
 [1] 70:5  
 Teach  
 [3] 71:20 74:13 92:9  
 Team  
 [8] 25:1 26:25 31:15 31:18 31:19 31:25 92:16 92:16  
 Team's  
 [1] 31:13  
 Technical  
 [1] 86:10  
 Technological  
 [1] 94:17  
 Technology  
 [1] 131:13  
 Teen  
 [1] 118:25  
 Teenage  
 [1] 119:5  
 Teens  
 [7] 117:6 117:12 117:16 118:15 118:24 118:25 119:11  
 Teeth  
 [1] 138:6  
 Television  
 [1] 33:3

Temple  
 [2] 90:2 104:21  
 Temporary  
 [2] 131:15 146:18  
 Ten  
 [12] 8:6 11:22 15:4 15:6 29:9 29:22 30:6 58:22 94:23 133:24 136:8 145:24  
 Tenant  
 [1] 62:21  
 Tenants  
 [5] 90:13 96:19 96:24 98:17 98:21  
 Tend  
 [1] 23:11  
 Tennant  
 [1] 62:14  
 Teresa  
 [1] 2:15  
 Term  
 [5] 56:14 62:16 89:23 90:14 139:6  
 Termed  
 [1] 121:6  
 Terminated  
 [1] 98:14  
 Termination  
 [1] 96:14  
 Terms  
 [3] 12:18 22:7 150:19  
 Terrace  
 [1] 121:25  
 Testify  
 [4] 74:10 93:7 121:19 151:5  
 Testimonies  
 [1] 24:20  
 Testimony  
 [29] 4:16 6:20 8:14 9:20 9:21 11:14 25:24 37:15 50:25 54:16 59:13 59:19 60:5 80:12 84:23 85:16 86:21 93:5 93:9 96:5 123:21 135:22 136:1 137:12 141:6 145:17 145:25 148:16 149:5  
 Theater  
 [2] 115:4 133:3  
 Theaters  
 [1] 147:20  
 Thefts  
 [1] 42:18  
 Themselves  
 [2] 72:19 140:25  
 Thereby  
 [1] 13:1  
 Therefore  
 [5] 7:7 38:1 74:6 83:17 150:17  
 Theresa  
 [2] 85:12 86:6  
 Thesis  
 [2] 129:1 129:5  
 Thinking  
 [1] 17:2  
 Third  
 [3] 15:1 33:20 119:21  
 Thirdly  
 [1] 128:10  
 Thomas  
 [2] 1:11 40:1  
 Thorougfare  
 [2] 96:23 97:13  
 Thorp  
 [5] 3:6 126:24 126:25 127:4 129:24  
 Thou  
 [1] 82:15  
 Thoughtfully  
 [1] 72:21  
 Thoughts  
 [3] 6:18 138:16 148:25

Thousands  
 [3] 65:20 108:20 117:5  
 Three  
 [19] 8:8 17:23 28:6 28:  
 7 52:16 55:17 56:25 76:  
 7 98:4 112:13 112:15  
 115:10 115:23 117:5  
 16 124:20 128:3  
 22 148:11  
 Thrive  
 [1] 72:6  
 Thrived  
 [1] 29:16  
 Thriving  
 [4] 22:13 38:9 38:21  
 120:14  
 Throughout  
 [7] 6:22 9:12 19:21 19:  
 25 50:21 125:8 125:24  
 Thrown  
 [1] 24:21  
 Throws  
 [1] 20:6  
 Tiago  
 [1] 81:17  
 Tier  
 [1] 69:13  
 Timer  
 [1] 8:21  
 Timing  
 [3] 8:23 16:2 136:25  
 Tioga  
 [2] 87:2 104:11  
 Title  
 [1] 63:21  
 Titled  
 [1] 43:2  
 Today  
 [40] 6:20 7:16 8:2 8:21  
 9:18 10:10 11:22 19:6  
 19:14 20:4 37:11 45:17  
 46:17 47:16 50:1 50:14  
 50:25 52:2 54:16 54:17  
 61 62:13 62:15 67:  
 4:23 86:7 86:21 88:  
 31:23 99:4 99:12  
 114:2 120:5 121:20  
 127:4 127:16 130:14  
 137:21 138:22 148:15  
 Today's  
 [3] 30:10 87:8 124:11  
 Together  
 [8] 81:22 92:2 99:20  
 100:5 109:9 115:6 125:  
 23 135:15  
 Toll  
 [2] 19:12 88:17  
 Tomorrow  
 [4] 6:9 99:15 144:22  
 151:16  
 Took  
 [1] 82:22  
 Tooth  
 [1] 88:6  
 Top  
 [1] 37:18  
 Torn  
 [5] 14:12 84:12 84:18  
 88:7 90:21  
 Total  
 [6] 15:20 40:23 40:23  
 42:10 56:3 122:13  
 Totally  
 [1] 83:13  
 Touch  
 [1] 41:17  
 Tour  
 [2] 65:12 113:7  
 Tourism  
 [1] 39:10  
 Tourist  
 [7] 6 30:8 101:5 137:  
 14  
 Tourists

