Update

Live! CASINO PITTSBURGH

PGCB License Renewal

Live! Casino Pittsburgh

Presentation

October 14, 2026

Live! CASINO PITTSBURGH

Introductions

- Joe Billhimer, COO
- Thomas Diehl, Attorney
- Sean Sullivan, General Manager
- Brent Colston, VP Casino
- Bryan Blose, Director of Finance
- Michelle Revetta, Director of HR
- Matt Schropp, Director of F&B
- William Hayes, Surveillance Manager **(Now Kylee Stevenson)**
- Douglas Weimer, Hempfield Twp, Board of Directors, Supervisor
- Tom Gerber, CSM / Senior General Manager, Westmoreland Mall
- Misty Pollock, Sports & Social, Bartender

Live! CASINO PITTSBURGH

Agenda

20 to 30 Minutes

- Cordish Family (Culture)
- Property Overview
- Outdoor Festivals
- Live! in the Community
- Team Members

20 to 30 Minutes

- Compliance
- Casino Entertainment
- Non-Gaming Entertainment
- Financial
- Possibilities

Live! CASINO PITTSBURGH

THE CORDISH COMPANIES



WELCOMES OVER

55 MILLION ANNUAL VISITORS

TO ITS ENTERTAINMENT DISTRICTS, CASINO RESORTS, AND HOTEL DESTINATIONS NATIONWIDE

OVER 25 OPERATING FACILITIES
100+ DINING & ENTERTAINMENT VENUES

CORDISH - A FAMILY TRADITION



David Cordish; CEO & Chairman, Blake Cordish, Jon Cordish, Reed Cordish

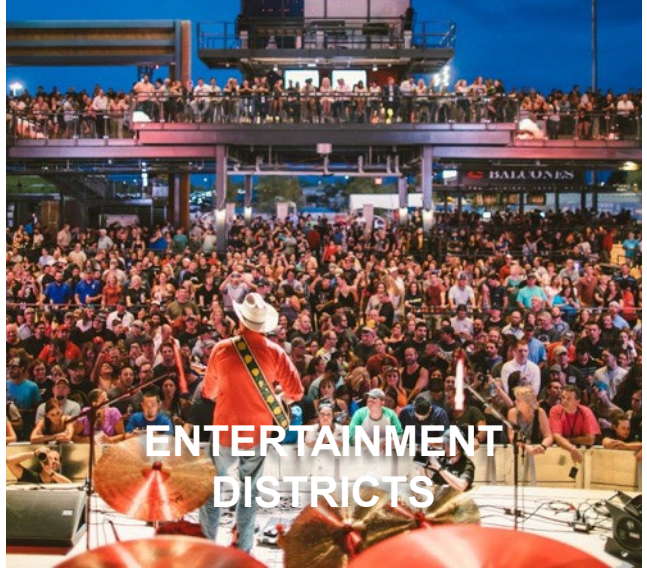
The Cordish Company origin dates back to 1910 & encompasses four generations of privately held family ownership. The Cordish Companies have grown into a global leader in Commercial real estate; Entertainment Districts; Sports-Anchored Developments; Gaming; Hotels & much more. The Cordish Companies still owns & manages virtually every business it has created.

Live! THE CORDISH COMPANIES PROPERTIES MAP







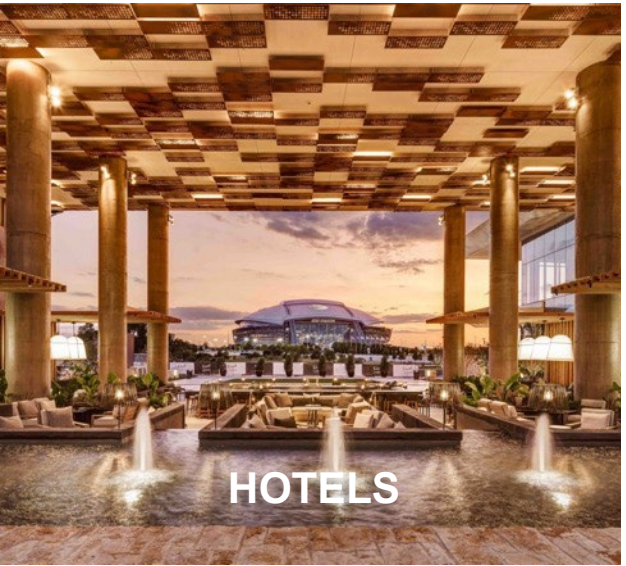




FAMILY-OWNED FOR OVER 100 YEARS

7 URBAN LAND INSTITUTE AWARDS FOR EXCELLENCE

THE CORDISH COMPANIES











Maryland Live!



Philadelphia Live!



Louisiana Live!



Pittsburgh Live!



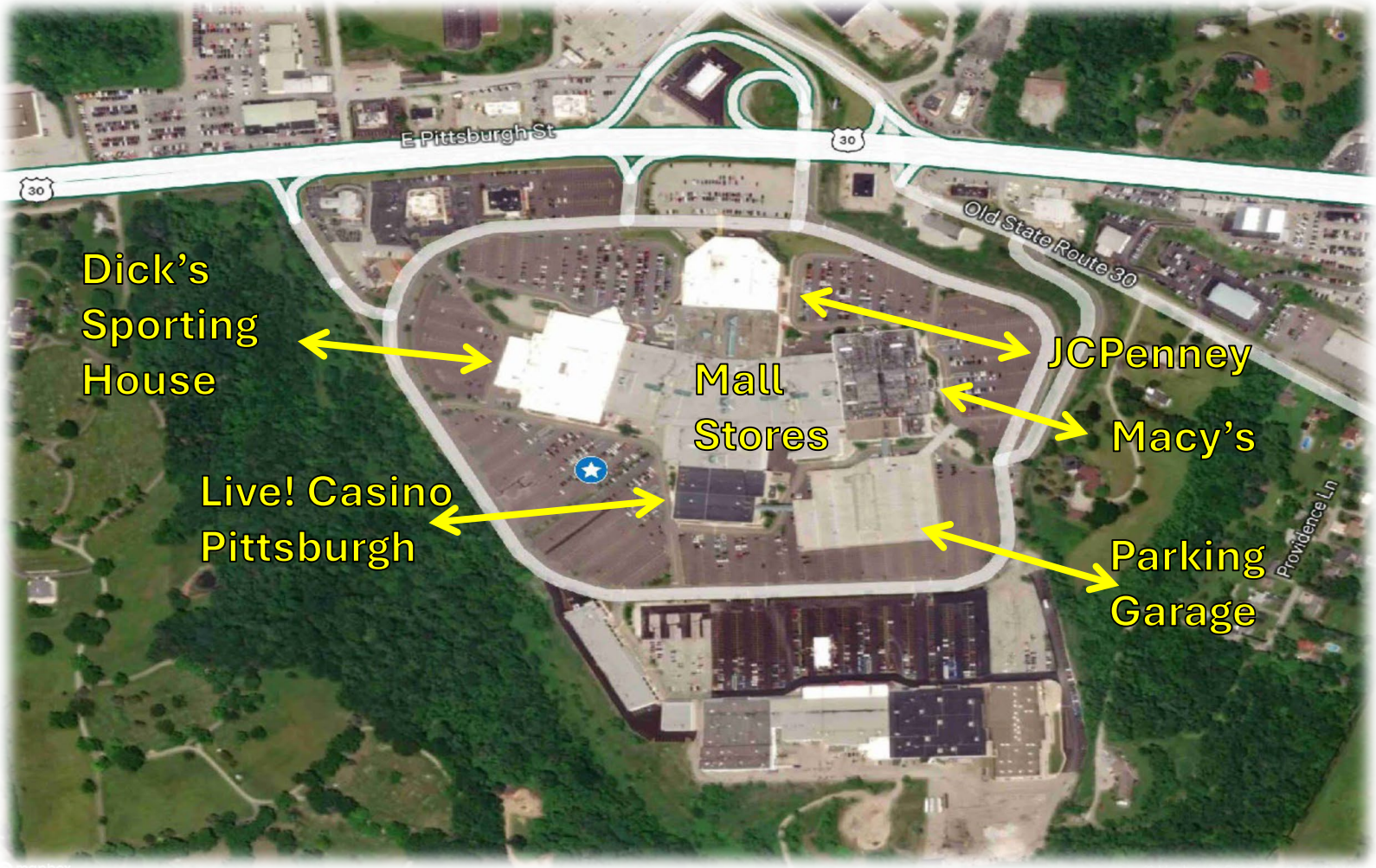
Virginia Live!

Live! CASINO PITTSBURGH

Property Overview

- Campus
- Property Overview
- Floor Layouts

Westmoreland Mall Campus

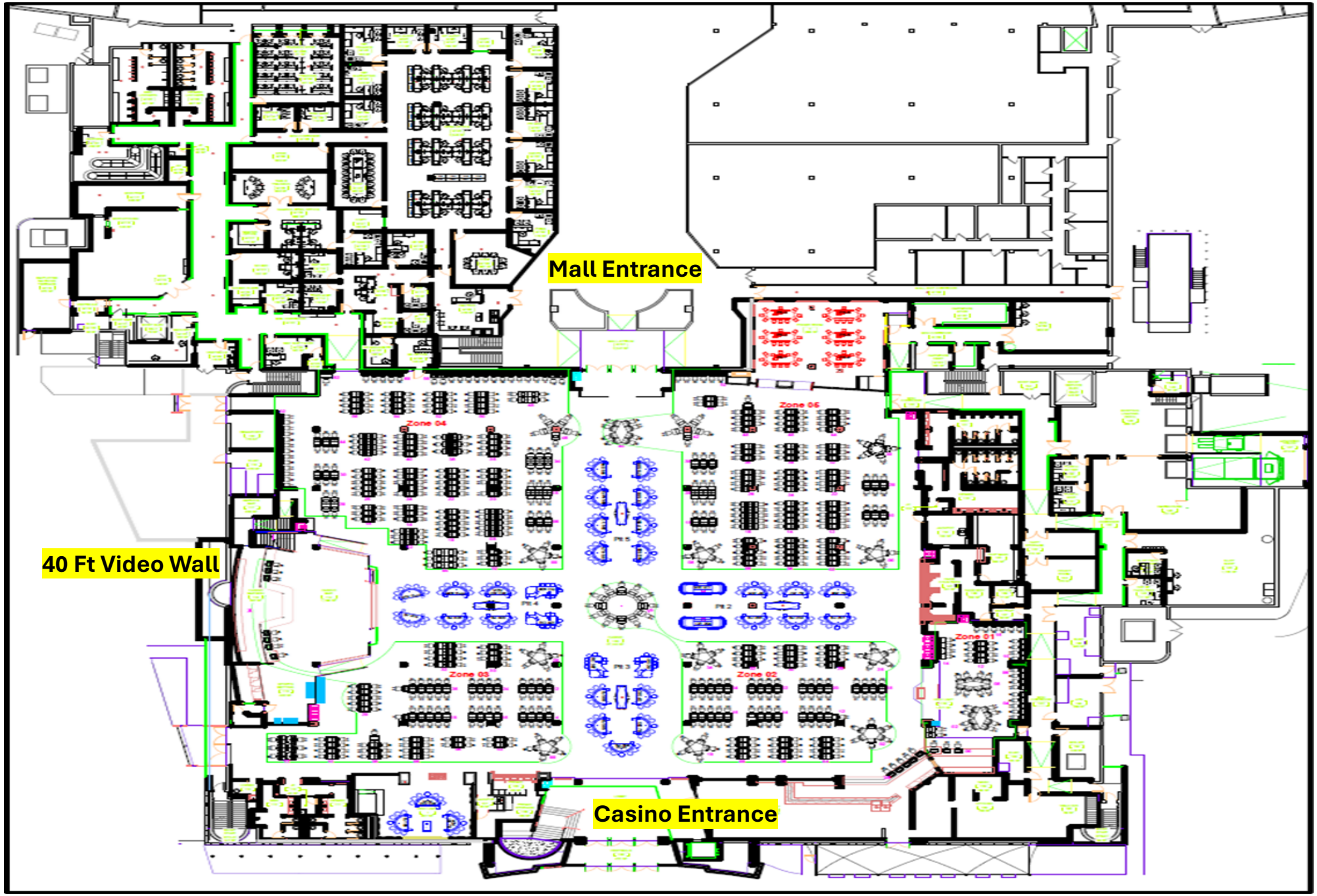


Property Overview

- Opened November 2020 (COVID World)
- A **$150,000,000** first-class gaming and entertainment destination.
- Lease Agreement with CBL Properties (Westmoreland Mall)
- **550** Family Sustaining Jobs
- **100,000**-square-foot facility
- Casino Featuring 750 **slots**, 40 live action **table games & poker room** & the **FanDuel Sportsbook**
- Dining and entertainment options include **Sports & Social Steel City** - voted Best Sports Bar in PA by Casino Player Magazine, it's a one-of-a-kind sports restaurant offering guests the ultimate sports fan experience; **PBR Pittsburgh** - voted Best Bar in PA, bringing an authentic country experience to the region; and **Guy Fieri's American Kitchen + Bar**
- **The Venue Live!**, a 7,000 square-foot multi-use event space.
- Approximately **1,100,000** Annual Visitors