[3] 27:6 30:9 53:16  
 Toward  
 [3] 12:16 14:25 35:23  
 Towards  
 [1] 131:20  
 Tower  
 [1] 129:15  
 Town  
 [6] 53:3 53:19 54:19 57:  
 4 57:23 58:1  
 Tracks  
 [1] 133:8  
 Tractor-trailer  
 [2] 125:24 126:3  
 Tractor-trailers  
 [1] 125:17  
 Trade  
 [1] 149:22  
 Trader  
 [1] 138:6  
 Traditional  
 [1] 125:13  
 Traffic  
 [99] 11:13 12:18 12:21  
 12:22 12:23 13:3 13:9  
 13:18 13:25 15:2 15:6  
 15:9 15:20 15:21 15:22  
 16:7 16:11 16:15 21:5  
 22:12 26:16 27:25 38:8  
 39:11 40:6 40:10 40:13  
 40:16 40:23 41:6 41:9  
 41:17 41:21 42:17 42:  
 23 43:10 43:16 48:10  
 63:10 64:4 64:5 64:13  
 64:19 72:2 72:24 73:1  
 76:8 76:12 77:15 77:17  
 77:18 77:25 78:3 78:6  
 78:20 78:22 78:23 96:  
 17 97:23 97:24 97:25  
 98:3 98:11 102:25 103:  
 15 103:17 105:20 107:  
 10 107:15 108:23 111:  
 12 113:5 113:8 114:12  
 114:24 114:25 115:4  
 115:9 115:18 116:3  
 116:4 116:12 124:9  
 124:11 124:13 125:5  
 125:6 125:12 125:12  
 125:14 125:16 126:8  
 126:17 135:24 136:5  
 136:12 136:19 136:22  
 136:25  
 Trailer  
 [1] 131:15  
 Train  
 [2] 109:22 147:8  
 Training  
 [9] 32:21 46:11 49:11  
 61:16 91:26 94:20 133:  
 5 147:19 147:21  
 Transcript  
 [1] 152:4  
 Transform  
 [1] 48:23  
 Transformation  
 [1] 50:10  
 Transformed  
 [1] 51:21  
 Transforming  
 [1] 133:18  
 Translate  
 [1] 34:13  
 Transparent  
 [1] 51:2  
 Transportation  
 [4] 49:6 61:6 91:4 148:3  
 Trap  
 [1] 137:14  
 Trash  
 [1] 111:12  
 Travel  
 [5] 16:5 21:12 28:24  
 111:9 116:5  
 Traverse  
 [1] 98:5