First Floor Layout

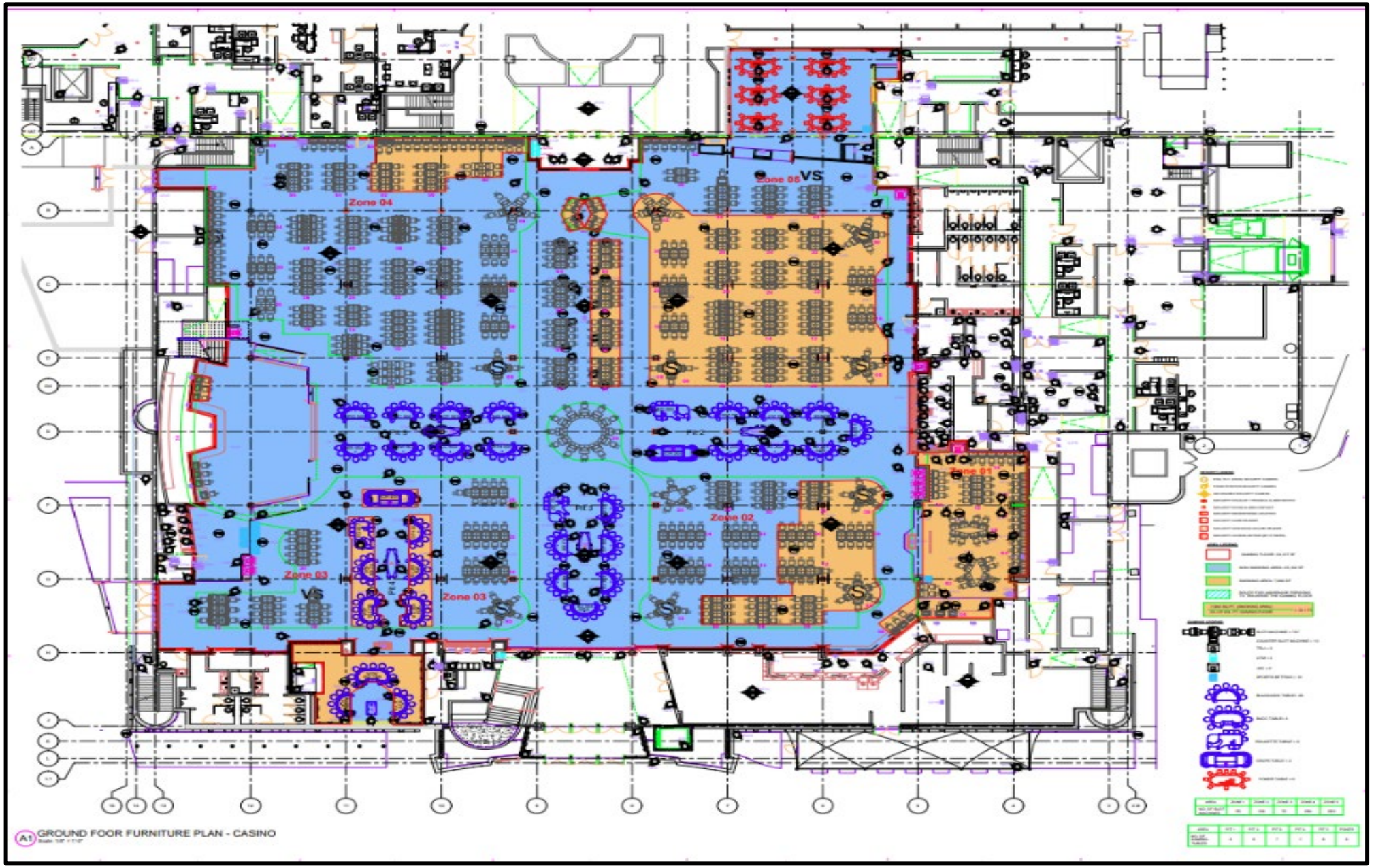


New

First Floor Layout

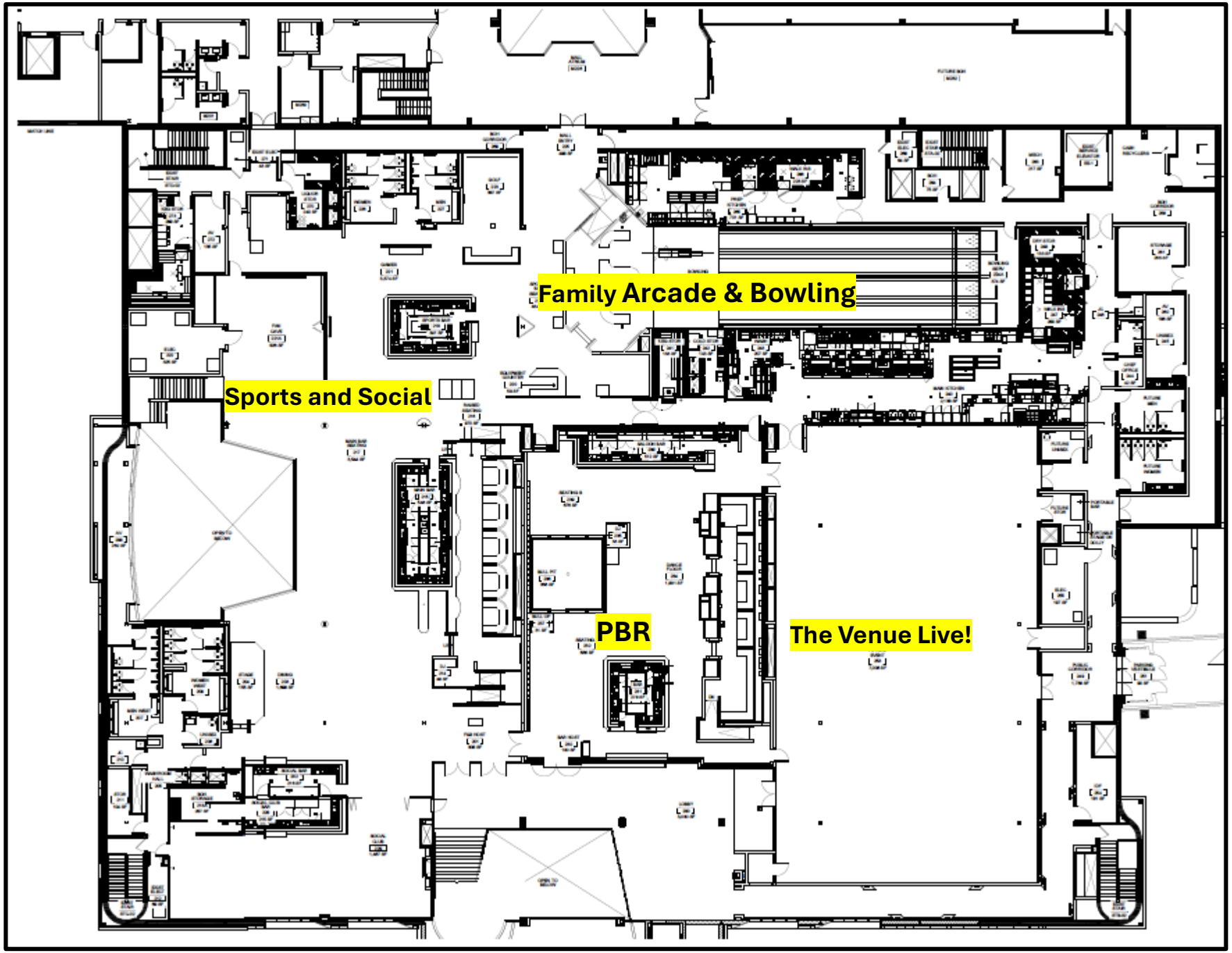
Mall Entrance

40 Ft Video Wall



Casino Entrance

Second Floor Layout



NEW in 2026

Live! CASINO PITTSBURGH

- 5th Annual Halloween Monster Bash
- USO Bingo, Care Pack Event & Flagpoles
- NFL Draft Party
- Local Share Community Celebration
- $1,000,000 Mega Money Bingo Celebration
- Little Mania Wrestling

New Annual Halloween Monster Bash









New USO Care Pack Event





New

USO Bingo

U.S.O.



Funds Raised

$6,023

New

USO Flagpole Raising Ceremony



New

NFL Draft Party









New 3rd Annual 2026 Local Share Celebration

Live! CASINO • HOTEL

Commonwealth of Pennsylvania

THE CORDISH COMPANIES Live! CASINO

CHECK # 2025

DATE: JULY 16, 2026

PAY TO THE ORDER OF: **WESTMORELAND COUNTY LSA RECIPIENTS** **$17,271,863.00**

AMOUNT: **SEVENTEEN MILLION TWO HUNDRED SEVENTY ONE THOUSAND EIGHT HUNDRED SIXTY THREE DOLLARS**

MEMO: **LSA FUNDS - STATEWIDE & CATEGORY 4 PROGRAM**

Commonwealth of Pennsylvania



New $1,000,000 Mega Money Bingo Celebration



- Bingo has raised more than $1,000,000 in donations to nonprofit organizations.
- 123 Charitable Bingo Events at Live!
- More than 75 Nonprofits have received donations
- Over 25,000 Players



New

Little Mania Wrestling







Live! CASINO PITTSBURGH

Outdoor Festivals

- Bulls & Barrels Rodeo
- Car Cruises
- Wing Festival
- Block Party / SummerFest
- Art & Craft Fair’s

Bulls & Barrels Rodeo







Car Cruise



Wing Festival



Block Party / Summer Fest





Greensburg Arts & Craft Fairs





Live! CASINO PITTSBURGH

Live! in the Community

- Monthly Community Job Fair & Local Share
- Mall Relationship & Contract Labor
- "Mega Money Bingo"
- TITO Donations
- Community Lecture Series
- Medal Of Honor Museum
- Make it Matter Conference
- Helping Hands
- Board Representations

Monthly Community Job Fair & LSA



2nd Annual Local Share Celebration



Mall & Contract Labor Expenses

Mall Lease Payments	
• **2020-2021**	$1,166,393
• **2022**	$1,245,818
• **2023**	$1,301,656
• **2024**	$1,370,104
• **2025**	$1,368,565
Total	**$6,452,535**



Contract Labor Payments	
• **2020-2021**	$1,470,630
• **2022**	$1,520,427
• **2023**	$1,640,199
• **2024**	$1,470,813
• **2025**	$1,538,102
Total	**$7,640,171**













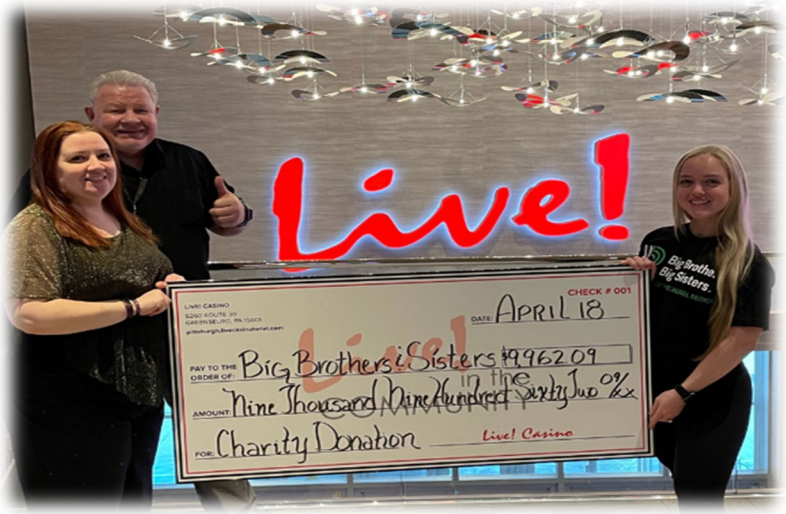


$430,000 Bingo Celebration May 22, 2025

TITO Ticket Donations

$290,437 LTD









Rocky Bleier Community Lecture Series











Medal of Honor Museum

- National Medal of Honor Museum Foundation and The Cordish Companies Announce Partnership.
- Cordish Family Foundation Makes $1 Million Donation to National Medal of Honor Museum.
- In addition to the donation made by the Cordish Family Foundation, The Cordish Companies have made a commitment to raise an additional $1 million for the museum.
- In concert with the Medal of Honor Society, the National Medal of Honor Museum – at the museum itself and virtually – will also include a robust educational component aimed at youth character development. Designed by teachers, the Institute will provide students with opportunities to explore the concepts of courage, sacrifice, patriotism, citizenship, integrity, and commitment, and how these values can be exemplified in daily life.





Make it Matter
REGIONAL CONFERENCE

SHRM
SHRM-CP | SHRM-SCP
RECERTIFICATION PROVIDER

September 19th & 20th

www.MakeitMatter.info

This regional conference is a must-attend for employees, managers, HR professionals, and leaders at all levels.

The Two-Day Conference Will Feature A Variety Of Workshops To Help Your Organization To:

- Challenge Biases
- Enhance Cultural Competence
- Cultivate An Inclusive Work Environment



KEYNOTE SPEAKER
Melanie Miller
NATIONAL STRATEGIST INCLUSION AND ENGAGEMENT



FEATURED SPEAKER
Jim Link
CHIEF HUMAN RESOURCES OFFICER FOR SHRM

SHRM RECERTIFICATION PROVIDER

The Make it Matter Conference is Recognized by SHRM to Offer Professional Development Credits for SHRM-CP or SHRM-SCP

Strong Teams Make Stronger Businesses



Live! in the COMMUNITY

Helping Hands

Westmoreland County Food Bank

Live! CASINO • HOTEL















Helping Hands

Water to Fire Departments







Helping Hands

Toys for Tots







Helping Hands

Union Mission Bedding







live! in the COMMUNITY

Helping Hands

Memorial Day Flag Planting

live! CASINO • HOTEL















Live! CASINO PITTSBURGH

Team Members

- Diversity, Equity, & Inclusion
- Demographics
- Compensation
- Engagement
- Dealer School
- Recruitment
- Training

Diversity, Equity & Inclusion Plan

STATEMENT OF GOALS

- We are committed to establishing a diverse workforce by ensuring consistency, fairness and inclusion in the recruitment, selection and career development process.
- We promote diversity by ensuring equal opportunity in the procurement of contractors, sub-contractors, assignees, lessees, agents and suppliers.
- We are focused on creating an open and welcoming atmosphere at all our properties where team members, guests and vendors feel comfortable and welcome.
- We actively seek out minority and women and other historically underrepresented groups to provide opportunities for them to bid on providing services and/or supplies.
- We are committed to being a strong financial supporter of a diverse number of worthwhile community charities and non-profit organizations through our community reinvestment and giving programs.