Traverses  
 [1] 97:4  
 Treasure  
 [1] 101:13  
 Treat  
 [1] 58:13  
 Treaty  
 [12] 75:13 75:15 96:9  
 96:25 97:3 97:5 97:18  
 97:19 98:8 98:15 98:17  
 98:20  
 Tree  
 [2] 94:10 94:10  
 Trends  
 [1] 134:5  
 Tripled  
 [1] 39:23  
 Tripling  
 [2] 77:11 116:2  
 Trucking  
 [1] 16:6  
 Trucks  
 [5] 41:4 41:9 90:21 113:  
 6 125:20  
 True  
 [3] 14:7 19:22 141:18  
 Truly  
 [4] 19:16 36:12 120:12  
 143:3  
 Trump  
 [38] 25:1 25:12 25:16  
 26:11 26:24 30:1 30:19  
 30:21 30:24 31:3 31:4  
 31:10 31:13 31:19 31:  
 20 31:24 32:2 49:2 50:  
 7 63:6 64:3 67:18 72:  
 16 73:8 73:17 74:5 74:  
 9 86:23 102:1 102:10  
 103:20 104:1 105:15  
 105:23 130:9 131:20  
 131:24 132:7  
 Trump's  
 [1] 31:15  
 TrumpStreet  
 [25] 24:23 27:11 28:8  
 30:1 30:6 30:14 46:18  
 47:14 47:18 47:24 48:  
 21 50:16 71:10 72:18  
 73:6 86:4 99:9 99:18  
 99:22 101:20 103:6  
 104:24 105:9 124:8  
 142:11  
 Trust  
 [2] 92:5 138:5  
 Trustees  
 [3] 71:3 73:16 74:7  
 Truth  
 [18] 9:22 9:23 9:23 59:  
 19 59:20 59:20 85:16  
 85:17 85:17 93:11 93:  
 11 93:11 141:7 141:8  
 141:8 145:18 145:19  
 145:19  
 Truthful  
 [1] 83:13  
 Try  
 [3] 115:8 115:21 122:15  
 Trying  
 [4] 14:15 69:25 82:22  
 129:1  
 Turn  
 [6] 4:7 29:25 42:23 97:  
 15 97:17 140:13  
 Turns  
 [2] 9:1 9:4  
 Turpin  
 [5] 2:16 93:16 93:17 93:  
 18 95:24  
 Twice  
 [1] 115:10  
 Twist  
 [1] 25:20  
 Two  
 [30] 4:2 11:17 24:22 25:  
 12 26:22 28:6 30:5 35:

14 36:17 39:2 55:6 69:  
 13 75:5 77:1 77:7 77:  
 11 77:13 78:5 103:23  
 106:19 106:20 106:22  
 107:24 114:8 117:11  
 120:5 122:15 135:13  
 139:17 145:12  
 Two-mile  
 [1] 114:8  
 Typing  
 [1] 97:24  
 Type  
 [5] 29:15 68:19 89:22  
 90:12 143:10  
 Types  
 [1] 53:15  
 Typical  
 [1] 13:14  
 Typically  
 [1] 77:22

**U**

U-turn  
 [1] 97:15  
 Ultimate  
 [2] 83:19 83:19  
 Ultimately  
 [2] 53:10 131:2  
 Unable  
 [1] 123:18  
 Unalienable  
 [1] 81:5  
 Unanimously  
 [1] 83:1  
 Unbeknownst  
 [1] 130:19  
 Uncertain  
 [1] 131:16  
 Uncertainty  
 [1] 72:5  
 Uncooperative  
 [1] 121:9  
 Under  
 [6] 13:5 20:11 31:12 31:  
 24 101:19 117:16  
 Underestimated  
 [1] 113:10  
 Underestimating  
 [1] 13:1  
 Undergraduate  
 [1] 127:10  
 Underserved  
 [1] 61:20  
 Understood  
 [1] 23:5  
 Undertaken  
 [1] 13:3  
 Undoubtedly  
 [1] 131:1  
 Unemployed  
 [1] 34:8  
 Unemployment  
 [1] 65:22  
 Unemployment  
 [4] 29:19 29:22 67:10  
 144:7  
 Unfamiliar  
 [1] 17:1  
 Unfortunately  
 [2] 18:16 55:10  
 Unintended  
 [1] 136:10  
 Union  
 [2] 68:22 130:11  
 Unionized  
 [1] 149:16  
 Unions  
 [2] 149:16 149:22  
 United  
 [15] 10:22 17:18 19:8  
 19:10 32:19 33:18 37:3  
 80:23 88:14 104:12  
 115:3 119:19 120:10