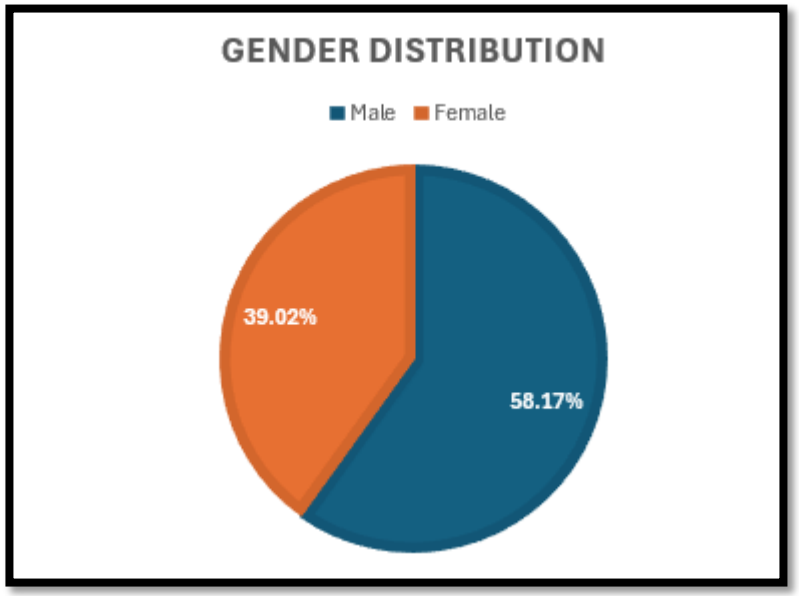
Demographics

Gender Distribution

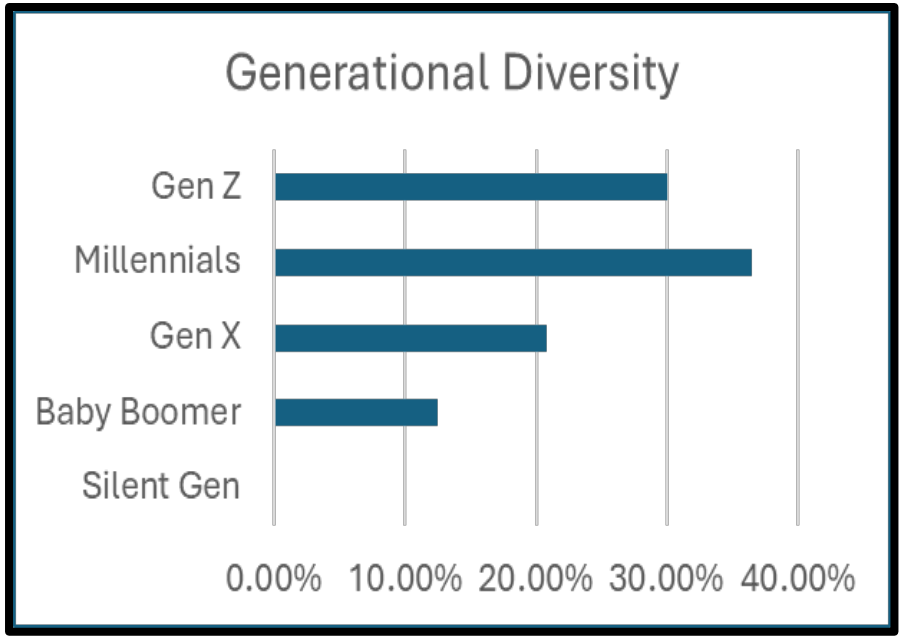
- 58.17% male and 39.02% female of total workforce
- Of that, executive and management represent 64.62% male and 35.38% female

Generational Diversity

- Total workforce includes members from Silent Generation to Generation Z.







EEO Demographics

2026 Live TM demographics

	ETHNICITY																GENDER						
	WHITE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN		AMERICAN INDIAN		NATIVE HAWAIIAN		2 or MORE RACES		UNIDENTIFIED/OPT-OUT		MALE		FEMALE		UNDEFINED/NON-BINARY		TOTAL
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	
1-Vice president and above	2	100.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	2	100.00%	0	0.00%	0	0.00%	2
2-Director	6	100.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	4	66.67%	2	33.33%	0	0.00%	6
3-Manager	54	94.74%	0	0.00%	2	3.51%	0	0.00%	0	0.00%	0	0.00%	1	1.75%	0	0.00%	36	63.16%	21	36.84%	0	0.00%	57
4-Supervisor	46	85.19%	0	0.00%	2	3.70%	0	0.00%	0	0.00%	0	0.00%	5	9.26%	1	1.85%	38	70.37%	13	24.07%	3	5.56%	54
5-Lead	13	81.25%	1	6.25%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	2	12.50%	0	0.00%	13	81.25%	3	18.75%	0	0.00%	16
6-Employee-salary	93	92.08%	0	0.00%	2	1.98%	2	1.98%	0	0.00%	0	0.00%	4	3.96%	0	0.00%	65	64.36%	36	35.64%	0	0.00%	101
7-Employee-hourly	400	85.47%	22	4.70%	12	2.56%	13	2.78%	1	0.21%	1	0.21%	11	2.35%	8	1.71%	266	56.84%	186	39.74%	16	3.42%	468
TOTAL	**493**	**86.64%**	**22**	**3.87%**	**14**	**2.46%**	**15**	**2.64%**	**1**	**0.18%**	**1**	**0.18%**	**15**	**2.64%**	**8**	**1.41%**	**331**	**58.17%**	**222**	**39.02%**	**16**	**2.81%**	**569**

	WHITE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN		AMERICAN INDIAN		NATIVE HAWAIIAN		2 or MORE RACES		UNIDENTIFIED/OPT OUT		MALE		FEMALE		UNDEFINED/NON-BINARY		TOTAL
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	
Managers and above	62	95.38%	0	0.00%	2	3.08%	0	0.00%	0	0.00%	0	0.00%	1	1.54%	0	0.00%	42	64.62%	23	35.38%	0	0.00%	65

Stadium Casino Westmoreland September 30, 2026	July 2025 Westmoreland County Census
86.64%	93.60%
3.87%	3.10%
2.46%	1.80%
2.64%	1.20%
0.18%	0.20%
0.18%	0.00%
2.64%	1.90%

Minority Representation

- Live! minority workforce 13.36%
- County minority is at 6.4% in 2025

Compensation

Salaries & Wages 20-25

• 2020-2021	$15,555,103
• 2022	$15,057,116
• 2023	$15,620,074
• 2024	$15,700,436
• 2025	$15,545,799
Total	**$77,478,528**

Payroll 20-25 (Inc. Benefits)

• 2020-2021	$21,618,093
• 2022	$22,078,421
• 2023	$23,310,977
• 2024	$24,342,104
• 2025	$23,542,582
Total	**$114,892,177**

Average Live! Salaries vs. County

• Live!	$44,018
• Westmoreland Co.	$42,132

Live! Headcounts

• Full Time	360
• Part Time	144
Total	**504**
• Full Time Equivalent	**362**



Engagement

- Team Dining Room Complimentary Meals
- Executive Leadership Retreats
- Live! Champions Program
- Live! Team Member Rewards
- Monthly Spirit Calendar
- Holiday Experiences
- Mobile Dental Services On Property
- Team Competitions
- All Team Meetings



Live! Dealer School

- **Comprehensive Training** – Blackjack, Roulette, Craps, Baccarat and Carnival Games
- **Development** – Emphasis on PGCB Regulations, Customer Service and Game Protection
- **Hands-On Learning** – Real Tables with Experienced Instructors & Supervision
- **Flexible Schedule** – Day and Evening Classes
- **Path to Employment** – Successful Graduates Have Opportunities at Live! Casino Pending PGCB License Approval





Recruitment

Competitive Benefit Programs:

- Live! Views Benefits as an Essential Part of a Team Member's Total Compensation and we Feel our Benefits are Among the Most Comprehensive and Affordable in our Industry. Our Core Benefit Options Include A Variety of Medical, Dental and Vision Plan Options. We Also Offer Employer-Paid Life and Disability Benefits, Voluntary Life Benefits, and an Employee Assistance Program.

Bonus Programs:

- Stadium Casino Westmoreland, RE LLC Offers Several Bonus Programs for Management, Including an Annual Targeted Bonus Program and a Long –Term Bonus Incentive Plan for Directors and Above.
- All Team Members are Eligible for a Referral Bonus Program and Quarterly Service Bonus Programs.

PTO & FTO:

- Stadium Casino Westmoreland, RE LLC Offers Eligible Team Members Paid Time Off (PTO), Accrued Over the Course of the Fiscal Year and Based on Tenure with the Company.
- Flexible Time Off (FTO) Provides Salaried and Above Team Members with Time-Off for Vacations, Holidays, Personal Appointments, and Various Other Life-Events. FTO is Eligible to use Immediately and Provides Freedom and Flexibility.



Recruitment

401K:

- Stadium Casino Westmoreland, RE LLC Provides a 401(k) Retirement Trust And Savings Plan That Allows Eligible Team Members to Save Money on a Tax-deferred Basis for the Future. The Company Matches 50% of the First 6% of Team Member Contributions.

TDR ("Breakaway Café"):

- Stadium Casino Westmoreland, RE LLC Offers an Exclusive Team Member Dining Room with a Variety of Hot or Cold Items Available at Subsidized Low Costs. Items Such as Bagels, Cereal, Milk, Soda, Yogurt, Fruit and Juice are Available Daily at no Cost to All Team Members. The Team Member Dining Room Also Partners with Avenue-C to Purchase Other Options Through a Market Experience.

Tuition Reimbursement:

- Stadium Casino Westmoreland, RE LLC Offers a Tuition Reimbursement Program that will Reimburse 100% of Tuition Expenses for the Successful Completion of Business-related Courses Completed By Eligible Team Members, Up to a Maximum of $6,000 Per Calendar Year or a Lifetime Maximum of $30,000.



Training & Development

Weekly New Hire Orientation

Annual Compliance Training

- Anti-Money Laundering (AML & Title 31)
- Responsible Gaming
- Respectful Workplace
- Responsible Alcohol Management Program (RAMP)
- CPR
- Active Shooter
- Human Trafficking
- Bloodborne Pathogens

Guest Service Training

- Delivering the Live! 5 Service Standards
- H.E.A.R.T Steps – Guest Recovery Training

Leadership Training

- Core Essentials & Emotional Intelligence
- Effective Communication
- Handbook Review & Legal Landmines





Live! CASINO PITTSBURGH

Compliance

- Security Department
- RiP & State Police
- Compulsive Gambling (1-800)
  - Self Excluded Patrons (Veridoc)
- Underage (Pictures of Underage Signs)
- Responsible Serving – RAMP
- Audits (DOR / RSM)
- Fines / Warnings

Security Department

- **Safety & Security**: Ensures the physical safety of guests and team members in all operations.
  - Responded to a total of 245 medical incidents in 2024 (119 Team Members, 126 Guests)
- **Security Team Staffing**: 24-hour staffing to include Security Ambassadors, Security First Responders, Key Control and Leadership Team.
- **Entrance Control**: Proactively protects the gaming floor from underage or excluded guests using the Veridocs Identity Management System.
- **Incident Reporting**: All incidents investigated by the Security Department are thoroughly documented using the iTrak Casino Security Incident Management System.
- **Training**: Newly hired Security Department personnel are mentored by experienced Security Ambassadors initially and until confident in their assignments. All personnel receive continuous training via daily pre-shift briefings and mandatory, annual training courses

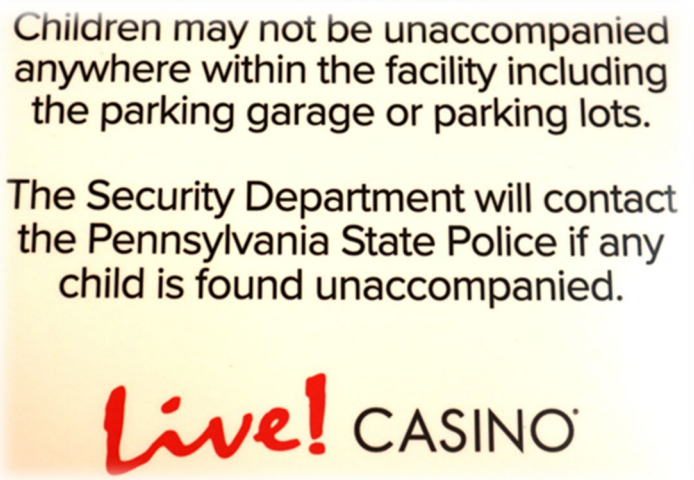
Entrance Control (Veridocs System)





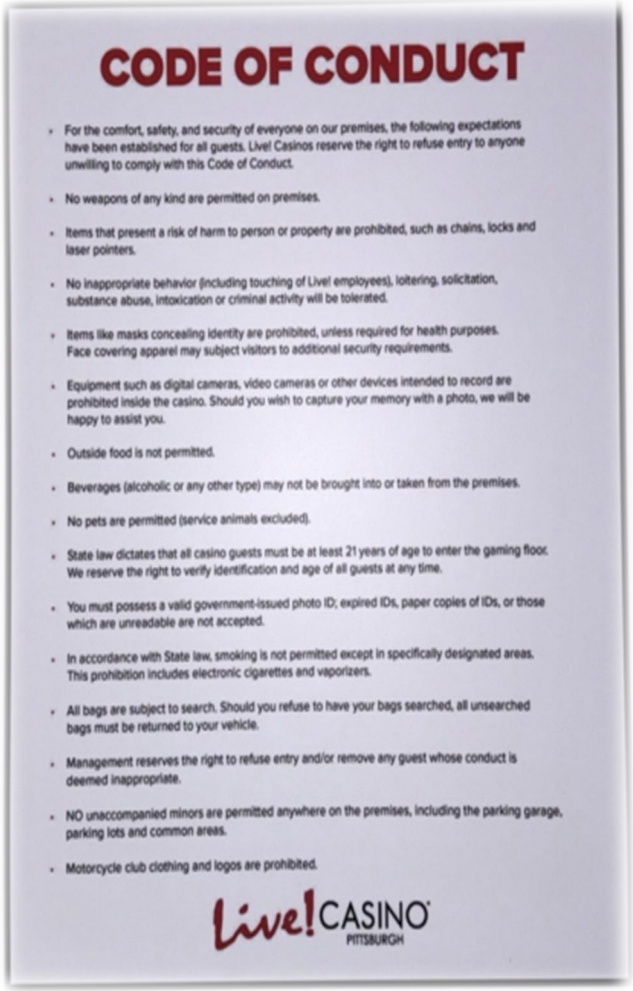


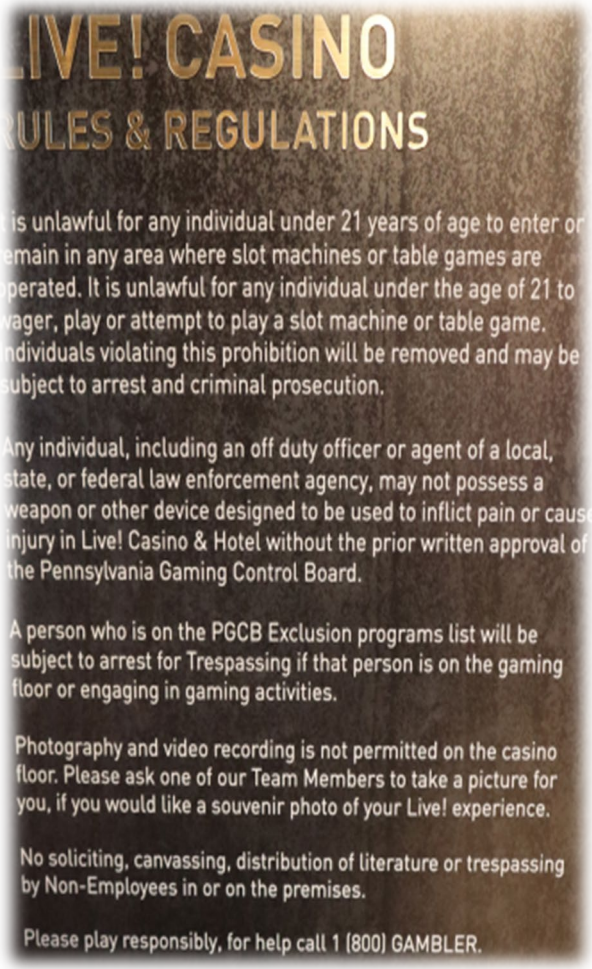






Property Rules & Regulations (Signs)