135:14 140:22  
 Units  
 [2] 20:10 108:21  
 University  
 [10] 1:4 6:4 15:15 50:  
 24 90:2 102:15 104:21  
 118:19 122:1 127:13  
 Unless  
 [1] 53:23  
 Unlike  
 [1] 22:14  
 Unmanageable  
 [3] 107:10 107:15 110:  
 23  
 Unscrupulous  
 [1] 83:25  
 Unused  
 [1] 55:2  
 Unusual  
 [1] 17:23  
 Up  
 [36] 8:6 8:7 9:2 14:20  
 14:24 17:10 20:7 20:9  
 20:9 20:12 20:17 20:18  
 20:21 21:12 65:6 67:1  
 74:24 77:23 78:22 80:2  
 87:15 96:5 97:24 101:1  
 113:15 114:13 115:1  
 115:14 123:3 123:17  
 129:15 145:2 145:23  
 146:1 147:3 149:11  
 Uphold  
 [1] 73:9  
 Uplift  
 [1] 144:20  
 Upper  
 [2] 109:5 120:11  
 UPS  
 [2] 16:8 41:4  
 Upsurge  
 [1] 28:17  
 Uptown  
 [2] 132:24 133:3  
 Urban  
 [6] 20:22 32:14 32:15  
 32:16 32:20 32:23 33:4  
 33:5 34:4 35:4 35:19  
 36:19 39:5 65:12 108:  
 11  
 Urge  
 [5] 101:11 103:19 119:  
 10 144:11 144:11  
 Urgent  
 [1] 108:14  
 Uses  
 [2] 16:9 140:12  
 Usual  
 [1] 36:11  
 Utilizing  
 [1] 97:9

**V**

Vacant  
 [1] 88:19  
 Valley  
 [4] 20:19 50:22 57:18  
 95:12  
 Valuable  
 [2] 23:15 101:13  
 Value  
 [11] 18:23 21:22 42:5  
 42:13 102:21 110:17  
 122:14 131:1 131:4  
 131:25 132:17  
 Valued  
 [1] 67:20  
 Values  
 [19] 18:12 18:17 21:19  
 26:17 39:14 41:23 41:  
 25 42:7 43:3 43:6 43:7  
 88:20 102:11 102:13  
 121:23 122:3 123:3  
 123:9 123:17  
 Varied

[1] 127:9  
 Variety  
 [1] 109:12  
 Various  
 [3] 45:15 87:19 125:18  
 Vary  
 [1] 102:23  
 Vegas  
 [8] 27:9 102:16 102:17  
 102:24 122:1 122:4  
 123:12 123:15  
 Vehicle  
 [2] 115:13 137:1  
 Vehicles  
 [5] 13:5 21:10 96:20 97:  
 17 116:9  
 Vehicular  
 [2] 98:3 98:11  
 Vendors  
 [3] 34:14 34:18 34:23  
 Ventnor  
 [1] 28:25  
 Venture  
 [4] 30:1 63:11 63:13  
 105:12  
 Venue  
 [3] 27:5 27:10 31:23  
 Venues  
 [3] 53:15 54:8 94:19  
 Verify  
 [1] 136:2  
 Verse  
 [1] 92:17  
 Versus  
 [2] 69:15 92:16  
 Via  
 [1] 15:9  
 Viability  
 [2] 31:14 135:4  
 Viable  
 [10] 16:13 17:7 18:2 25:  
 25 26:14 31:23 53:12  
 90:7 116:20 131:25  
 Vibrant  
 [4] 18:11 37:8 67:19  
 102:7  
 Vibrate  
 [1] 4:9  
 Vibration  
 [1] 43:16  
 Vice  
 [2] 55:8 60:3  
 Vicinity  
 [1] 107:6  
 Vicious  
 [2] 84:4 84:25  
 Viciousness  
 [1] 84:12  
 Victimized  
 [1] 112:3  
 Victims  
 [1] 140:20  
 View  
 [2] 39:3 102:12  
 Village  
 [10] 10:3 10:10 10:15  
 16:20 17:16 20:2 37:5  
 39:13 75:11 107:5  
 Violence  
 [1] 144:6  
 Violent  
 [1] 82:11  
 Virginia  
 [1] 86:14  
 Virtual  
 [2] 88:23 130:23  
 Visibility  
 [1] 52:15  
 Vision  
 [3] 19:22 19:22 120:22  
 Visit  
 [2] 54:8 55:21  
 Visited