Compliance Record

($46,000 2022 – 2025)

3/22	Security permitted SE onto floor who gambled		$11,250
7/22	Underage (Fraudulent OH DL) consumed alcohol and gamed during several visits		$250
11/22	Slot Techs used revoked software after being required to remove		$10,000
11/22	Progressive enabled prior to PGCB authorization		$750
11/22	Underage access to gaming floor (gamed)		$12,500
		2022 TOTAL	**$34,750**
2/23	Conducted financial transaction for SE patron		$11,250
		2023 TOTAL	**$11,250**
		2024 TOTAL	**Zero**
		2025 YTD	**Zero**



Live! CASINO PITTSBURGH

Casino Entertainment

- Slot Machines
- Table Games
- Poker Room
- FanDuel Sportsbook

Slot Machines

From the Minute you Pull into our Free Parking Garage you can Feel the Electricity in the Air. The Lights. . . the Sounds . . . the Heart-pounding Excitement of Hitting Another Jackpot at One of 750 Slot Machines. Nearly $82,000,000 Cash Won in 2025. So Many Jackpots… 33,000 Jackpots Paid In 2025. The Variety of Games is Ever-changing, but One Thing that Doesn't Change is The Dizzying Array of Choices and the Pulse-Racing Fun of Live! Gaming™ Roam Through Rows of Slot Machines and Discover Some of the Hottest Games Around. Bigger Jackpots, State-of-the-art Graphics, Hi-tech Displays... Give These a Spin!







Table Games

At Live! You Will Find 40 Tables Games Including Poker, Blackjack, Craps, Roulette, Baccarat and Several Carnival Games. The New High Limit Room Opened in November 2024. The Upscale Gaming Space Offers High-Action Tables, a Stylish Bar, Artwork from the Cordish Collection, and Big Screen TV's. The Room Cost of Over $1.7m and Features 2-blackjack Tables, 1-Baccarat Table.







Poker Room

The New $1.5m Live! Poker Room Provides a Fresh, Lively and Dynamic Space for Players to Compete Against the Best. Guests Can Enjoy 6-Tables and Multiple TVs within the Approximately 1,400 Square Feet of Space! Take your Place in The Live! Poker Room and Join in on our Action-packed Weekly Tournaments and Daily Promotions. With Luxurious Seating and World-class Poker Tables, you're in for an Unforgettable Gaming Experience.









FanDuel Sports Book

The FanDuel Sportsbook and Lounge inside of Live! Casino is the Best Place to Watch and Bet on Sports. Walk Up and Make Your Bet at Any of Our 12 Betting Kiosks. Or Visit Our Personal Betting Windows to Place a Bet a With a Sportsbook Representative. Bet on Sports All Over the World. Enjoy the 40-Foot Video Wall at the Sports & Social Steel City Casino Bar or at the Second Floor Sports & Social Restaurant, Featuring the VIP FanCave.



FANDUEL
SPORTSBOOK



Live! CASINO PITTSBURGH

Non-Gaming Entertainment

- Sports & Social Restaurant
- Guy Fieri's Kitchen + Bar
- PBR Cowboy Bar
- The Venue Live!

Sports & Social Restaurant

Sports & Social Steel® City is a One-of-a-kind Sports Bar, Arcade, and Social Lounge in the Live! Casino Pittsburgh®. Sports & Social® Serves Made-from-scratch American Classic Items Perfect for Sharing and Pairing With a Cold Beer or a Signature Cocktail. Sure to Fit Any Goer's Palate! This Two-level Space Features A 40-foot Diagonal High-definition LED TV Showcasing the Top Sports Watching Events Year-Round Equipped with Bowling, Foosball, Arcade Basketball, Shuffleboard, Skee-ball and a Golf Simulator







Guy Fieri's Kitchen + Bar

Take a Trip Into *Flavortown* With Guy's American Kitchen & Bar! This Casual Dining Experience Features "*Real Deal*" Guy Signature Recipes from Award Winning Burgers, Championship BBQ, and Serious Big Eat Dishes. Guy's Scratch Made Recipes Extend Out Into the Bar with *"Off Da Hook"* Hand Crafted Cocktails, Craft Beers, and Guy's Very Own Hunt & Ryde Wines.





PBR Cowboy Bar

PBR is More Than a Bar; It's An Attitude and Way of Life that Celebrates Your Free Spirit… Your Wild Side. So, Buckle Up, and Get Ready for the Ride of Your Life. Born Out of the Toughest Sport on Dirt, PBR Pittsburgh Lives up to its Legendary Namesake. The Professional Bull Riders, PBR, is the Fastest Growing Spectator Sport in the Country, Embodying Toughness and a True Spirit Of Independence. PBR Pittsburgh Fuses that Spirit with Nightlife and Unrivaled Entertainment to Create The Ultimate Night Out. It's Bold… It's Sexy… It's Fun.
This Magnificent Venue Includes 4,560 Square Feet of Space. Throw in Cold Beer, and a Little Bull Ridin' and it's Every Cowboy and Cowgirl's Nighttime Oasis.









The Venue Live!

The Venue Live!™ is the Premiere Choice for Corporate Retreats, Meetings, Weddings and Other Celebrations. Due to its Customizable Space and Banquet Seating of up to 650 that Will Guarantee to Make your Event One to Remember. The 7,000+ Square-foot Multi-Use Concert and Event Venue Features World Class Entertainment and Acts as the Place to be to Witness the Headlining Names in Music, Comedy, and Other Can't Miss Entertainment.