[2] 55:6 103:10  
 Visiting  
 [1] 40:12  
 Visitors  
 [5] 17:10 43:19 54:12  
 116:8 137:15  
 Vista  
 [1] 7:16 20:2 37:6 39:  
 vrtal  
 [2] 19:23 134:4  
 Vitality  
 [2] 103:22 109:11  
 Vocal  
 [1] 7:11  
 Vocational  
 [1] 139:5  
 Voice  
 [5] 79:25 80:2 99:14  
 100:22 101:21  
 Volume  
 [11] 13:9 38:8 40:18 40:  
 23 40:24 40:24 98:11  
 116:12 124:11 124:13  
 125:14  
 Volumes  
 [2] 25:21 125:12  
 Volunteer  
 [1] 132:23  
 Vote  
 [1] 100:20  
 Voted  
 [2] 66:11 68:1  
 Vulnerable  
 [1] 139:21

**W**

Wage  
 [3] 46:4 69:13 69:14  
 Waged  
 [1] 82:6  
 Wages  
 [1] 69:5 88:14 146:20  
 7 147:23  
 Waging  
 [2] 54:3 109:22  
 Wal-Mart  
 [1] 42:2  
 Walk  
 [2] 74:24 91:18  
 Walking  
 [1] 119:11  
 Walkway  
 [1] 108:6  
 Wandering  
 [1] 82:14  
 Wants  
 [2] 44:19 123:9  
 War  
 [2] 82:6 124:19  
 Ward  
 [3] 80:19 104:10 105:5  
 Warning  
 [1] 118:4  
 Washington  
 [5] 10:18 40:8 80:21  
 119:23 133:19  
 Waste  
 [1] 44:8  
 Watch  
 [1] 92:6  
 Watchdog  
 [1] 92:9  
 Watched  
 [2] 25:19 115:8  
 Water  
 [2] 13:18 108:17  
 Waterfront  
 [1] 14:10 23:16 23:19  
 108:9 129:13 129:  
 Waters  
 [1] 132:23

Ways  
 [1] 84:13  
 WCS  
 [2] 73:19 73:23  
 Wealth  
 [7] 35:3 42:1 44:12 44:  
 13 102:13 132:8 134:24  
 Website  
 [4] 4:18 7:2 122:6 128:  
 21  
 Week  
 [4] 42:8 100:24 124:21  
 136:13  
 Weekday  
 [1] 13:14  
 Weekdays  
 [1] 13:7  
 Weekends  
 [1] 114:21  
 Weeks  
 [1] 37:16  
 Weigh  
 [3] 26:2 30:3 142:13  
 Weight  
 [1] 113:13  
 Welcome  
 [5] 6:1 9:11 25:5 32:5  
 32:8  
 Welcomed  
 [1] 116:14  
 Welfare  
 [2] 61:22 93:21  
 West  
 [19] 22:10 45:5 45:7 45:  
 12 45:13 45:19 45:20  
 46:1 46:20 46:21 46:22  
 47:6 47:11 47:23 104:  
 13 104:20 105:4 106:8  
 131:21  
 Wharton  
 [1] 123:6  
 Wheelchairs  
 [1] 97:9  
 Wheeler  
 [3] 87:12 87:24 126:10  
 Whereas  
 [4] 54:24 73:15 73:22  
 74:2  
 Whichever  
 [1] 6:24  
 White  
 [1] 149:14  
 Whites  
 [1] 35:6  
 Whitman  
 [3] 17:17 20:2 37:5  
 Whittington-Finch  
 [2] 86:7 89:2  
 Whole  
 [13] 9:22 14:12 59:20  
 79:5 85:17 93:11 95:20  
 127:8 128:7 128:9 129:  
 22 141:7 145:18  
 Whoops  
 [1] 18:12  
 Wicked  
 [1] 23:22  
 Wide  
 [1] 77:22  
 Wider  
 [2] 53:24 111:9  
 William  
 [1] 1:14 4:3 75:15  
 Williams  
 [5] 2:9 50:19 50:20 59:  
 12 100:1  
 Willing  
 [1] 77:6  
 Win  
 [4] 92:18 92:21 148:6  
 148:6  
 Win/win  
 [1] 95:19  
 Window