Live! CASINO® PITTSBURGH

Finance

- Tax Contributions
- Gaming
- Non-Gaming
- Growth in Revenues
- Local, Minority, and Women Businesses
- Property Investment

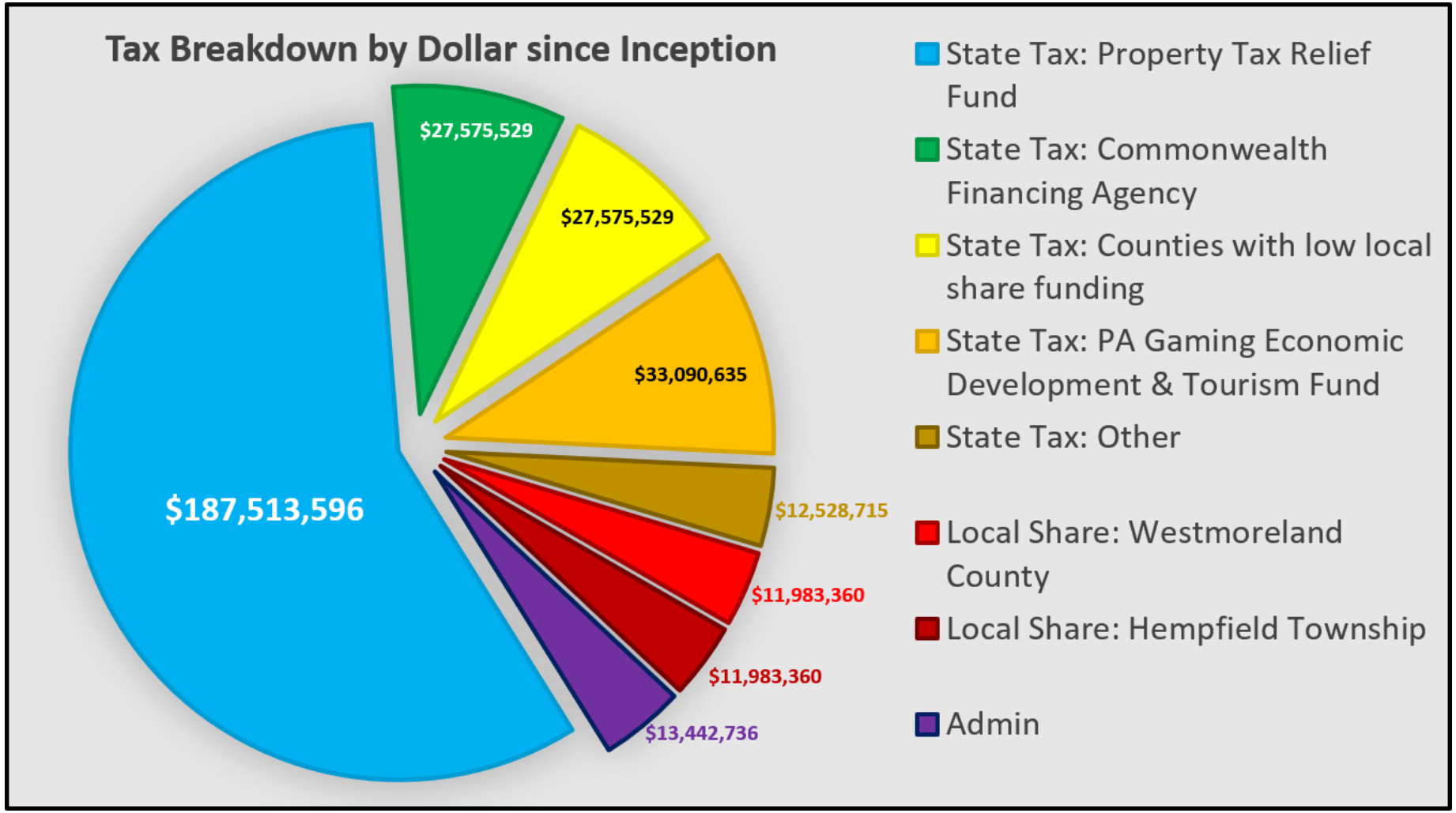
Revenue & Taxes Paid by Year

GAMING REVENUE	FY 2020-2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
SLOTS	$ 88,225,759	$ 95,951,569	$ 98,388,448	$ 101,679,914	$ 98,626,639	$ 482,872,330
TABLE GAMES	$ 14,756,581	$ 13,437,752	$ 15,269,826	$ 14,035,864	$ 14,519,256	$ 72,019,278
ETG	$ 60,829	$ 691,412	$ -	$ -	$ -	$ 752,242
POKER	$ 38,474	$ 944,722	$ 710,175	$ 723,116	$ 782,143	$ 3,198,630
SPORTSBOOK	$ 1,482,570	$ 802,531	$ 1,786,956	$ 1,326,285	$ 2,009,983	$ 7,408,325
TOTAL	$ 104,564,213	$ 111,827,987	$ 116,155,405	$ 117,765,179	$ 115,938,022	$ 566,250,805

Revenue & Taxes	2020	2021	2022	2023	2024	2025	Total LTD
Total Gaming Revenue	**4,329,818**	**100,234,395**	**111,827,987**	**116,155,405**	**117,765,179**	**115,938,022**	**566,250,805**
Slot Tax	2,083,326	47,811,326	53,731,172	55,186,731	56,829,083	55,054,489	270,696,127
Table Games Tax	93,600	2,637,002	2,543,610	2,755,406	2,416,158	2,654,165	13,099,941
Poker Tax	-	6,848	168,144	126,397	128,454	139,278	569,121
Sportsbook Tax	29,087	565,191	347,264	717,459	534,998	787,940	2,981,938
Total Gaming Taxes	**2,206,013**	**51,020,367**	**56,790,189**	**58,785,992**	**59,908,694**	**58,635,872**	**287,347,127**
Gaming Tax %	**50.9%**	**50.9%**	**50.8%**	**50.6%**	**50.9%**	**50.6%**	**50.7%**

Taxes Since Inception

$325,6693,460



Revenues (Gaming & Non-Gaming)

GAMING REVENUE FY 20-25			Growth
2020-2021 FY	$	104,564,213	
2022 FY	$	111,827,987	6.9%
2023 FY	$	116,155,405	3.9%
2024 FY	$	117,765,179	1.4%
2025 FY	$	115,938,022	-1.6%
Total	$	566,250,805	

NON-GAMING REVENUE FY 20-25			Growth
2020-2021 FY	$	15,443,168	
2022 FY	$	17,125,494	10.9%
2023 FY	$	19,199,683	12.1%
2024 FY	$	23,360,787	21.7%
2025 FY	$	24,348,734	4.2%
Total	$	99,477,865	

TOTAL REVENUE FY 20-25			Growth
2020-2021 FY	$	120,007,381	
2022 FY	$	128,953,481	7.5%
2023 FY	$	135,355,088	5.0%
2024 FY	$	141,125,965	4.3%
2025 FY	$	140,286,755	-0.6%
Total	$	665,728,670	



Local, Minority & Women Owned Businesses

	Local	MBE	WBE	Total
2021	$6,767,015	$1,761,274	$1,936,998	$10,465,287
2022	$9,721,657	$1,585,332	$1,906,878	$13,213,867
2023	$8,036,537	$1,581,339	$1,235,689	$10,853,565
2024	$9,264,305	$1,440,390	$517,412	$11,222,108
2025	$7,138,773	$1,589,239	$565,126	$9,293,137
Total	$40,928,287	$7,957,574	$6,162,103	$55,047,963

Property Investment

Capital Investment

2021 - 2025 Capital Spend

• 2021	$595,856
• 2022	$2,870,895
• 2023	$1,095,092
• 2024	$4,301,055
• 2025	$3,010,000
Total	**$11,872,897**

2021-2025 Capital by Type

• New Slot Machines	$2,825,554
• Maintenance	$2,335,573
• The Venue – Banquets	$1,990,024
• High Limit Table Games	$1,705,000
• Poker Room	$1,516,746
• Restaurant Replacement	$1,500,000
Total	**$11,872,897**



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Possibilities

Hotel & Conference Center

Feasibility Study

Summary & Possible Location

CBRE Valuation & Advisory Services (Recommendation):

- 200 Upscale Room
- 15,000 SF Meeting Space
- 50,000 SF Event Space
- Restaurant – Bar - Indoor Pool
- Location at the Westmoreland Mall to Open in 2028



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THANK YOU

Q&A