[1] 33:21  
 Wins  
 [1] 92:23  
 Wish  
 [2] 61:25 98:22  
 Wissahickon  
 [9] 71:2 71:4 71:9 72:3  
 73:2 73:15 74:7 90:23  
 126:15  
 Withstand  
 [1] 15:5  
 WITNESS  
 [2] 2:2 3:2  
 Witnesses  
 [5] 9:25 59:22 93:13  
 145:20 151:5  
 Wolves  
 [1] 24:21  
 Woman  
 [1] 61:15  
 Women  
 [3] 149:1 149:14 149:14  
 Wonder  
 [2] 23:7 132:2  
 Wonderful  
 [3] 24:2 50:6 91:4  
 Work-based  
 [1] 46:13  
 Workers  
 [4] 61:17 91:6 147:19  
 147:24  
 Workers'  
 [1] 16:19  
 Workforce  
 [3] 44:2 61:18 142:17  
 Works  
 [2] 60:24 100:3  
 World  
 [3] 12:11 124:19 143:23  
 Worried  
 [1] 106:3  
 Worriment  
 [1] 79:23  
 Worry  
 [3] 61:1 61:12 78:18  
 Worse  
 [2] 136:23 137:15  
 Worst  
 [2] 137:21 138:20  
 Worth  
 [4] 23:8 35:3 35:5 83:23  
 Wounds  
 [1] 84:9  
 Wrap  
 [4] 9:2 84:7 96:5 146:1  
 Write  
 [1] 129:5  
 Written  
 [11] 4:12 4:15 4:19 58:  
 10 58:13 129:4 135:16  
 135:22 136:1 137:12  
 146:1  
 Wrongs  
 [1] 84:10

**Y**

Year  
 [10] 17:19 33:1 52:1  
 115:23 115:24 118:21  
 119:1 121:4 134:9 140:  
 4  
 Years  
 [33] 15:4 15:6 24:16 24:  
 19 28:6 29:9 29:11 29:  
 22 33:5 39:24 47:11 51:  
 22 51:23 52:16 54:9 54:  
 20 60:11 64:20 64:22  
 68:22 75:2 75:25 87:23  
 94:23 112:11 114:6  
 123:3 124:5 127:11  
 130:6 131:3 136:8 138:  
 2  
 Yellow  
 [5] 9:1 96:4 125:9 125:

13 145:25  
 Yesterday  
 [12] 25:19 28:22 40:1  
 44:19 64:1 64:13 67:18  
 68:20 69:4 77:16 100:  
 25 148:15  
 Yesterday's  
 [1] 24:20  
 York  
 [1] 133:21  
 Young  
 [7] 46:15 61:14 139:21  
 144:2 144:7 144:18  
 149:9  
 Yourself  
 [1] 136:11  
 Yourselves  
 [1] 11:12  
 Youth  
 [7] 34:9 46:12 49:20 81:  
 24 88:4 133:6 144:6

**Z**

Zero  
 [1] 44:14  
 Zip  
 [2] 17:15 18:1  
 Zone  
 [4] 38:23 122:13 122:  
 18 123:2  
 Zoning  
 [2] 79:9 84:21